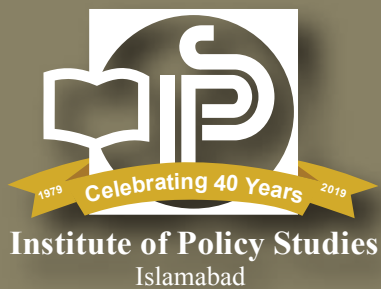


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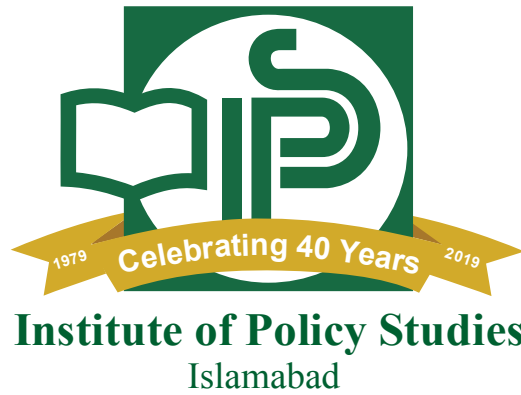
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2018-19
ANNUAL REPORT

SPECIAL ISSUE

NUMBER 106



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IPS at a Glance

Institute of Policy Studies (IPS), Islamabad, is an autonomous, not-for-profit, civil society organization dedicated to promoting policy-oriented research, awareness, and human development.

Areas of Research

Pakistan Affairs: Society and Culture, Politics, Security and Foreign Policy, Governance, Education, Economy

International Relations: Globalization, Global Issues and Politics, The Muslim World, Pakistan and its Neighbors

Faith and Society: Madrassah Education, Islam and the West, Islamic Thought

Programs

Research: In-house Research, Collaborations, Exchange Programs

Dialogue: Conferences, Seminars, Roundtable discussions and Lectures

IPS Press: Periodicals and Books

Outreach: Features, Articles, Briefings, Conferences and Participation in Electronic Media Programs

IPS LEAD: Leadership Development, Training Workshops, Indigenizing Policy Research, Youth Desk.

Audience

Policy Makers: Politicians, Legislators, Bureaucrats

Opinion Makers: Analysts & Academics, Researchers, Advocacy groups, Media, Concerned citizens

Professionals: Diplomats, Business Community, Civil Society Organizations

Periodicals and Books

Policy Perspectives (Bi-annual)

Maghrib aur Islam (Urdu biannual)

Nuqta-e-Nazar (Urdu biannual)

IPS News (English quarterly)

IPS Update (Bilingual online monthly newsletter)

Library

Over 25,000 books.

Available to Patrons, Members, Sponsors, Associates and Students

Established:

May 1979

Chairman: Professor Khurshid Ahmad

Executive President: Khalid Rahman

Legal Status

Registered under the Societies Act 1860 (Act XXI of 1860)

Tax Exemption

All donations to IPS are exempted from tax deduction under section 2(36) read with Section 61 and Clause 58 of 2nd schedule of Income Tax Ordinance, 2001.

NPO Certification

IPS has been evaluated by Pakistan Centre for Philanthropy and awarded NPO Good Practices Certificate in the areas of internal governance, financial management and program delivery.

Join Hands with IPS

IPS welcomes all those who share its vision and are willing to join hands by making contribution in any form in promoting policy research in Pakistan. The panel of associates mainly consists of experts, academia, young and mid-career scholars and researchers who join IPS on honorary basis. While senior associates have an opportunity to share their experience and knowledge and disseminate their ideas through IPS seminars, conferences, periodicals and publications, IPS facilitates and guides young scholars who wish to excel in the field of research in their academic endeavors on topics of mutual interest.

Along with associates contributing in research activities, there are associates who may not have a direct role in research but share the IPS vision and wish to contribute towards its development and are making their input in their respective areas of expertise such as planning, management and human development. For those who share the IPS vision, options for contribution are infinite such as sponsorships for on-going projects of IPS, various forms of collaborations and support including patronship, membership and volunteer services.

For further information, contact us at ips@ips.net.pk

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Professor Khurshid Ahmad, founding chairman of IPS

Chairman's Message

IPS was founded 40 years ago as a first private policy-research institution in Pakistan, aiming to provide a platform for informed discussions and meaningful dialogues over national and international issues with the reference points of Islam and Pakistan.

It has been a remarkable journey of four decades of reviewing and analyzing policies while apprising and recommending policy circles and other concerned stakeholders with viable solutions and alternative action plans by means of informed discussions and dialogues, reports, publications, and sustained conventional and new media outreach.

The research matters of IPS are guided by the Institute's National Academic Council (NAC), which comprises academics, intellectuals, analysts, subject specialists and field experts hailing from a variety of professional domains, assembled together on one platform from across the country's landscape. The Council, through this scheme, not only help steer the Institute's in-house research under their erudite supervision, but also make invaluable contributions to the Institute's research activities by partaking in its academic sessions or by extending their viewpoint in their field of expertise and areas of interest.

The range of topics the Institute delves upon provides its

addressees, which include policy circles, opinion makers, relevant stakeholders as well as common citizens, with fact-based perceptive material on a host of national, regional and global socio-political issues.

The primary thematic research areas of the Institute remain to be Pakistan Affairs, International Relations, and Faith and Society, under which it studies a wide range of subject issues such as governance, economy, energy, education, security and foreign policy within the national domain, to emerging regional and global scenarios and evolving geo-strategic dynamics. The Institute's research spanning over four decades has so far produced over 360 publications, about 2500 research reports and over 1500 seminars, conferences and roundtables.

The Institute also carries out its human development activities under IPS LEAD – the learning, excellence and development program of IPS – in a bid to promote knowledge economy for individual, organizational and societal excellence. *Indigenizing Policy Research in Pakistan* is one of the most noteworthy initiative of IPS LEAD that seeks to promote applied research over national issues within an indigenous framework, aimed at identifying local solutions to local problems instead of blindly following the footsteps of the West.

IPS Press – the Institute’s publishing and bookselling arm - is another one of its ventures that help further the Institute’s objectives by publishing the research content of the Institute, as well as of its associates.

The vision of IPS since its beginning was to ensure its independence and sustainability while making certain that the work produced by the Institution remains original, fact-based, and free from any kind of influence or bias. The Institute’s has kept itself aligned with its vision all these years by operating as a self-financed think-tank that majorly relies on its endowments, and then on memberships/sponsorships and volunteering services. In addition, its publications, periodicals, and consultancy services are some other areas from which the Institute’s generates its revenue and fulfills its requirements indigenously.

IPS has always believed in transparency, good governance and program effectiveness – an assertion that is validate by successive revisions of its certification from PCP – Pakistan Centre for Philanthropy.

The ethos behind all IPS endeavors has been to pursue its targets in most efficient manner. Hopefully, the Institute will continue its efforts in the same way by maintaining all the standards of merit which have been displayed in its entire journey so far.

Professor Khurshid Ahmad

Founding Chairman, Institute of Policy Studies (IPS)

Call for Papers

POLICY PERSPECTIVES

Policy Perspectives is a peer-reviewed biannual journal with occasional special issues for disseminating the research carried out by IPS and its associates. The journal is distinctive in combining original research papers with reflective studies and analysis on varied themes and issues. Contributions to the journal appeal to a wide academic and professional readership, and reach an interdisciplinary and international audience.

The journal’s e-edition is published and distributed online by Pluto Journals via Ithaca/JSTOR - one of the world’s largest virtual platforms for quality research and publications subscribed by libraries and institutions across the globe. The journal is also indexed in International Political Science Abstracts (IPSA) database through both the print edition (published by Sage) and on the Ebsco and Ovid websites. The journal is also available on Factiva and affiliated international databases through Asianet-Pakistan.

Being published for the last 17 years, the journal is recognized by the Higher Education Commission (HEC) of Pakistan and accepts contributions from scholars, experts and practitioners on subjects related to security, society, economy, strategy and governance.

You can direct your submissions and questions to journal-pp@ips.net.pk



Year in Focus

The year marked the completion of the Institute's 40-year journey towards promoting evidence-based and value-driven policymaking in Pakistan through applied-research, dialogue, publications, trainings and advocacy. Another milestone achieved during the year was the century of the Institutes quarterly newsletter *IPS News*, as well as 25 years of its continuous publication to keep distributing the Institute's work among its stakeholders and audiences within the country and across the globe.

The year was noteworthy also because of a plethora of high-profile academic activities. The foremost among those was the international seminar 'Hindutva Policies and State of Minorities in India' featuring eminent national and international speakers including Dr Akis Kalaitzidis (USA) and Dr Nitasha Kaul (UK), who later also delivered lectures in different institutions of Islamabad and Rawalpindi. A book titled *Hindutva: Rising Extremism in India*, based on the proceedings of a similar international seminar held in February last year, was also launched at the event.

Another highlight of the year was the international seminar on 'Grey Hybrid Conflict' which was jointly organized by IPS and Defence Export Promotion Organization (DEPO) as part of International Defence Expo and Seminar (IDEAS 2018) in Karachi. The event was then followed by two more sessions on the subject, with one held in Karachi in collaboration with Pakistan Institute of Management (PIM) and CPEC Economic Forum, and the other one within the Institute's own premises in Islamabad, studying the

issue from geo-political, CPEC and Pakistani perspectives.

A session overviewing CPEC's four-year progress was addressed by H.E. Yao Jing, the Chinese ambassador to Pakistan, whereas the talk by Lauren Booth, a British TV journalist, sister-in-law of former British PM Tony Blair and one the most high-profile Muslim converts in the West, featured rich discussions about bridging the gap between Islam and the West.

There were several other rich academic debates held during the year as well covering international and strategic developments, such as US' exit from Iran's nuclear deal and its geopolitical dynamics discussed in a session held in collaboration with the Institute of Maritime Affairs (IMA), the Iranian perspective over evolving geo-strategic dynamics presented by Dr Sayed Kazem Sajjadpour, the president of Institute for Political and International Studies (Iran), the dynamics of pluralism and exclusionism between Islam and the West, which was addressed by international speakers from Istanbul Texas, Germany, and Hong Kong, Pakistan strategy over Kashmir issue, the thirteenth amendment in Azad Kashmir's interim constitution, the outcomes of Indian elections, Afghanistan in transition, CPEC, the implications of US-Iran standoff for Pakistan, the review of proposed federal budget, and the development of *Shari'ah* objectives-based index for Islamic banks. The year also saw the launching ceremonies of three IPS Press publications *Hydro-Diplomacy: Preventing Water War Between Nuclear-Armed*

Pakistan and India, Pakistan's Economic Journey: Need for a New Paradigm, and Fundamentals of Islamic Economics and Finance, whereas two memorial seminars commemorating Dr Mahmood Ahmad Ghazi and Justice AR Cornelius were also held.

'Maritime Affairs' remained the Institute's prevalent theme in the latter part of the period, with hosting of the first board meeting of the newly formed Maritime Study Forum, active collaboration in a five-day maritime winter school in Karachi, the participation of GM-IPS in a 10-day Maritime Security Workshop at Naval War College, Lahore and a brainstorming session with emerging scholars exploring research ideas pertaining to maritime affairs.

IPS was represented in various national and international academic events in the period, with EP-IPS Khalid Rahman participating in three events in China including 'Asian Civilization Dialogue Conference', IPS team members Naila Saleh and Maryam Umer Khayam visiting Germany and Ireland respectively, and IPS' senior research associate Amb (r) Tajammul Altaf, IPS associate Brig (r) Said Nazir and GM-IPS Naufil Shahrukh partaking in different sessions held within the country.

The Institute hosted delegations from Hebei University, China, Deakin University, Australia and Australian High Commission, alongside facilitating exposure visits from International Islamic University, Islamabad, Da'wah Academy, Jamia Al-Kauthar and COMSATS University, Islamabad.

The quarter also witnessed signings of various MoUs between IPS and other national and international institutions including Research Centre for Social Development of Islamic Countries (RCSDIC), Heibi University, China, National Institute of Maritime Affairs (NIMA), Fatima Jinnah Women University (FJWU), International Committee of Red Cross (ICRC), Jammu and Kashmir Liberation Cell (J&KLC), and Maritime Study Forum (MSF).

