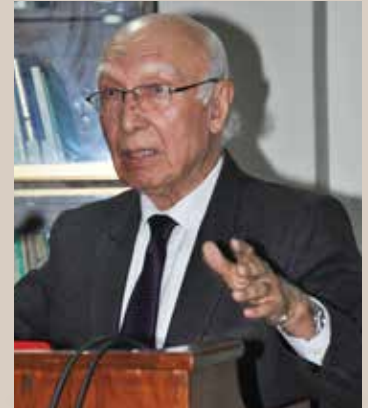


Special Issue

Number 94



Institute of Policy Studies is a non-government think tank dedicated to promoting policy-oriented research and human development

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Institute of Policy Studies
Islamabad

2016-17
Annual Report

Special Issue

Number 94

2016-17
ANNUAL REPORT

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Islamabad

IPS at a Glance

Institute of Policy Studies (IPS), Islamabad, is an autonomous, not-for-profit, civil society organization dedicated to promoting policy-oriented research, awareness, and human development.

Areas of Research

| | |
|--------------------------|--|
| Pakistan Affairs: | Society and Culture, Politics, Security and Foreign Policy, Governance, Education, Economy |
| International Relations: | Globalization, Global Issues and Politics, The Muslim World, Pakistan and its Neighbors |
| Faith and Society: | Madrassah Education, Islam and the West, Islamic Thought |

Programs

| | |
|------------|---|
| Research: | In-house Research, Collaborations, Exchange Programs |
| Dialogue: | Conferences, Seminars, Roundtable discussions and Lectures |
| IPS Press: | Periodicals and Books |
| Outreach: | Features, Articles, Briefings, Conferences and Participation in Electronic Media Programs |
| IPS LEAD: | Youth Development, Professional and Management Training and Consultancy |

Audience

| | |
|-----------------|---|
| Policy Makers: | Politicians, Legislators, Bureaucrats |
| Opinion Makers: | Analysts & Academics Researchers, Advocacy groups, Media, Concerned citizens |
| Professionals: | Diplomats, Business Community, Civil Society Organizations |

Periodicals and Books

Policy Perspectives (Bi-annual)
Maghrib aur Islam (Urdu biannual)
Nuqta-e-Nazar (Urdu biannual)
IPS News (English quarterly)
IPS Update (Bilingual online monthly newsletter)

Library

Over 25,000 books.
Available to Patrons, Members, Sponsors, Associates and Students

Established:

May 1979
Chairman:
Professor Khurshid Ahmad
Director General:
Khalid Rahman

Legal Status

Registered under the Societies Act 1860
(Act XXI of 1860)

Tax Exemption

All donations to IPS are exempted from tax deduction under section 2(36) read with Section 61 and Clause 58 of 2nd schedule of Income Tax Ordinance, 2001.

NPO Certification

IPS has been evaluated by Pakistan Centre for Philanthropy and awarded NPO Good Practices Certificate in the areas of internal governance, financial management and program delivery.

Join Hands with IPS

IPS welcomes all those who share its vision and are willing to join hands by making contribution in any form in promoting policy research in Pakistan. The panel of associates mainly consists of experts, academia, young and mid-career scholars and researchers who join IPS on honorary basis. While senior associates have an opportunity to share their experience and knowledge and disseminate their ideas through IPS seminars, conferences, periodicals and publications, IPS facilitates and guides young scholars who wish to excel in the field of research in their academic endeavors on topics of mutual interest.

Along with associates contributing in research activities, there are associates who may not have a direct role in research but share the IPS vision and wish to contribute towards its development and are making their input in their respective areas of expertise such as planning, management and human development. For those who share the IPS vision, options for contribution are infinite such as sponsorships for on-going projects of IPS, various forms of collaborations and support including patronship, membership and volunteer services.

For further information, contact us at ips@ips.net.pk

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Prof Khurshid Ahmad addressing a session on 'Pakistan Day' (March 23, 2017)

IPS Ethos

IPS was envisioned to be an autonomous think tank since the day of its inception, analyzing circumstances, reviewing policies and recommending most suitable options as solutions; and doing all this while ensuring a sense of rectitude and relying on self-sustenance.

The Institute's mission since its first day was to work professionally without any prejudice or bias while making sure that all its findings, analyses and recommendations were purely based on facts and ground realities. Gladly, the Institute has remained truthful to its vision throughout its journey of 38 years, carrying out all its tasks very objectively and not making any compromises on its independence or integrity.