IPS LEAD – the learning, excellence and development program of IPS organized three sessions of 'Brainstorming Research Ideas' as

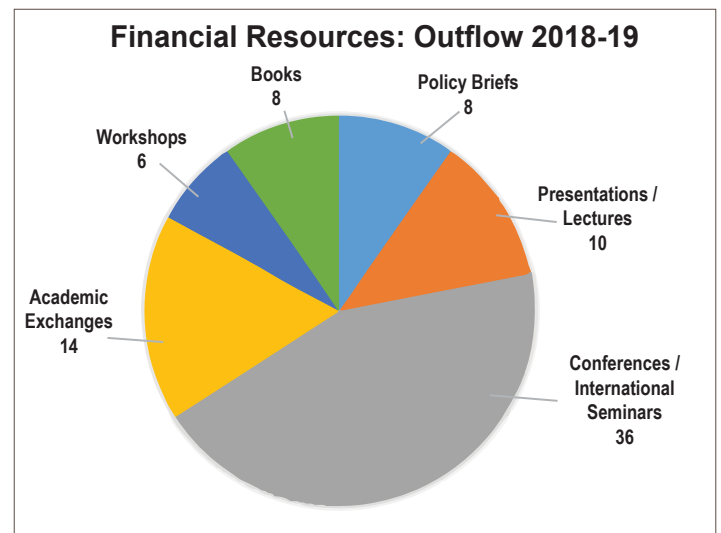
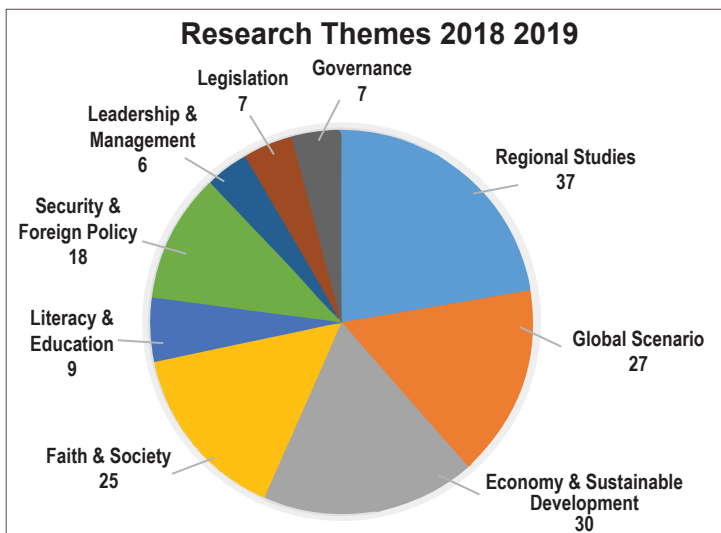
part of its initiative of 'Indigenizing Policy Research in Pakistan', apprising and sensitizing emerging scholars over the need of promoting indigenous narratives and native solutions in order to fuel the society's concurrent needs. A series of sessions titled 'The Living Scripts' was also launched as an oral history project conceived to record the rich experiences of veteran civil servants.

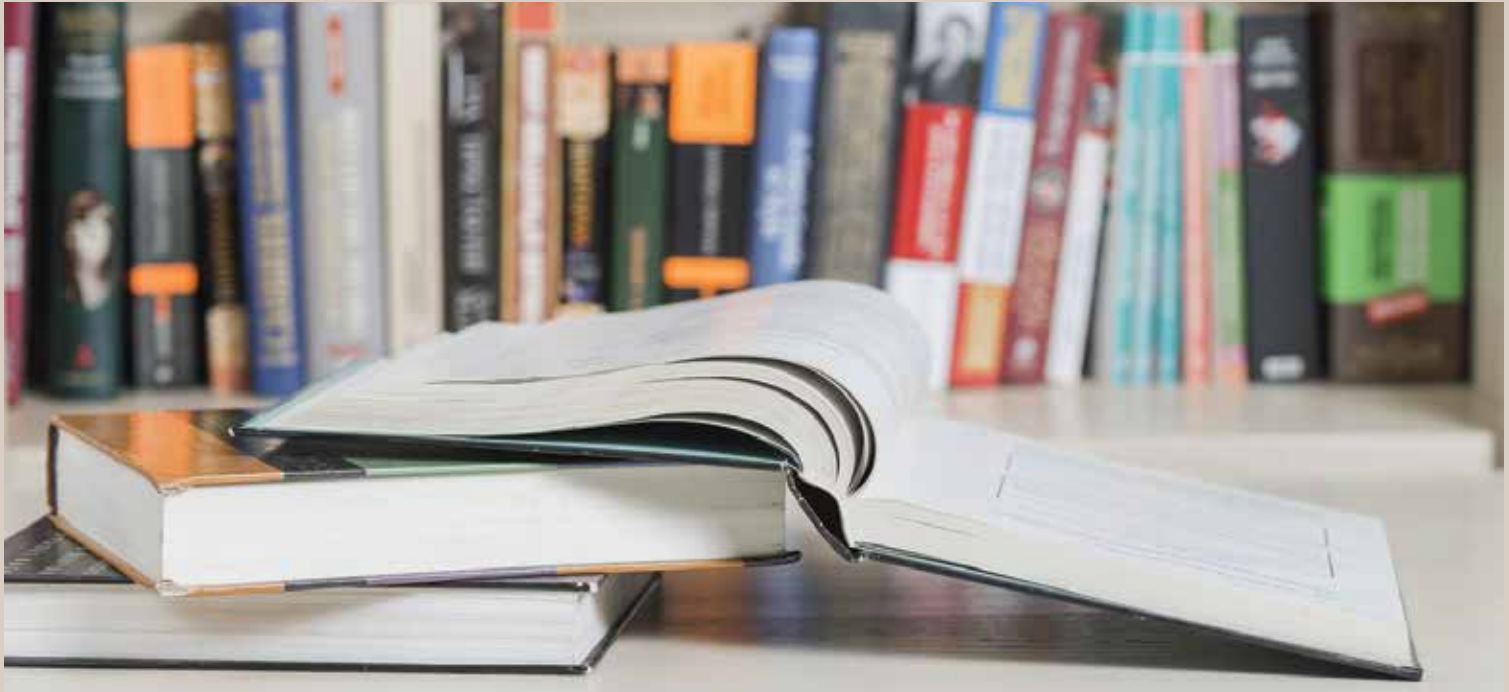
The other notable activities of IPS LEAD comprised its partnership with Youth Impact - a youth-focused training and leadership development organization, to produce 'Markhor 2018' – its annual wilderness-based youth leadership conference, its collaboration with Maritime Study Forum (MSF) and National Institute of Maritime Affairs (NIMA) to organize a five-day 'Maritime Winter School - 2018' in Karachi, and organization of several workshops on different topics of professional development.

The research work done by the Institute produced policy briefs on the topics like energy, environment, CPEC, emerging world order, and federal budget, as well as a series 'Issues and Approaches in Pakistan's Politics' studying viewpoints and approaches of significant political parties of Pakistan on key national policy issues. The Institute flagship journal *Policy Perspectives* brought out three issues in the year including a special edition, whereas an issue of *Maghrib aur Islam* was also produced in the period.

The inauguration of new display centre of IPS Press in E-11/3, Islamabad was another highlight of the year. Apart from partaking in all major book fairs held across the country during the period, the publication arm of IPS also brought forth eight new titles.

An over all very progressive year for IPS however was afflicted by the demises of few very senior members of the Institute's National Academic Council: renowned academicians Dr Hasan Sohaib Murad, Dr Tahir Amin and Dr Mohammad Said, and a veteran civil servant and economist Saeed Ahmad Qureshi. Their guiding presence had been pivotal in steering the Institute's endeavors in policy research and dialogue for long and their loss has left behind a huge gap that will not be easy to fill. May their souls rest in peace, Ameen!





Research

The research work at IPS is carried under three major categories i.e. Pakistan Affairs, International Relations, and Faith and Society. Below is the brief intro of some of the research work done by the Institute during the year 2018-19:

The article **‘Cyber Threat in Interstate Relations: Case of US-Russia Cyber Tensions’** briefly analyses ‘cyber threat’ as the most advance and complicated peril of 21st century. The article first explains the degree of seriousness of cyber threat in interstate relations, then it illustrates the impact of alleged Russian cyber intrusion into the US electoral system on US-Russia relations, and zeroes in on the underlying cyber issues between them (*Policy Perspectives, Vol 15, No. 2*).

Author: Dr Muhammad Riaz Shad, assistant professor, Department of International Relations, National University of Modern Languages (NUML), Islamabad.

‘Sino-Indian Border Conflict 2017 and Its Implications for Bilateral Relations’ sheds light on the growing tension between the two rivals China and India. The piece states that the two coun-

tries are collaborating with each other in multiple sectors, but at the same time they are unable to resolve their border disputes. The paper recommends that both the nations have to work on some permanent solutions for the resolution of their territorial disputes because this may sabotage the peace process anytime (*Policy Perspectives, Vol 15, No. 2*).

Author: Maira Qaddos, a Ph.D. scholar at the Institute of Communication Studies, University of the Punjab, Lahore.

‘The Indo-Russian Strategic Partnership and India’s Cold Start Doctrine’ studies the Indian military’s doctrinal shift, massive military modernization and operationalization of the Cold Start Doctrine (CSD) against Pakistan. The study is divided in two parts: i) The first part focuses on the strategic outlook of South Asia and the Indian military’s rationale to operationalize CSD, ii) The second part emphasizes on the strategic partnership between India and Russia (*Policy Perspectives, Vol 15, No. 2*).

Authors: Summar Iqbal Babar, lecturer, School of Politics and International Relations, Quaid-i-Azam University, Islamabad, Masood Ur Rehman Khattak, lecturer, Department of Politics and International Relations, International Islamic University, Islam-



abad, and Mujahid Hussain Sargana, senior lecturer, Department of Humanities and Social Sciences, Bahria University, Islamabad.

‘Liquidity Management Mechanisms of Islamic and Conventional Finance: A Shari’ah Appraisal’ analyses liquidity management mechanisms of Islamic and conventional finance from a Shari’ah perspective. This paper also suggests some Shari’ah compliant liquidity management instruments, such as: (i) an IFI can issue NCDs against a portfolio of bank’s assets, (ii) Any corporation can issue asset-backed Sukūk, which can be used by IFIs for liquidity management purposes (*Policy Perspectives, Vol 15, No. 2*).

Authors: Sheikh Rafiullah, Ph.D. (IBF) scholar at International Islamic University, Islamabad, and Dr Atiq uz Zafar Khan, assistant professor, IIIE, International Islamic University, Islamabad.

‘Sustained Economic Growth: Prospects from Efficiency Analysis of Exporting and Non-Exporting Pakistani Firms’ analyses exporting and non-exporting Pakistani firms, attempting to estimate technical and scale efficiencies among them. The efficiency analysis aims to help identify potential changes which industry may require for its consistent growth in the current surge of global competition and nationalization (*Policy Perspectives, Vol 15, No. 2*).

Authors: Mamona Sadaf and Arshia Ishaq, the lecturers of Economics at the University of Management and Technology, Sialkot.

‘Revamping Higher Education Research in Pakistan’ gives suggestions to improve higher education in Pakistan. The data for this study was collected from 655 faculty members selected from six universities through an open-ended questionnaire (*Policy Perspectives, Vol 15, No. 2*).

Authors: Dr Fayyaz Ahmad Faize, assistant professor, Humanities Department, COMSATS University, Islamabad, Prof Dr Adnan Sarwar Khan, head of the Department of International Relations, NUML University, Islamabad, and Dr Inayat Kalim, in-charge, International Relations Program, COMSATS Institute of Information Technology, Islamabad.

The paper **‘Rehabilitating North Waziristan’** maintains that despite huge financial and human resources pooled to rehabilitate the war effected area, no fruitful results have yet been achieved. Reasons being that the activities of all the developing partners are not coordinated, planned and according to the ground realities shaped by war and insurgency. To mainstream the people and the area, a robust development strategy keeping in view the ground situation in mind is required (*Policy Perspectives, Vol 15, No. 2*).

Authors: Naveed Yousaf, Ph.D. scholar, Department of Public Administration, University of Karachi, Dr Muhammad Bashir Khan, assistant professor, Department of Government & Public Policy, National Defence University, Islamabad, and Shahzad Hussain, assistant professor, Department of Government and Public Policy, Faculty of Contemporary Studies, National Defence University, Islamabad.



A piece reviews IPS Press' publication **'Awakened China Shakes the World and is now Pakistan's Mainstay'**, which presents the rich memories and insightful experiences of a Pakistani diplomat Ambassador (r) Mohammed Yunus, who witnessed and took active part in laying the foundations and building the historic relationship between China and Pakistan during his diplomatic assignments from 1953-1982 (*Policy Perspectives, Vol 15, No. 2*).

Reviewer: Dr. Muhammad Reza Kazimi.

'Europe's Dystopia: The Exploitation of Unaccompanied and Separated Child Refugees' seeks to highlight the exploitation of unaccompanied and separated child refugees in Europe, maintaining that unfortunately, EU has failed the obligations and tens of thousands of children are staying in appalling, exploitative and negligent conditions (*Policy Perspectives, Vol 15, No. 3*).

Author: Dr Farhan Mujahid Chak, associate professor, Qatar University, Doha.

'Aid and Human right? The Case of US Aid to Israel' examines the allocation of economic as well as military aid from the United States (US) to Israel and investigates whether the US has ever linked its aid to human rights performance in the case of the Jewish state (*Policy Perspectives, Vol 15, No. 3*).

Author: Dr Murad Ali, assistant professor, University of Malakand, Khyber Pakhtunkhwa.

'Pre-trial detention and its compensation: In International and Pakistani Law' looks into the convergence and divergence of Pakistani and contemporary legislation on the issue of pre-trial detention and its compensation. The paper suggests reforms through minimal use of pre-trial detention and by providing compensation to the innocent victims of pre-trial detention (*Policy Perspectives, Vol 15, No. 3*).

Author: Tauqeer Hussain, a research officer at IPS.

'Our Prisons Punitive or Rehabilitative? An Analysis of Theory and Practice' identifies the gap between theory and practice in terms of prisoners' reintegration/rehabilitation through literature-based research with focus on Pakistan (*Policy Perspectives, Vol 15, No. 3*).

Author: Rais Gul, lecturer of Sociology, Islamia College, Peshawar.

'Healthcare System and Medical Malpractice Law in Pakistan' maintains that medical practitioners can be tried under charges of criminal liability too but courts are reluctant to haul doctors under Pakistan penal code and want to contest such cases under civil liability. It is argued that a separate law should be devised for medical malpractice keeping in view the need and current practices of legal and healthcare systems (*Policy Perspectives, Vol 15, No. 3*).

Author: Rukhsana Shaheen Waraich, PhD research student, Faculty of Shariah & Law, International Islamic University Islamabad.



‘Mainstreaming Residential Prosumers in the Energy Sector’ advocates the need for a prosumer-friendly energy framework. In doing so, it first analyses the concept of energy presumption, potential of solar energy, and the scope of residential prosumers. It pursues to critically analyze the prevailing legal framework pertaining to solar prosumers in the country. And finally, propose recommendations for plugging the stated barriers and moving toward a friendlier framework (*Policy Perspectives, Vol 15, No. 3*).

Author: Naila Saleh, junior research officer, IPS.

‘Evolving LNG/RLNG Regime in Pakistan and the National Energy Security’ aims to review the regulatory framework of LNG/RLNG for creating enabling environment for import, re-gasification, sale and marketing in Pakistan. The focus of this paper is on the supply side of energy, public and private gas utilities relation with respect to LNG, natural gas market liberalization, and its comparative analysis with other fuel prices (*Policy Perspectives, Vol 15, No. 3*).

Author: Abdul Basit Qureshi, a PhD Scholar at the National Defence University, Islamabad.

‘Climate Governance: Implementing Water Sector Adaptation Strategies in Pakistan’ addresses the strengths, weaknesses, opportunities and threats (SWOT) of Pakistan’s current climate governance in the context of institutional arrangements at federal, provincial and diplomatic levels, in relation to implementation of water sector adaptation strategies as outlined in FICCP (*Policy Perspectives, Vol 15, No. 3*).

Authors: Kanwar Muhammad Javed Iqbal, PhD Scholar at Department of Environmental Science, International Islamic University, Islamabad, and Senior Researcher at National Institute of Maritime Affairs (NIMA), Bahria University, Islamabad, and Muhammad Irfan Khan, Professor at Department of Environmental Science, International Islamic University, Islamabad.

‘Airport Privatization in Pakistan’ examines the airport infrastructures in Pakistan in comparison to other airports in the world while giving valuable suggestions alongside for their improvement (*Policy Perspectives, Vol 15, No. 3*).

Authors: Dr Irem Batool, assistant professor, Department of Management Sciences, COMSATS University Islamabad, Sahiwal Campus, Dr Ghulam Hussain, assistant professor, Department of Management Sciences, COMSATS University Islamabad, Lahore Campus and Dr Muhammad Abid, assistant professor, Department of Mechanical Engineering, COMSATS University, Islamabad, Sahiwal Campus.

‘Free Trade Agreements and Environmental Nexus in Pakistan’ attempts to examine the relationship between Free Trade Agreements (FTAs) and carbon Dioxide (CO₂) emissions in Pakistan. This research is helpful for policy makers to eliminate the negative impact by adopting appropriate policy instruments and hence promoting Pakistan’s trade in the international market (*Policy Perspectives, Vol 15, No. 3*).

Authors: Dr Aneel Salman, HoD, Management Sciences, COM-



SATS University, Islamabad, Bakhtawar Sethi, a graduate student at COMSATS University, Islamabad, Dr Faheem Aslam, assistant professor, Department of Management Sciences, COMSATS University, Islamabad, and Dr Tahir Kahloon, assistant professor, Department of Government and Public Policy, National Defence University, Islamabad.

‘Peace-Making Efforts in Khyber Pakhtunkhwa: An Analysis of MMA, ANP and PTI Governments -(2002-2018)’ assesses the effectiveness of the government of Khyber Pakhtunkhwa (KP) interventions *vis-à-vis* reducing and preventing terrorism through peacemaking initiatives during 2006-2016, while offering an array of recommendations to the KP government over the matter (*Policy Perspectives, Vol 15, No. 3*).

Authors: Muhammad Quraish, a PhD scholar at Pakistan Study Centre, University of Peshawar and Dr Fakhr-ul-Islam, professor and director at Pakistan Study Centre, University of Peshawar.

‘Emerging Contours of Transatlantic Relationship under Trump Administration’ analyzes the US foreign policy towards Europe, delineating its evolution and current transformation and discusses growing rift in the transatlantic relations (*Policy Perspectives, Vol 16, No. 1*).

Authors: Asma Sana Bilal, PhD Scholar and Lecturer at the Department of International Relations, National Defence University

(NDU), Islamabad and Nabiya Imran, research assistant, Department of International Relations, National Defence University (NDU), Islamabad.

‘Uncertainty over the Joint Comprehensive Plan of Action: Iran, the European Union and the United States’ discusses the future of Joint Comprehensive Plan of Action (JCPOA), in the wake of US withdrawal from the deal. The paper deliberates upon the future course of action of Iran, the EU and the US *vis-à-vis* the JCPOA (*Policy Perspectives, Vol 16, No. 1*).

Author: Kulsoom Belal, researcher at the Institute of Policy Studies (IPS), Islamabad and teacher at the University of Management and Technology (UMT), Sialkot, Pakistan.

‘Indo-US Naval Cooperation Geo-Strategic Ramifications for the Region’ looks at the Indo-US maritime partnership. The study explores the drivers and contours of Indo-US naval cooperation (*Policy Perspectives, Vol 16, No. 1*).

Author: Waqar-un-Nisa, research officer, Institute of Policy Studies (IPS), Islamabad, Pakistan.

‘Pakistan’s Evolving Relations with Saudi Arabia: Emerging Dynamics and Challenges’ deliberates upon Pakistan’s strong relations with Saudi Arabia which have become a crucial element for the country. The paper gives an overview of ever-evolving



Pak-Saudi ties, while taking into consideration current dynamics of the Kingdom's role in the Middle East and Gulf countries (*Policy Perspectives, Vol 16, No. 1*).

Author: Dr Rashid Ahmed Siddiqi, PhD in Political Studies from the University of Auckland, New Zealand.

'Pak-Afghan Water Issue: A Case for Benefit-Sharing' argues the security perceptions in Pakistan and Afghanistan and contends that the probability of a future conflict over shared waters has not been duly attended (*Policy Perspectives, Vol 16, No. 1*).

Author: Tasleem Malik, PhD Scholar at the Area Study Centre, University of Peshawar.

'Human Security and Energy Security: A Case Study of Pakistan' the authors examine the human security aspects of the energy scenario and emphasize the need for including human security as an integral element in the energy policy for ensuring sustainable socio-economic progress (*Policy Perspectives, Vol 16, No. 1*).

Authors: Dr Muhammad Asif, research fellow and senior lecturer at Glasgow Caledonian University, Glasgow, Scotland and Naila Saleh, research officer at the Institute of Policy Studies (IPS), Islamabad.

The paper on **'Defining Terrorism: Its (Mis)Application and**

Implications in Pakistan' discusses the Anti-Terrorism Act, 1997 (ATA), which mainly governs the anti-terror legal regime of Pakistan (*Policy Perspectives, Vol 16, No. 1*).

Author: Aisha Tariq, lecturer at the Department of Law, International Islamic University, Islamabad.

The comment **'Hindutva Vigilantism and Muslims: Institutionalization of Violence'** sheds light upon the Hindutva-provoked incidents of violence and the response framed by the aggrieved parties (*Policy Perspectives, Vol 16, No. 1*).

Author: Murtaza Shibli, Srinagar-based British journalist and consultant on Muslim issues.

A review of Dr Tughral Yamin's book **'UN Peacekeeping Operations in Pakistan in Somalia 1992-1995: A Pakistani Perspective'**, brought forth the contribution of Pakistan in Somalia from 1992-1995, presented through details and insights of the interviews conducted by the author with the military officials who had been a part of the UN Peacekeeping operations in Somalia (*Policy Perspectives, Vol 16, No. 1*).

Reviewer: Kulsoom Belal, researcher at the Institute of Policy Studies (IPS), Islamabad and Teacher at the University of Management and Technology (UMT), Sialkot, Pakistan.

The issue brief **'Emerging World Order, SCO and Pakistan'**



maintains that with rising China, resurgent Russian and realignment of regional and global dynamics, the role and significance of Shanghai Cooperation Organization (SCO) has increased manifold. The Summit of SCO was the first for Pakistan and India as full members of the organization, which brings new opportunities and hope as well as challenges for the region. This brief reviews the key themes of the Summit and foresees Pakistan's role in it (July 12, 2018).

Prepared by: Ambassador (r) Tajammul Altaf, senior research associate, Institute of Policy Studies (IPS), Islamabad.

 In the context of General Elections 2018, a series of reviews by IPS attempted to look into the positions and approaches of significant political parties on issues like economy, energy, water and environment, reforms in justice system of Pakistan, national security and defense, tribal areas' status and reforms, foreign policy of Pakistan, Pakistan-China relations and CPEC, policy towards India and the Kashmir dispute, Pakistan and Afghanistan, women development and youth development. The priorities and strategies of six major national parties i.e. PPP, PTI, PML-N, ANP, MMA and MQM, as per their 2018 manifestos, were assessed and analyzed on these important dimensions of national life (July, 2018).

Prepared by: IPS Task Force.

 The seminar report '**Current Geo-Strategic Dynamics: A Perspective from Iran**' is based on the proceedings of the

session held at IPS on December 12, 2018, which was mainly addressed by Dr Sayed Kazem Sajjadpour, the president of Iranian think-tank IPIS – Institute for Political and International Studies, among others (January 9, 2019).

Prepared by: Kulsoom Belal, researcher at the Institute of Policy Studies (IPS), Islamabad.

 The brief '**Regulating Air Pollution and Enforcing Environmental Law**' points that though the right to clean air has been acknowledged and given adequate legal protection in Pakistan, the policy directives have limited practical application owing to significant implementation gaps (February 26, 2019).

Prepared by: Maryam Umer Khayam, research trainee and Naila Saleh, junior research officer, Institute of Policy Studies (IPS), Islamabad.

 '**CPEC Energy Projects: The Regulatory and Financial Aspects**' maintains that CPEC has come at a time when Pakistan was facing serious energy supply insecurity challenges. While inking any power deals however, NEPRA should maintain its autonomy by considering revised petitions for tariff readjustment in accordance with market shifts (March 6, 2019).

Prepared by: Naila Saleh, junior research officer, Institute of Policy Studies (IPS), Islamabad.



The policy brief '**Pakistan's Economy and Budget 2019-20: Critical Issues and Some Recommendations**' looked at various aspects that were needed to be considered while preparing the first full-year budget (FY2019-20) by the PTI coalition government. It also makes recommendations to set the direction to achieve national objectives within a medium and long-term framework (May 15, 2019).

Prepared by: Fasih Uddin, former chief economist of the Planning Commission of Pakistan and a veteran member of Institute of Policy Studies (IPS), Islamabad, Asim Ehsan, research officer at IPS' economy desk and Amanullah Khan, former president Rawalpindi Chamber of Commerce & Industry (RCCI) and Islamabad Stock Exchange (ISE).

The brief '**Federal Budget 2019-20: A Review**' is based on IPS' session, reviewing to what extent the budget addresses the core

economic issues of the country; what it provides for to consolidate the gains and what is in there for the flourishing and development of economic and business activity; and all this in an environment where various social segments, specifically the underprivileged sections of the society, attach a lot of expectations from the budget for their well-being (June 25, 2019).

Prepared by: IPS Task Force.

The 45th issue of IPS' Urdu journal *Maghrib aur Islam*, which was titled *Maghrib mai Muslim Shanakht Ka Buhran*, discussed one of the major problems that arose following the crises in the Middle-East and Syria, which was the migration and settlement of Muslims to different European countries. (December 2018).

Editor: Dr Anis Ahmad, vice chancellor, Riphah International University (RIU).