Keeping Pakistan and Islam as its reference points, IPS always endeavored to work upon issues that were vitally important. The ever evolving circumstances however keep asking to revisit the Institute's research priorities and redefine academic targets.

Today as a nation for example, Pakistan is faced with numerous challenges. One of the biggest of those challenges is the ideological identity crisis, which is not being paid the needed heed. There are deliberate efforts being made to reshape the country's history by distorting the facts. As a result of this distortion, the young generation is being misguided and losing the sense of its

real identity. The issue needs urgent attention and the work being done at IPS needs to be reflective of that need.

The increasing friction between various institutions of Pakistan is another worrisome matter. Even the constitution at times is being made to look bewildering and its different sections are also being interpreted in a negative way. The matter requires intellectuals and scholarly input by taking up the issue and looking at it thoroughly with a sense of reasoning and rationale.

There are also divisions being created in our society in the name of religion, region, language, etc. The need of the time here is to generate a narrative that embraces all these divergent sections of society on a national platform while promoting inclusive integration for all.

Pakistan's role in regional and global landscape is another area that is of utmost significance. The country's geostrategic importance has amplified considerably following the emergence of CPEC and the development is all set to have a substantial impact on regional and global politics. It is thus mandatory for Pakistan to adopt a balanced foreign policy approach that not only fosters solid relations with the neighboring countries like China, Afghanistan, Iran, etc., but also avoids confrontational behavior with global powers like U.S. and other unamicable countries, all the while

making sure that the country's national interests are well safeguarded.

There are several other areas as well such as economy, energy, governance, education, security, faith, society, etc. upon which IPS is already working vigorously and need to persist its efforts for.

The spirit behind all IPS endeavors has always been to strive for the best with utmost sincerity and pursue its targets in the most efficient manner. It is hoped that the Institute will continue its efforts

the same way in the time to come as well, encompassing all the standards of merit and showcasing similar zeal and dedication in future as has been displayed in its journey thus far.

Professor Khurshid Ahmad

Founding Chairman, Institute of Policy Studies (IPS)

(Excerpt from his speech at the IPS' Governing Body meeting)

Call for Papers

POLICY PERSPECTIVES

Policy Perspectives is a peer-reviewed biannual journal with occasional special issues for disseminating the research carried out by IPS and its associates. The journal is distinctive in combining original research papers with reflective studies and analysis on varied themes and issues. Contributions to the journal appeal to a wide academic and professional readership, and reach an interdisciplinary and international audience.

The journal's e-edition is published and distributed online by Pluto Journals via Ithaca/JSTOR - one of the world's largest virtual platforms for quality research and publications subscribed by libraries and institutions across the globe. The journal is also indexed in International Political Science Abstracts (IPSA) database through both the print edition (published by Sage) and on the Ebsco and Ovid websites. The journal is also available on Factiva and affiliated international databases through Asianet-Pakistan.

Being published for the last 12 years, the journal is recognized by the Higher Education Commission (HEC) of Pakistan and accepts contributions from scholars, experts and practitioners on subjects related to security, society, economy, strategy and governance.

You can direct your submissions and questions to journal-pp@ips.net.pk



Year in Focus

Marking 38th year of its journey, 2016-17 remained a very busy and productive year for IPS. Facilitating dialogues on various matters of national significance and carrying out research studies in its thematic areas of Pakistan affairs, international relations, and faith and society, the Institute continued to make its policy-oriented academic contributions to the national policy arenas.

The IPS' research work produce valuable research based content in the year, the most significant of which was published in the Institute's flagship journal *Policy Perspectives*, of whose two issues came out during the period.

One of the focus areas of the Institute during the period was the developments pertaining to tribal areas. Being studied under the theme of Pakistan affairs, the topics like temporarily displaced tribal people, FATA reforms and the region's proposed merger with Khyber Pakhtunkhwa were explored to produce a number of dialogues and briefs over the matters.