'Hindutva Policies and the State of Minorities in India' (February 19, 2019)

Dialogue

(Seminars, Conferences, Roundtables)

A brief introduction of various seminars, conferences and roundtables held at IPS during the year 2018-19 is as follows:

A session '**AJK Interim Constitution (13th Amendment) Act 2018: A Review**' pointed certain ambiguities in the text of the document that needed elaboration in order to ensure its successful advocacy and implementation (July 19, 2018).

Speakers: Sardar Anwar Khan, former president, AJ&K, EP-IPS Khalid Rahman, Amb (r) Tajammul Altaf and Awais bin Wasi, the acting dean for social sciences at the Riphah International University (RIU).

A session '**Developing Shari'ah Objectives Based Index for Islamic Banks**' reviewed the work done by IPS Research Fellow Dr Zahid Siddique Mughal on the subject and discussed ideas for improvements (August 30, 2018).

Speakers: Dr Waqar Masood, former finance secretary of Pakistan, Dr Muhamad Tahir Mansoori, member Shariah board, Securities & Exchange Commission of Pakistan (SECP), Dr Mush-taq Ahmed, director general, Shariah Academy, International Islamic University, Islamabad (IIUI), Professor Mohammad Ayub, director, Riphah Centre of Islamic Business and member Shariah

board, The Bank of Khyber, Dr Atiq uz Zafar, director general, International Institute of Islamic Economics (IIIE), IIUI and Saarim Ghazi, Silk Bank.

The session '**Maoist Insurgency in India**' analyzed Maoist threats to Indian nuclear weapons, focused on the hazards posed by the Maoist rebels, outlining alongside the strategies by the Indian government to tackle the issue (September 3, 2018).

Speakers: Masooma Jafri, IPS Intern, EP-IPS Khalid Rahman and IPS' senior research associate Amb (r) Tajammul Altaf.

Jointly organized by IPS and Institute of Maritime Affairs (IMA), the session '**US Exit from Iran Nuclear Deal: Emerging Geo-Political Dynamics**' urged Pakistan to adopt balanced and neutral approach to support Iran in its time of need after the unilateral exit of the United States from Iran Nuclear Deal (September 5, 2018).

Speakers: Amb (r) Khalid Mahmood, chairman, Institute of Strategic Studies, Islamabad (ISSI), Commodore (r) Baber Bilal, Director National Center for Maritime Policy Research (NCMPR), Air Commodore (r) Khalid Iqbal, chairman, IPS committee on Pakistan's Geo-Strategic and Geo-Political Dynamics, Ambassador (r) Tajammul Altaf, senior research associate at IPS and Cdr (r)



'Justice AR Cornelius: Services and Contributions to the Justice System of Pakistan' (December 28, 2018)

Dr Azhar Ahmad, senior IPS associate & HOD, Humanities and Social Sciences, Bahria University, Islamabad.

'**Hybrid Warfare and Pakistan**' highlighted the situation of hybrid warfare with respect to Pakistan, proposing alongside the strategies to intercept any such threats (September 7, 2018).

Speaker: Aizah Azeem, IPS intern.

'**Assessment of the Visit of US Secretary of State and Chinese Foreign Minister to Pakistan**' stressed that ever-since the Trump administration took incumbency of US' presidential office, Pak-US relations have been in continuous decline as the trust deficit has kept both states on different sides of table (September 18, 2018).

Speaker: Amb (r) Tajammul Altaf, senior research associate, IPS.

'**Deal of the Century**' analyzed the growing chaos in the Middle East, presenting the history of Palestine-Israel conflict from the time of Belfour declaration to the recently announced deal by Trump administration as a proposed peace plan (October 2, 2018).

Speaker: Abdullah Zubair Mir, IPS intern.

'**Dr Mahmood Ahmad Ghazi Memorial Session**' commemorated the works, services and contributions of the renowned scholar and intellectual for Islam and Pakistan (October 8, 2018).

Speakers: Justice Dr Mohammad Al-Ghazali, the younger brother of Dr Ghazi, Dr Waqar Masood, former secretary, Ministry of Finance, Professor Dr Tahir Mansuri, former vice president, International Islamic University, Islamabad (IIUI), Dr Ikram ul Haq, secretary, Council of Islamic Ideology, Islamabad, Dr Atiq uz Zafar Khan, acting director general, International Institute of Islamic Economics (IIIE), Dr Shahzad Iqbal Sham, senior research fellow, IPS, Dr M Farooqui, Dr Sarwar Khan, former IG Tariq Ahmed Lon and EP-IPS Khalid Rahman.

The **annual meeting of IPS-National Academic Council** expressed grave concerns over the ongoing governance crisis despite the change in government, terming the morality, rule of law and meritocracy the key areas to focus upon if the nation is to move forward productively and progressively (October 13, 2018).

Speakers: Shamshad Ahmad Khan, former federal secretary, Ministry of Foreign Affairs, Ambassador (ret'd) Rustam Shah Mohmand, Saeed Ahmad Qureshi, former deputy chairman, Planning Commission of Pakistan, Masud Daher, former federal secretary, Fasih Uddin, former chief economist of Pakistan, Mirza Hamid Hasan, former secretary, Water and Power, Mufti Muneeb-ur-Rehman, president, Tanzeem-ul-Madaris Pakistan, Muhammad Qasim Bughio, ex-chairman, Pakistan Academy of Letters, Khalid Rahman, executive president, IPS Syed Abu Ahmad Akif, former federal secretary, Cabinet Division, Air Cdr (r) Khalid Iqbal, and Dr Syed M Anwer, eminent jurist and member Islamic Ideology Council.



‘Emerging Geo-Political Environment and the Threat of Grey Hybrid Conflict: Pakistan’s Perspective’ (November 27, 2018)

Senior academicians and policy practitioners addressing the session ‘**Brainstorming Research Ideas**’ urged the emerging researchers to adopt indigenous approaches for their studies in an attempt to fuel the society’s concurrent needs (October 14, 2018).

Speakers: Dr Tahir Hijazi, former member, Governance & Policy Reforms, Planning Commission of Pakistan, EP-IPS Khalid Rahman, Dr Adnan Sarwar, head of department, International Relations, National University of Modern Languages (NUML), Islamabad, Ambassador (r) Tajammul Altaf, Air Cdr (r) Khalid Iqbal and Dr Shahzad Iqbal Sham, senior research associate at IPS.

In the book launch of ‘**Hydro-Diplomacy: Preventing Water War Between Nuclear-Armed Pakistan and India**’ former diplomats and water experts compelled Pakistan and India to solve water issues through hydro-diplomacy and in accordance with Indus Water Treaty, and also enunciated the fears of war between the two countries if the matters pertaining to water sharing of the mutual rivers were not resolved placidly (October 22, 2018).

Speakers: Sardar Masood Khan, president, Azad Jammu and Kashmir, Ambassador (r) Shafqat Kakakhel, Mirza Hamid Hasan, former secretary, Water and Power and the chairman of IPS’ steering committee on Water, Energy & Climate Change, EP-IPS Khalid Rahman and the author Ashfaq Mahmood, former federal secretary, Water and Power.

Dr Mumtaz Ahmad Memorial Symposium titled ‘**Interplay of Pluralism and Exclusionism: Dynamics of Relations Between**

Islam and the West’ viewed that Muslims were once the world leaders in the disciplines of science, culture and philosophy, and they can still regain their lost identity if not hindered by the unsolicited interventions from the West. (November 1, 2018).

Speakers: Prof Dr Anis Ahmad, vice chancellor, Riphah International University (RIU), Prof Dr Sami Al-Arian, director of the Center of Islam and Global Affairs (CIGA) and a professor at the Istanbul Zaim University, Prof Dr Robert Jensen from School of Journalism, University of Texas, Prof Dr Ulrich Duchrow from the University of Heidelberg, Germany, Pepe Escobar, correspondent for Hong Kong/Thailand-based Asia Times and analyst for Toronto/Washington-based The Real News, and EP-IPS Khalid Rahman.

The **first board meeting of Maritime Study Forum (MSF)** was held at IPS to bring together institutions, researchers, experts, policy makers, practitioners, professionals, business community and journalists interested in exploring and promoting the huge maritime potential of Pakistan (November 8, 2018).

Speakers: Dr Syed Mohammed Anwer, president MSF, Naufil Shahrukh, GM Operations, IPS and general secretary, MSF, Commodore (retd) Akmal Kiyani, Executive President IPS Khalid Rahman, Syed Abu Ahmad Akif, former federal secretary, Climate Change, Dr Azhar Ahmad, head of social sciences, Bahria University, Islamabad, Dr Aneel Salman, renowned economist, Salman Javed, strategic analyst & digital media expert, and Aneela Shahzad, strategic analyst and writer.



Book Launch of 'Hydro-Diplomacy: Preventing Water War Between Nuclear-Armed Pakistan and India' (October 22, 2018)

Held as part of IDEAS 2018 in joint-collaboration of IPS and Defence Export Promotion Bureau (DEPO), the seminar '**Emerging Geo-Political Environment and the Threat of Grey Hybrid Conflict: Pakistan's Perspective**' maintained that Pakistan is faced with multidimensional political, economic, social and ideological hybrid threats both internally and externally, but every such challenge - whether conventional or grey hybrid – is only strengthening the country's resolve and uniting it further. (November 27, 2018).

Speakers: General Zubair Mahmood Hayat NI(M), chairman, Joint Chiefs of Staff Committee, Maj Gen Ahmed Mahmood Hayat, chairman, DEPO, Ambassador (r) Munir Akram, Pakistan's former permanent representative to the UN, Lt Gen (r) Naeem Khalid Lodhi, HI(M), Rasulov Sadullo Shukurboevich, HoD, Institute for Strategic and Regional Studies, Uzbekistan, who presented a paper on behalf of Ambassador (r) Vladimir Norov, Head of Institute for Strategic and Inter-Regional Studies under the President of Uzbekistan, Dr Ivan Safranchuk, senior fellow at the Institute of International Relations (research division of Moscow State Institute of International Relations-MGIMO), Lars G. A. Hilse, a global thought leader and cyber defense strategist from Germany, Senator (r) Javed Jabbar, and Barrister Ahmer Bilal Soofi, a renowned expert of international law.

The experts in the seminar '**CPEC Future: Amidst Hybrid Security Challenges & Emerging Business Opportunities**', which was jointly organized by CPEC Economic Forum, IPS and Pakistan Institute of Management's (PIM) Centre of Excellence in Karachi, urged the countrymen to identify and fulfil their individual and collective responsibilities not only to secure the CPEC's

future, but also to extract the most out of its potential (November 28, 2018).

Speakers: Ambassador (r) Munir Akram, Pakistan's former permanent representative to the United Nations, Rasulov Sadullo Shukurboevich, HoD, Institute for Strategic and Regional Studies, Uzbekistan, EP-IPS Khalid Rahman, Dr Juniad Ahmad, founding chairman, National Management Consultants, Dr Shahida Wizarat, dean College of Economics & Social Development, IOBM, Abid Sabri, executive director, Pakistan Institute of Management, and Arshad Qaim Khani, executive chairman, CPEC Economic Forum.

The session '**Current Geo-Political Environment, Hybrid Conflict and Pakistan**' stressed that Pakistan must develop full spectrum deterrence capabilities if it is to answer the faced hybrid threats effectively (November 29, 2018).

Speakers: Ambassador (r) Munir Akram, Ambassador (r) Zamir Akram, Ambassador (r) Ali Sarwar Naqvi, Mirza Hamid Hasan, former secretary, Water and Power, EP-IPS Khalid Rahman, and Dr Adnan Sarwar, HoD, International Relations, National University of Modern Languages (NUML).

The roundtable titled '**Kashmir: Today and Tomorrow**' stressed that Pakistan needs to hone its diplomacy and strategy in a bit to present the Kashmir case to international community cogently. (December 11, 2018).

Speakers: Ambassador (r) Arif Kamal, Dr Imtiaz Khan from



'Islam and the West: Bridging the Gaps' (April 30, 2019)

George Washington University, Washington D.C., Dr Farhan Mujahid Chak from Qatar University, Doha, Ambassador (r) Tajammul Altaf, EP-IPS Khalid Rahman, Brig (r) Said Nazir and Air Cdr (r) Khalid Iqbal.

The session '**Current Geo-Strategic Dynamics: A Perspective from Iran**' maintained that the Chabahar and Gwadar ports of Iran and Pakistan will be complementing each other, and not compete (December 12, 2018).

Speakers: Dr Sayed Kazem Sajjadpour, president of Iranian think-tank IPIS – Institute for Political and International Studies, Dr Azhar Ahmad, dean social sciences, Bahria University, Islamabad, Saeed Ahmed Qureshi, former deputy chairman, Planning Commission of Pakistan, Ambassador (r) Tajammul Altaf, EP-IPS Khalid Rahman, Brig (r) Said Nazir, Air Cdr (r) Khalid Iqbal, and Prof Dr Shahzad Iqbal Sham.

The speakers at a seminar '**Justice AR Cornelius: Services and Contributions to the Justice System of Pakistan**' commemorated Justice AR Cornelius (1903-1991) and urged law practitioners to study, learn and follow the example of the former chief justice if they want to bring improvement in our individual as well societal lives (December 28, 2018).

Speakers: Barrister Mohammad Farogh Naseem, federal minister for Law and Justice, Raja Zafar ul Haq, leader of opposition, Hamid Khan Advocate, Amanullah Kanrani Advocate, president, Supreme Court Bar Association, Dr Qibla Ayaz, chairman, CII, EP-IPS Khalid Rahman, Dr Anis Ahmad, vice chancellor, Riphah Interna-

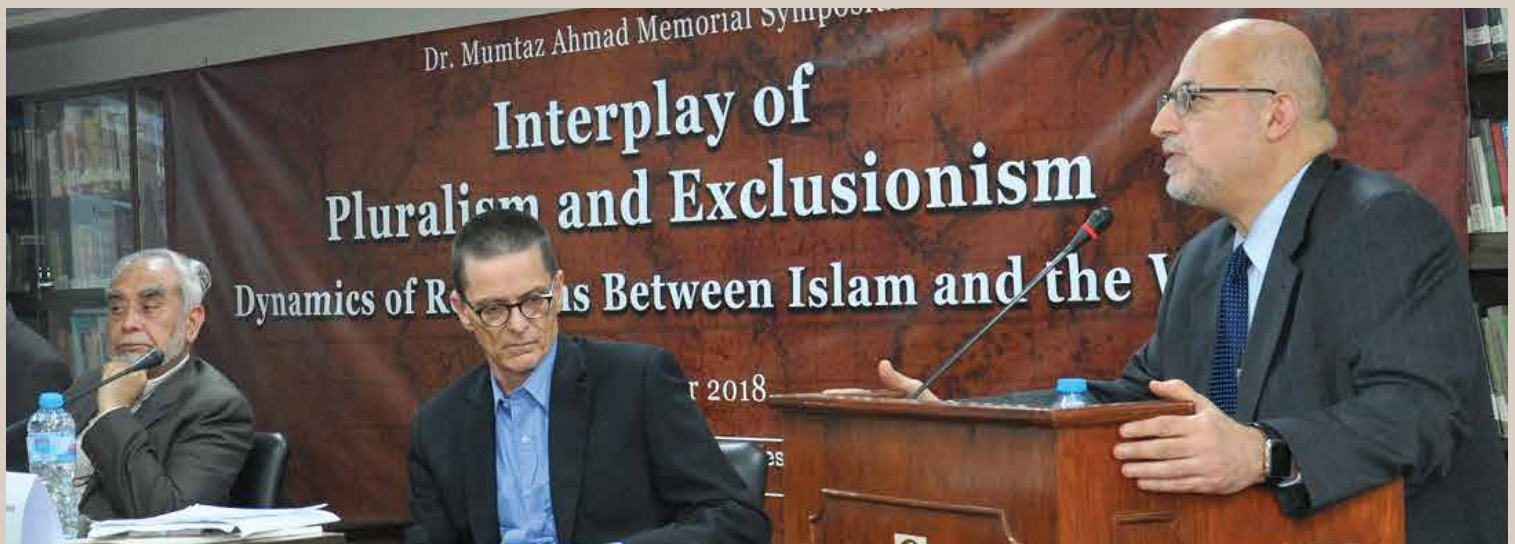
tional University, Dr Ikram ul Haq, secretary, CII, and Prof Dr Shahzad Iqbal Sham, senior research associate at IPS.

The session '**Brainstorming Research Ideas in Maritime Affairs**' was held jointly by IPS and National Institute of Maritime Affairs (NIMA), highlighting various issues and hindrances being faced by the maritime sector of Pakistan while suggesting alongside some ideas for catering those issues (January 3, 2019).

Speakers: DG NIMA Vice Admiral (r) Sayyid Khawar Ali, Commodore (r) Babar Belal, director, NIMA, Dr Najam Abbas, senior fellow at the East-West Institute in London and EP-IPS Khalid Rahman.

The participants in '**Analyzing BRI and CPEC Beyond Geopolitics**' were unanimous that the Chinese leadership should resolve the Xingiang issue in a rational and peaceful way as the Muslims in Pakistan and across the world were concerned about the situation there. (February 7, 2019),

Speakers: Dr Baogang, professor and chair in International Relations at the Deakin University, Australia. Dr Azhar Ahmad, senior IPS associate and HoD, Humanities & Social Sciences, Bahria University, Islamabad, Ambassador (r) Tajammul Altaf, senior research associate at IPS, Brig (r) Said Nazir, senior IPS associate, Mirza Hamid Hasan, former secretary, Ministry of Water and Power, and chairman IPS steering committee on energy, water and climate change, Dr Rashid Aftab, director, Riphah Institute of Public Policy and Mueen Batlay from Obortunity.



'Interplay of Pluralism and Exclusionism: Dynamics of Relations Between Islam and the West' (November 1, 2018)

The session '**Global Social Agenda and the Muslim Response**' stressed that the Muslim world needs to make collective, concerted efforts to excel in the areas of research to create a common knowledge economy aligned with Islamic intellectual and cultural identity and values (February 8, 2019).

Speakers: Ayatullah Alireza Araf, chairman, board of governors, Al Mustafa International University, Qom, Iran.

The speakers at the book launch of '**Fundamentals of Islamic Economics and Finance**' urged to make use of Islamic economics framework to foster development in Pakistan (February 13, 2019).

Speakers: Dr Qibla Ayaz, chairman, Islamic Ideology Council, Prof Dr Anis Ahmad, vice chancellor, Riphah International University (RIU), Prof Dr Ahmed Yousif Al Draiwesh, president, International Islamic University, Islamabad, Prof Dr Masoom Yasinzai, rector, International Islamic University, Islamabad, Khalid Rahman, executive president, Institute of Policy Studies (IPS), Islamabad, Prof Dr Muhammad Tahir Mansoori, member, Shariah Academy Board, SECP, Prof Dr Muhammad Fahim Khan, former chairman, Islamic Economics Department, Islamic Research and Training Institute (IRTI), Jeddah, and the authors Dr Atiq uz Zafar Khan, director general, International Institute of Islamic Economics and Hafiz Muhammad Yasin, professor, Preston University, Islamabad.

The international seminar '**Hindutva Policies and the State of Minorities in India**' studied that the extremist ideology of Hindutva has found new face and feet under BJP's leadership, revealing the

state's true face while unravelling its claim of secularism in the process. The seminar also featured the launch of the book *Hindutva: Rising Extremism in India*, which documented the speeches and papers presented by speakers on the same topic in a similar international seminar organized by IPS the preceding year (February 19, 2019).

Speakers: Dr Shireen Mazari, Federal Minister for Human Rights, Pakistani Dallit leader Senator Engr. Gianchand, Dr Akis Kalaitzidis (USA), Dr Nitasha Kaul (UK), Murtaza Shibli (from Indian Occupied Kashmir), Dr Mujeeb Afzal, Amb (r) Jalil Abbas Jillani, Amb (r) Zamir Akram, Dr Waqar Masood and Dr Asma Khwaja.

'**Afghanistan in Transition: Ramification of Current Engagement with the Taliban**' stressed that Pakistan needs to be cautious about the US-Taliban peace deal as several similar deals were initiated by the US in past as well, only to be pulled-off later when it did not serve their interests and needs (February 26, 2019).

Speakers: Ambassador (r) Tajammul Altaf, Ambassador (r) Ayaz Wazir, Brigadier (r) Said Nazir, Air Commodore (r) Khalid Iqbal, Dr Qibla Ayaz, Chairman of the Council of Islamic Ideology, Executive President IPS Khalid Rahman and Israr Madani, religious scholar and media analyst.

Experts at the launch of the third revised edition of '**Pakistan's Economic Journey: Need for a New Paradigm**', which is authored by Former Chief Economist of Pakistan Fasih Uddin,



'CPEC 2015-2019: Achievements, Challenges and the Way Forward' (April 19, 2019)

pinpointed bad governance as the root cause of all economic troubles of Pakistan (February 28, 2019).

Speakers: Saeed Ahmad Qureshi, former secretary-general, Finance & Revenue, Khalid Rahman, executive president IPS, Dr Waqar Masood Khan, former finance secretary, Dr Tahir Hijazi, vice chancellor, Muslim Youth University, and Dr Abdul Saboor, dean, Faculty of Social Sciences, PMAS Arid Agriculture University, Rawalpindi, and Fasih Uddin, Former Chief Economist of Pakistan.

Speakers at the seminar **'CPEC 2015-2019: Achievements, Challenges and the Way Forward'** urged that the win-win B2B (Business-to-Business) cooperation and enhanced P2P (People-to-People) contacts should follow the foundational G2G (Government-to-Government) phase of China Pakistan Economic Corridor (CPEC) to take the historic megadevelopment project to the next level (April 19, 2019).

Speakers: H.E. Yao Jing, the ambassador of People's Republic of China to Pakistan, Mirza Hamid Hasan, former federal secretary and member IPS-National Academic Council, General (r) Khalid Naeem Lodhi, former federal defence minister, Dr Talat Shabbir, director, China Study Centre, ISSI, Ambassador (r) Tajammul Altaf, senior research associate, IPS, Abid Sabri, executive director, PIM, Muhammad Arshad Qaim Khani, executive chairman, CPEC Economic Forum, Dr Syed Tahir Hjazzi, vice chancellor, MY University, Islamabad, and Dr Shazia Ghani, director, CPEC and BRI, SASSI.

'Islam and the West: Bridging the Gaps' upheld that the persistent negative portrayal of Muslims in Western media is

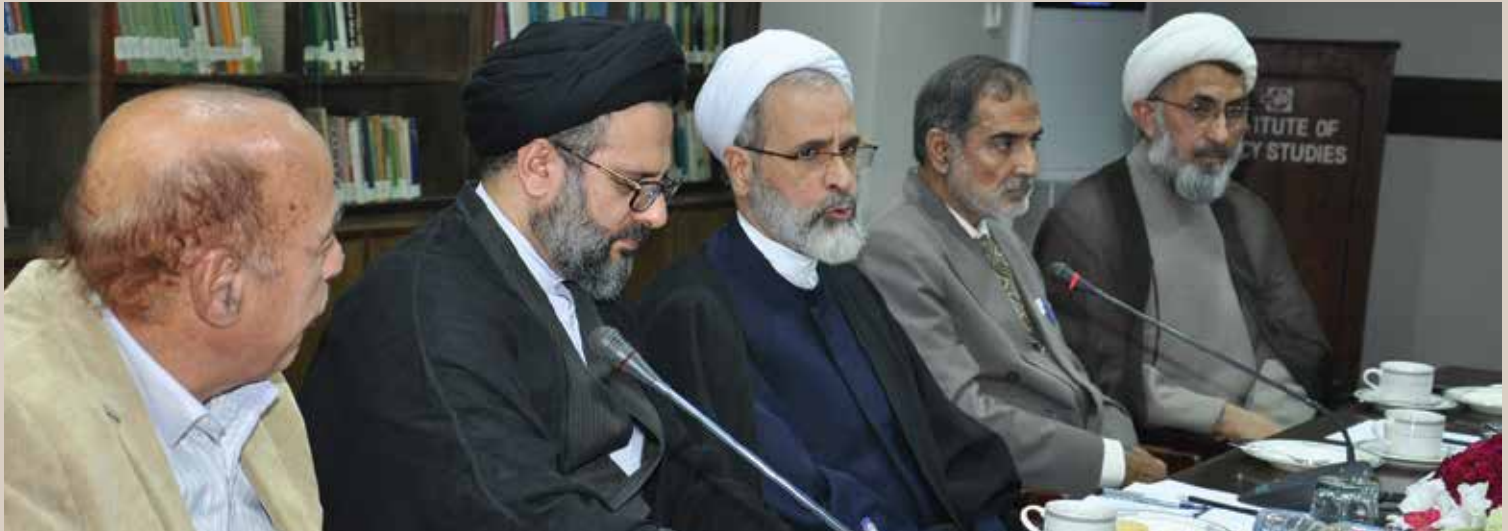
igniting hatred against them and creating massive Islamophobia, which is making their lives difficult, even forcing them to train their children and girls with the art of self-defense in the face of a constant threat (April 30, 2019).

Speaker: Lauren Booth, a British TV presenter, broadcaster, journalist, activist and the author of *Finding Peace in The Holy Land*.

Rich tributes were paid to Dr Tahir Amin by his contemporaries during a **condolence reference** held at IPS. The senior academic and international relations expert was one of the founding members of IPS and a leading member of the Institute's research faculty in 1980s and 1990s (May 3, 2019).

Speakers: Dr Ijaz Shafi Gillani, chairman, Gallup Pakistan, Khalid Rahman, Executive President, IPS, Dr Tahir Hijazi, vice chancellor, Muslim Youth University, Dr Nazir Hussain, director & professor, School of Politics and International Relations, Quaid-i-Azam University, Islamabad. Dr Muhammad Islam, vice president, Iqra University, Islamabad, Nisar Bajwa, ex director, International Islamic University, Islamabad (IIUI), Ambassador (r) Ayaz Wazir, Ambassador (r) Mohammad Aqil, Air Cdr (r) Ghulam Mujaddid Butt, Air University, Islamabad, Ambassador (r) Tajammul Altaf and Dr Amin's family members Air Marshal (r) Athar Bukhari and Col (r) Shahid Bukhari.

The speakers at a roundtable **'The Outcome of Indian Elections: Implications for the Region'** expressed grave concerns over growing isolation of minorities in India, fearing that if not addressed, their insecurity could result in serious social crisis in the country (May 24, 2019).



'Global Social Agenda and the Muslim Response' (February 8, 2019)

Speakers: Dr Mujeeb Afzal, assistant professor, School of Politics and International Relations, Quaid-i-Azam University, Sultan M Hali, senior analyst and the author of *Rising Hindutva*, Khalid Rahman, executive president, IPS, Ambassador (r) Tajammul Altaf, senior research fellow at IPS, Dr Syed Mohammed Anwar, former deputy attorney general of Pakistan, member Islamic Nazriati Council and member IPS National Academic Council, Farzana Yaqoob, former minister, Social Welfare and Women Development, Azad Jammu and Kashmir (AJ&K), Asghar Ali Shaad, former senior research fellow, Islamabad Policy Research Institute (IPRI), Jawwad Falak, research officer, Maritime Study Forum, and Waqar-un-Nisa and Faizan Fakhra, research officers at IPS.

The session '**US-Iran Standoff: Implications for the Region**' viewed that US was now softening its position towards Iran and the situation could move towards peace, whereas Iran should adhere to the terms of its deal in order to ensure its credibility, which could win Iran a conditional support from Europe, China and Russia (June 1, 2019).

Speakers: Khalid Rahman, executive president IPS, Ambassador (r) Tajammul Altaf, senior research associate at IPS, Air Commodore (r) Khalid Iqbal, senior research associate, Dr Syed Mohammed Anwar, president, Maritime Study Forum (MSF) among other analysts and researchers.

The roundtable '**Federal Budget 2019-20**' urged on the need of developing a national consensus on the economic challenges with an effective communication strategy, which were found nearly non-existent in the government's policy thus far. (June 14, 2019).

Speakers: Khalid Rahman, executive president, IPS, Dr Waqar Masood Khan, former secretary, Finance, Zafar-ul-Hasan Almas, chief macroeconomics, Planning Commission of Pakistan, Dr Pervez Tahir, former chief economist, Zaheeruddin Dar, economic policy analyst, Dr Aneel Salman, HoD, Management Sciences, COMSATS University and Mubarak Zeb Khan, senior economic journalist.



'Dialogue of Asian Civilizations and Sino-Pak Think-Tank Cooperation' (May 18, 2019)

Academic Exchanges

IPS extended its research work and viewpoint over different matters to other institutions and officials in form of meetings, lectures and participation in the sessions organized by other institutions both locally and internationally. A brief overview of these activities is given under:

EP-IPS Khalid Rahman and IPS' GM Operations Naufil Shahrukh called on Ambassador of Republic of Uzbekistan to Pakistan H.E. Furkat Siddikov and presented him with IPS Press' publication *Hydro-diplomacy: Preventing Water War Between Nuclear-Armed Pakistan and India* (November 16, 2018).

IPS' senior research associate Ambassador (r) Tajammul Altaf participated in an international seminar '**Challenges, Compulsions and Opportunities of Coerced States**' which was organized by Global Think Tank Network (GTTN) – an initiative of the National University of Sciences and Technology (NUST) – in Islamabad (December 20, 2018).

EP-IPS Khalid Rahman attended and addressed the membership award ceremony of **Youth Association of Pakistan (YAP)**,

which was held at Institute of Business Leadership (IBL), Islamabad (January 12, 2019).

EP-IPS Khalid Rahman participated in a two-day '**Annual International Conference on Social Sciences (AICSS) 2019**' which was organized by the College of Economics and Social Development (CESD), Institute of Business Management (IoBM), in collaboration with the Higher Education Commission (HEC) and the University College, Zhob (January 28-29, 2019).

On the invitation of the Department of International Relations, Federal Urdu University of Arts, Science and Technology (FUUAST), Karachi, EP-IPS Khalid Rahman participated in a seminar '**Strategic Situation of Pakistan: Geo-Politics, Hybrid Warfare and Pakistan**', and addressed the session as a keynote speaker. The session was attended by a large gathering of students hailing from relevant departments of FUUAST (January 27, 2019).

IPS, in collaboration with the Department of Public Administration, Fatima Jinnah Women University (FJWU), Rawalpindi, organized a lecture on the topic of '**Literatures of Resistance: Words as Actions**'. The lecture was delivered by Dr Nitasha Kaul, a



'US policies towards South-Asia after Post-Cold War' - A lecturer by Dr Akis Kalaitzidis at IRS (February 20, 2019)

multidisciplinary academic and novelist of British-Kashmiri descent who is also an associate professor of politics and international relations at the University of Westminster, London (February 20, 2019).

Institute of Policy Studies (IPS) collaborated with Quaid-i-Azam University's School of Economics to organize a lecture titled **'Imagining Economics Otherwise: Encounter with Identity/Differences'**. The lecture was delivered by **Dr Nitasha Kaul** (February 20, 2019).

IPS, in collaboration with Institute of Regional Studies, organized a session titled **'US policies towards South-Asia after Post-Cold War'**. The session was addressed by **Dr Akis Kalaitzidis**, who is the author of *US Foreign Policy: A Documentary and Reference Guide*, and a professor of political science at the Department of Government, International Studies and Languages, University of Central Missouri, USA (February 20, 2019).

A lecture by US academic **Dr Akis Kalaitzidis** on **US policies** was arranged by IPS at the Riphah Institute of Public Policy (February 20, 2019).

On behalf of IPS, the Institute's senior research associate

Ambassador (r) Tajammul Altaf attended a roundtable discussion with **Dr Hadi Soleimanpour, secretary general, Economic Cooperation Organization (ECO)**. The discussion was organized by ISSI - Institute of Strategic Studies, Islamabad (March 14, 2019).

EP-IPS Khalid Rahman delivered a lecture titled **'Time Management in the Dearth of Time'** at the **16th Biennial Provincial Convention**, which was organized by Pakistan Islamic Medical Association (PIMA), Punjab, on March 31, 2019. Held at Nishtar Medical University, Multan, the lecture was attended by a large number of participants, predominantly comprising doctors and other medical professionals.

On the invitation of National Counter Terrorism Authority (NACTA), Pakistan, IPS was represented by its senior associate **Brig (r) Said Nazir Mohmand** in a conference on **'Counter Financing of Terrorism'**, which was organized in collaboration with United Nations Office on Drugs and Crimes (UNODC) in Islamabad (March 29, 2019).

On the invitation of National Institute for Global Strategy (NIGS), Chinese Academy of Social Science (CASS), **EP-IPS Khalid Rahman** attended **'Mutual Exchanges of Asian Civilizations and A Community of Shared Future for Mankind'**, which was one of the six parallel forums of the **'Conference on Dialogue of**



'Imagining Economics Otherwise: Encounters with Identity/Differences' - A lecture by Dr Natasha Kaul at QAU (February 20, 2019)

Asian Civilizations (CDAC) – a high-level event hosted by the Chinese government as part of 'Asian Civilization Week' being held in Beijing, China (May 15-22, 2019).

EP-IPS Khalid Rahman delivered a lecture on '**Sino-Pak Relations in the Age of Hybrid War**' at Heibi University's RCSDIC - Research Centre for Social Development of Islamic Countries (May 17, 2019).



'Sino-Pak Relations in the Age of Hybrid War' - A lecture by EP-IPS Khalid Rahman at Heibi University's RCSDIC (May 17, 2019).





Delegation from Australian High Commission (November 8, 2019)

Delegations and Visits

IPS hosted various local and international delegations during 2018-19 and exchanged views over different matters of shared interests. A list of all such events is here under:

A group of teachers from **International Islamic University School (IIUI)**, E-11, visited IPS. The visitors had an enlightening session with EP-IPS Khalid Rahman, who delivered a lecture on the topic of **'Teaching as a Profession'**, highlighting the need and significance of teachers' leadership role in the development of a society (August, 08, 2018).

A group of **Army Officers** visited IPS in a trip facilitated by **Da'wah Academy**. The officers were given a presentation on the Institute's history and endeavors by Syed Nadeem Farhat, senior research officer at IPS. The introductory briefing was followed by an interactive session with EP-IPS Khalid Rahman, who gave insightful answers to the visitor's questions relating to contemporary issues like current political scenario in Pakistan, the use of media in hybrid war, etc. (Sep 11, 2019).

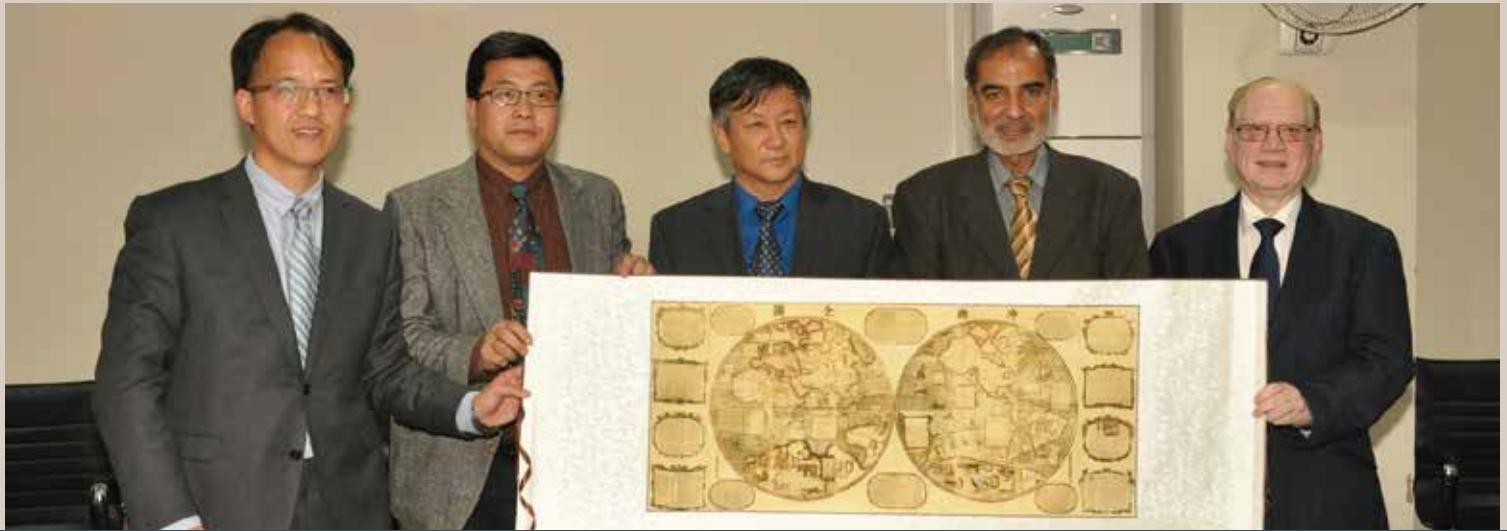
A delegation comprising **Ulema and Khateeb**s attending a course

at **Da'wah Academy** visited IPS as part of an exposure trip. Headed by the course incharge Zaheer-ud-Din Behram, the delegation was briefed about the objectives, research-oriented activities and achievements of the Institute. The briefing was followed by an interactive session with EP-IPS Khalid Rahman (October 15, 2018).

A delegation from **Australian High Commission** comprising Michelle Sullivan, first secretary (Political) and Bushra Zia, program officer (Political & Economic) visited IPS and had a discussion with EP-IPS Khalid Rahman over different topic of mutual interests (November 8, 2018).

A group of 40 students from the **English Department of Jamia Al-Kauthar** visited IPS as part of an exposure trip. The visitors were briefed through a detailed presentation by IPS' GM Operations Naufil Shahrukh about the history, endeavors and achievements of IPS (January 19, 2018).

A three-member delegation from **Alfred Deakin Institute of Citizenship and Globalization, Deakin University, Australia**,



Delegation from Heibi University, China (March 11, 2019)

comprising Professor Shahram Akbarzadeh, research professor in Middle East and Central Asian Politics, Dr Dara Conduit, Associate Research Fellow, Faculty of Arts and Education, and Dr Zahid Shahab Ahmed, Research Fellow, visited IPS and met EP-IPS Khalid Rahman, IPS' GM Operations Naufil Shahrukh and the Institute's senior research officer Syed Nadeem Farhat. The visitors had an interactive discussion with IPS team over matters like geopolitics, hybrid warfare and contemporary forms of proxy wars (Feb 8, 2019).

A delegation from **Heibe University, China** comprising Professor Dr Bai Gui, School of Journalism and Communication and director, Research Center for Social Development of Islamic Countries (RCSDIC), and Dr Jin Qiang, associate professor from the School of Journalism and Communication and associate director of the University's editing and publishing department, visited IPS with Professor Li Yi, CEO, China-Pakistan Cultural Development Program. The visitors had a heart-to-heart discussion with Executive President IPS Khalid Rahman, Ambassador (r) Tajammul Altaf, senior research fellow at IPS, Syed Nadeem Farhat, Institute's senior research officer, and Yaseen Naseem, research officer at IPS, on various topics of shared interests (March 11, 2019).

A delegation comprising **religious scholars** visited IPS as part of an exposure trip which was facilitated by **Da'wah Academy**. The delegates, who hailed from different areas of Pakistan, were briefed about the history and activities of IPS by senior research coordinator Syed Nadeem Farhat. The briefing was followed by an insightful discussion with EP- IPS Khalid Rahman (March 25, 2019).

A delegation from **Jammu & Kashmir Liberation Cell (J&KLC), Government of Azad Jammu & Kashmir** visited IPS on March 29, 2019. The delegation, which comprised Raja Sajjad Lateef Khan, director, Admin and Accounts, Ilyas Shah, assistant director, Accounts and Mr Mudassir, Manager Operations of J&KLC, had a perceptive discussion with the Institute's research and outreach team over areas of common interests (March 29, 2019).

A group of students from **COMSATS University**, headed by Dr Sohail Ahmed, assistant professor, Humanities Department, COMSATS, visited IPS as part of an exposure trip. The visitors were briefed by Shafaq Sarfraz, deputy manager, Outreach, about the history and activities of IPS (April 24, 2019).





'Brainstorming Research Ideas' (October 14, 2018)

IPS LEAD

(Learning, Excellence and Development Program)

PS LEAD – the learning, excellence and development arm of Institute of Policy Studies, Islamabad – carried out following capacity building activities during the given period:

As part of its initiative of 'Indigenizing Policy Research in Pakistan', IPS LEAD arranged a session of '**Brainstorming Research Ideas**' with the students of the Department of Social Sciences, Government College Women University (GCWU), Sialkot (September 5, 2018).

Speakers: Khalid Rahman, executive president, IPS and Dr Noor Fatima, assistant professor, Government College Women University.

A session titled '**Good Citizen: Rationalizing Public Policy at Micro Level**' was held as part of IPS team development program aimed at creating awareness about the role and responsibilities of a good citizen in a society (Oct 5, 2018).

Facilitator: Syed Ikram-ul-Haque, IPS LEAD associate and CEO, Centric Consulting, Islamabad.

A '**Brainstorming Research Ideas**' session was held as part of the Institute's initiative of 'Indigenizing Policy Research in

Pakistan', aiming to apprise and sensitize young and emerging scholars over the need of promoting indigenous narratives and seeking native solutions to local problems in the research being produced in Pakistan (October 14, 2018).

Facilitators: Dr Tahir Hijazi, former member, Governance & Policy Reforms, Planning Commission of Pakistan, EP-IPS Khalid Rahman, Dr Adnan Sarwar, head of department, International Relations, National University of Modern Languages (NUML), Islamabad, Ambassador (r) Tajammul Altaf, Air Cdr (r) Khalid Iqbal and Dr Shahzad Iqbal Sham, senior research associate at IPS.

A workshop titled '**Living Lively at the Work Place**' was arranged for the male mentors from different departments of Riphah International University (RIU). The workshop was arranged by the Tarbiyah Department of the University (November 16, 2018).

Facilitator: Khalid Rahman, executive president, IPS.

IPS, in collaboration with Maritime Study Forum and National Institute of Maritime Affairs (NIMA), organized a five-day workshop titled '**Maritime Winter School**' at National Centre for Maritime Policy Research (NCMPR), Karachi. (December 23-27, 2018).



Glimpses from the first three sessions of 'The Living Scripts' (April 12, May 1 & June 21, 2019)

A session titled '**Brainstorming Research Ideas in Maritime Affairs**' was held in collaboration between IPS and National Institute of Maritime Affairs (NIMA) highlighting various issues and hindrances being faced by the maritime sector of Pakistan while suggesting alongside some insightful ideas for catering those issues (January 3, 2019)

Facilitators: DG NIMA Vice Admiral (r) Sayyid Khawar Ali, Commodore (r) Babar Belal, director, NIMA, Dr Najam Abbas, senior fellow at the East-West Institute in London and EP-IPS Khalid Rahman.

A workshop titled '**Happiness at Workplace**' was held as part of the Institute's team development program with a view to apprise the participants about how to tackle and overcome various type of stresses at the workplace while maintaining focus even in difficult situations and accomplishing one's tasks timely and efficiently (January 25, 2019).

Facilitator: Syed Ikram-ul-Haque, IPS LEAD associate and CEO, Centric Consulting, Islamabad.

A workshop titled '**Web 2.0 Methodologies for Research and Data Management (PILOT)**' was held by Moven Logix in collaboration with IPS LEAD. The objective behind the workshop was to facilitate academicians, data analysts, researchers and policy

developers in designing and conducting research, report writing, and data and policy analysis (February 23, 2019).

Facilitator: Salman Khan, Data and Management Analyst at Moven Logix, and Amna Masood, CEO, Moven Logix.

The first three sessions of the series of program '**The Living Scripts**' were held with a view to acquire tacit knowledge from experienced practitioners of civil services and imparting it to the audience for their understanding and inspiration.

Guests: Syed Abu Ahmad Akif, former secretary, Cabinet and former secretary, Climate Change (April 12, 2019), Shoaib Mir, member Federal Public Service Commission (FPSC) and former chief secretary, Balochistan (May 1, 2019), and Fazal Abbas Maken, former cabinet secretary (June 21, 2019).

A workshop titled '**Relationship Management**' was held as part of IPS team development program, sharing with the audience various tips to increase their personal and professional productivity while conducting exercise with the participants aimed at improving their mutual understanding, and consequently the team work (April 25, 2019).

Facilitator: Sardar Khalid Mahmood, renowned trainer and IPS LEAD associate.





The book launch of the third revised edition of 'Pakistan's Economic Journey: Need for a New Paradigm' (February 28, 2019)

IPS Press

(The publishing arm of
Institute of Policy Studies)

IPS Press – the publishing and bookselling arm of Institute of Policy Studies, Islamabad – came up with following publications during the year:

The IPS Press' publication ***Hydro-Diplomacy: Preventing Water War Between Nuclear-Armed Pakistan and India*** describes the ups and downs being faced in managing the transboundary water relations between Pakistan and India since the independence of the two countries in 1947, suggesting alongside how to prevent water issues from escalation in future and hence the war.

Author: Ashfaq Mahmood, former federal secretary, Water and Power, Government of Pakistan.

The book ***Teacher Badalti Dunya Mai*** emphasizes on the role of a teacher in the ever evolving times, reflecting upon various ideas, skills and approaches the teachers of the 21st century should be equipped with.

Author: Nisar Moosa, renowned trainer.

Pakistan's Economic Journey: Need for A New Paradigm suggests a future strategy for Pakistan after technically reviewing

the 70 years' economic journey of the country, articulating and presenting alongside all the concerning issues in such a way that they remain easy to comprehend even for the common readers.

Author: Fasih Uddin, former chief economist, Planning Commission of Pakistan and member IPS-National Academic Council.

Fundamentals of Islamic Economics and Finance was originally published by Islamic Research and Training Institute (IRTI) – a member of the Islamic Development Bank, and is reprinted by IPS Press exclusively for sale in South Asia and South East Asia territory. The book is an attempt to present the important fragments of the diverse emerging discipline of Islamic Economics and Finance in one volume, explaining its different concepts in simple words on which there is a consensus among scholars, bypassing the differences of opinion at this level.

Authors: Hafiz Muhammad Yasin, professor, Preston University, Islamabad and Dr Atiq uz Zafar Khan, director general, International Institute of Islamic Economics.

Hindutva: Rising Extremism in India documents the proceedings of an int'l seminar organized by IPS into one volume, dilating upon a number of important themes including the concept and



The inauguration of the new display centre of IPS Press at Nasr Chambers, E-11/3, Islamabad, was graced by the presence of current members of IPS-NAC including EP-IPS Khalid Rahman, Dr Muhammad Qasim Baghio, Shamshad Ahmad Khan, Professor Mufti Munib-ur-Rehman, Fasih Uddin, Syed Abu Ahmad Akif and Masood Daher (October 13, 2018).

genesis of Hindutva, its economic and political dimensions, and responses to it from within as well as from the world community.

Editor: Khalid Rahman, executive president, IPS.

Muhammad: Man and Prophet - A Complete Study of the Life of the Prophet of Islam studies how Prophet Muhammad (P.B.U.H) initiated one of the most significant religious and cultural developments in human history, bringing into the world the religion of Islam in its final form.

Author: Adil Salahi, renowned scholar and author.

Muhammad: His Character and Conduct highlights that the Muslims all over the world see Muhammad as God's last messenger to mankind, and for every community that wants to live under God's guidance, Prophet Muhammad's character and conduct is the light showing the way to God's pleasure.

Author: Adil Salahi, renowned scholar and author.

Gender, Law and Society in Islam is an effort to look critically into the core issues of the subject from Qur'anic viewpoint. The liberal narrative as well as the conventional approaches are reviewed and an alternate ethics-centered theoretical framework is proposed to revisit the issue in the light of Qur'anic concept of equity and fairness.

Author: Dr Anis Ahmad, vice chancellor, Riphah International University (RIU).

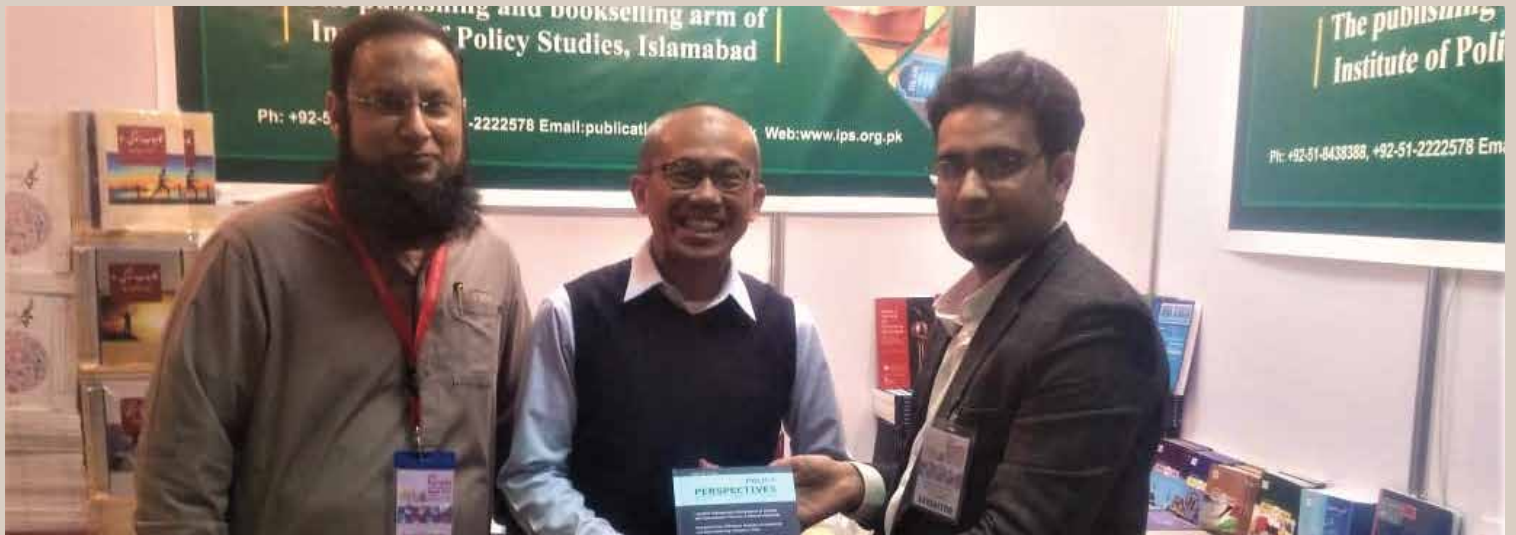
The 45th issue of IPS' Urdu journal **Maghrib aur Islam**, which was titled **Maghrib mai Muslim Shanakht Ka Buhran**, discussed one of the major problems that arose following the crises in the Middle-East and Syria, which was the migration and settlement of Muslims to different European countries. (December 2018).

Editor: Dr Anis Ahmad, vice chancellor, Riphah International University (RIU).

Alongside the printed publications, the following E-books were also published by IPS Press on Amazon and Kindle.

- Hydro-Diplomacy: Preventing Waters Wars Between Nuclear-Armed Pakistan and India
- Pakistan's Economic Journey – Need for A New Paradigm
- Islam's Political Order
- Hindutva: Rising Extremism in India
- Gender, Law and Society in Islam

Alongside bringing forth the aforementioned publications, IPS Press also participated in all the major book fairs held across the country within the discussed period. The list includes:



Thatree Chaubachata, Counsel General of Thailand visiting IPS Press stall at KIBF-2018 (December 12, 2018)

Book Fair	Date	Locations
Hazara University Book Fair	20-22 October 2018	Hazara
Agricultural University, Peshawar	23-25 October 2018	Peshawar
Book Fair Lahore Festival	1-5 November 2018	Lahore
AFAQ Teacher Award Ceremony	15 November 2018	Rawalpindi
Islamia College Peshawar	13-15 December 2018	Peshawar
Karachi International Book Fair	21-25 December 2018	Karachi
Book Stall at Council of Islamic Ideology	28 December 2018	Islamabad
Lahore International Book Fair	1-5 February 2019	Lahore
Safe University of Peshawar	18-20 March 2019	Peshawar
National Book Foundation	22-25 April 2019	Islamabad
Da'wah Academy	12-16 April 2019	Islamabad
IIIT Alumni	28 April 2019	Islamabad

* Plus more than 50 indoor bookstalls



IPS and Fatima Jinnah Women University (FJWU) sign MoU (July 17, 2018)

IPS Outreach

Where the Institute's quarterly newsletter (IPS News), monthly e-newsletter (IPS Update), annual progress report (special issue of IPS News) and bilingual websites (www.ips.org.pk, www.ipsurdu.com) remained to be the primary tools to apprise the masses about the Institute's activities, its social media platforms of Facebook, Twitter, and especially the recently launched IPS TV

(YouTube) remained instrumental in attracting a sizable number of visitors on regular basis. In addition, all the important activities that were held at the Institute during the given year gained noteworthy coverage both in print and electronic media as well as in the cyberspace. A brief summary of this coverage is presented here under:

Items Issued	English Appearances (Newspapers / Websites)	Urdu Appearances (Newspapers / Websites)	Electronic Media Appearances (TV / Radio)	Total Items Monitored (Published / Aired)
Press Releases	208	120	25	353
Articles / Expert Views / Interviews	12	2	4	18
				371

IPS signed various memorandums of understanding (MoU) with other institutions during the year aimed at carrying out joint research and academic activities. A list of these institutions is as follows:

- Fatima Jinnah Women University (FJWU)

- National Institute of Maritime Affairs (NIMA)
- Jammu and Kashmir Liberation Cell (JKLC)
- Maritime Study Forum (MSF)
- Research Centre for Social Development of Islamic Countries (RCS-DIC), Heibi University, China



With over 350 appearances in 2018-19, all major activities of IPS were well covered by leading print, electronic and social media outlets

There were several other institutions as well with which IPS had close interactions for various projects, tasks or propositions. The list prominently includes, but is not limited to:

- Council of Islamic Ideology (CII)
- The Islamic Research and Training Institute (IRTI), Islamic Development Bank (IDB), Saudi Arabia
- Defence Export Promotion Bureau (DEPO)
- CPEC Economic Forum (CPECEF)
- Pakistan Institute of Management (PIM)
- Quaid-i-Azam University (QAU)
- Federal Urdu University of Arts, Science and Technology
- IIIE, International Islamic University, Islamabad (IIUI)
- Maven Logics
- Geo Politica (through embassy of Pakistan in Romania)
- IGIAD, Turkey
- Agora, Germany
- Pakistan Navy (Coastal Communities Survey)
- International Committee of the Red Cross (ICRC)
- Islamabad Policy Research Institute (IPRI)
- Riphah Institute of Public Policy (RIPP)
- ... and many others.



A glimpse of IPS' media coverage in 2018-19



Group photo from the annual meeting of IPS-National Academic Council (October 13, 2018)

National Academic Council

The IPS' National Academic Council (NAC) is a supervisory consultative body comprising renowned academicians, intellectuals and experts in different fields and philosophical areas gathered on one platform from all over Pakistan to oversee the

research work being carried out at the Institute.

The esteemed members of the council for the period of 2018-19 included:



Founding chairman of IPS Prof Khurshid Ahmad addressing the NAC meeting via video link (October 13, 2018)



Khurshid Ahmad, Prof
Chairman,
Institute of Policy Studies



Adnan Sarwar, Dr
Dean, Social Sciences,
University of Peshawar



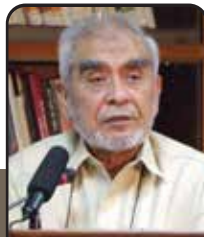
Ahmer Bilal Soofi
Advocate, Supreme Court
of Pakistan, Former Minister



Amanullah Khan
Chairman, Neutech Group
& Former President, Rawalpindi
Chamber of Commerce & Industry



Amanullah Kanrani
President,
SCBA



Anis Ahmad, Dr Prof
Vice Chancellor, Riphah
International University



Ehsan ul Haq, Gen (r)
Former Chairman,
Joint Chiefs of Staff Committee



Fasih Uddin
Former Chief Economist,
Government of Pakistan



Fateh Muhammad Burfat, Dr
Vice Chancellor University
of Sindh, Jamshoro



Javeid Iqbal, Prof Dr
Vice Chancellor,
University of Baluchistan



Khalid Iqbal, Air Cdr (r)
Former Assist. Chief of Air Staff,
Pakistan Air Force



Masood Khan, Amb (r)
President AJ&K and
Former Diplomat



Masud A Daher
Former Secretary,
Government of Pakistan



Mirza Hamid Hasan
Former Secretary,
Ministry of Water and Power



Muhammad Qasim Bughio, Dr
Chairman, Pakistan
Academy of Letters



Munib-ur-Rehman Mufti, Prof
President Tanzeem-ul-Madaris
Ahle Sunnat Pakistan



Naveed Butt, Dr
Physician, Federal Govt. Services
Hospital, Islamabad



Noreen Saheer, Dr
Chairperson, Dept. of Anthropology,
International Islamic University,
Islamabad.



Qibla Ayaz, Dr Prof
Chairman.
Council of Islamic Ideology



Saadia Abbasi, Barrister
Former Member
Senate of Pakistan



Sara Safdar, Prof Dr
Member, Public Service
Commission, Peshawar



Syed Abu Ahmad Akif
Former Federal Secretary,
Climate Change



Syed Mohammad Anwer, Dr
Former Deputy Attorney General
of Pakistan and President, MSF



Syed Tahir Hijazi, Dr
Vice Chancellor,
MY University



Shamshad Ahmad Khan
Former Secretary,
Ministry of Foreign Affairs



Waqar Masood Khan, Dr
Former Federal Secretary,
Finance



Zahoor Ahmad Swati, Prof Dr
Vice Chancellor, University of
Agriculture, Peshawar



Zahid ul Rashdi, Maulana
Secretary General, Pakistan
Shariat Council and Director,
Al-Sharia Academy,
Gujranwala

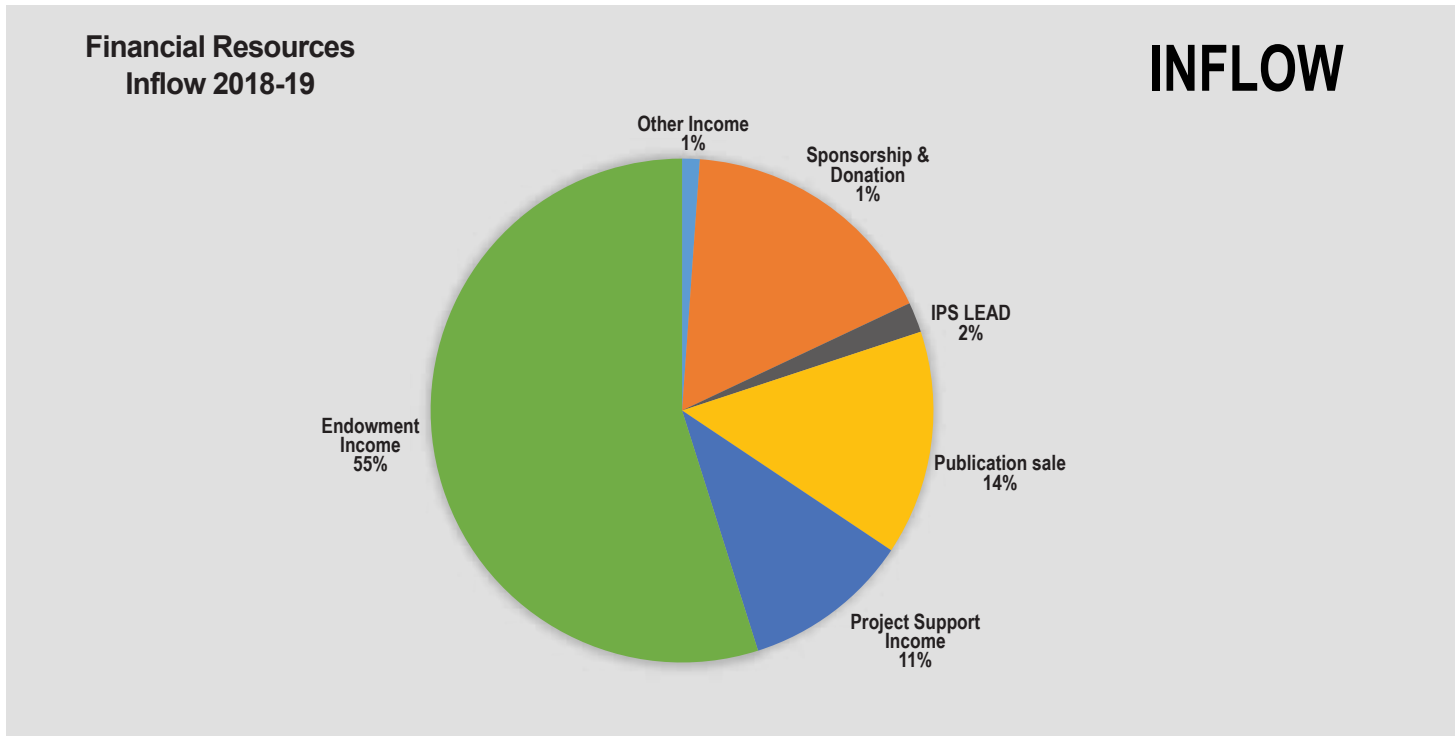


Khalid Rahman
Executive President,
Institute of Policy Studies



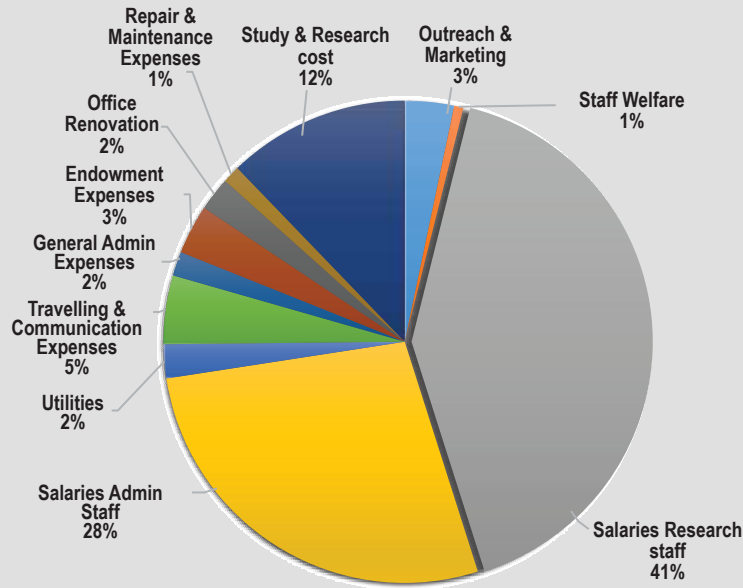
Financials

The financial inflows and outflows of IPS for FY 2018-19 are as follows:



**Financial Resources
Outflow 2018-19**

OUTFLOW



PCP Certification

In FY2017-18, IPS was audited by Pakistan Centre for Philanthropy (PCP), which is an independent nonprofit support organization having a mandate to promote the volume and effectiveness of philanthropy and social development in Pakistan. As a result of this evaluation, the Institute's NPO certification was renewed the fourth

successive time for the period of three years (2018-2020), while securing an even improved accumulative score of 91% in the areas of good governance, program delivery and financial management.



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