The other cynosures of IPS' research under Pakistan Affairs for the period were economy and energy, the efforts upon which yielded deliberations and write-ups on the topics like federal budget 2017-18, economic problems of Pakistan, current investment climate in Pakistan, business opportunities arising with CPEC,

Pakistan's exclusive economic zone, the impact of 18th constitutional amendment on oil and gas explorations, energy efficiency implementation and strategy, Net-Metering, etc. A report commenting upon the termination of a Hindu marriage upon conversion as per Hindu Marriage Bill 2016, and a discussion on Balochistan's current situation and future were also produced within the discussed time period.

International affairs were another important research theme being studied at IPS predominantly through the lens of global issues and Pakistan's neighbors. While the study of matters relating to global affairs included the topics like evolving world order, sustainability of Iran's nuclear deal, the bilateral, regional and global scenario of Pak-US relations under Trump, Trump's South-Asia policy, 15 years of war on terror since 9/11, Pakistan's view over the emerging scenario in the South-China Sea, Islamophobia, etc., the deliberations regarding Pakistan's neighboring countries brought the country's relations with China (especially *vis-à-vis* CPEC), Afghanistan, Iran, Central Asian Republics, and especially Kashmir into the spotlight. In addition, a separate activity also looked at the challenges faced by Pakistan *vis-à-vis* India's Kishanganga and Ratle projects.

There were several representations from IPS in academic

gatherings both locally and internationally. While the participations from the Institute's representatives in platforms like 'Belt and Road Global Think-Tank Forum (BRF)', 'The Fifth Global Think-Tank Summit' and 'Silk Road and Transport Diplomacy' were a few among the international ones, they also shared their perspectives in the local forums such as 'State of Pakistan's Economy' organized by Institute of Business Management (IBM), 'National Cyber Security Issues' by Bahria University, Islamabad, 'Contemporary Nuclear History' by Center for Security, Strategy and Policy Research (CSSPR), and 'Pakistan in Regional Context' by University of Management and Technology (UMT), Sialkot.

The Institute also hosted a number of international delegations during the period including the ones from the Institute of South Asian Studies (ISAS), Sichuan University, Chengdu, Academy of Commerce of Yunnan province, Communication University of China (CUC), Beijing, China Institutes of Contemporary International Relations (CICIR), representatives of Chinese Consortium, and Pakistan Study Center (PSC), Sichuan University, Chengdu, from China, Center for International Studies from Italy, and a delegation of students from Turkey.

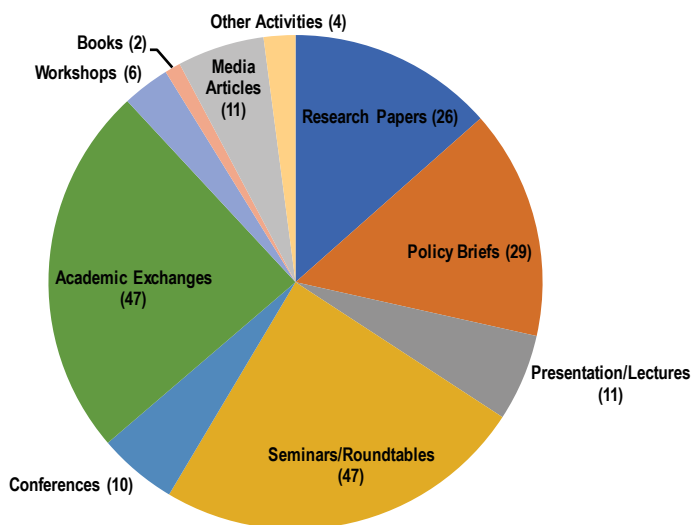
Other than that the Institute also facilitated a number of local delegations such as the ones from Balochistan Advisory Council for Education (BACE), Balochistan Rural Support Program (BRSP), Al-Kauthar Islamic University, Da'wah Academy, Idara-e-Ilm-o-Tehqeeq, Jamia Nauman, and a group of female students from the Islamabad campus of Jamia Al-Mustafa, Qom, Iran.

There were a number of lectures, workshops, conferences and visits facilitated by IPS LEAD (the learning, excellence and development program of IPS) during the period which capacitated over 600 hundred students, young professionals, and emerging scholars. The most significant ones among those however were the sessions of 'Brainstorming Research Ideas' which were held under the theme of 'Indigenizing Policy Research in Pakistan'. With one session held exclusively for aspiring researchers and students of advanced studies, and the other one dedicated to the students pursuing advanced degrees in law and legal studies, the initiative aimed at prompting aspiring researchers and emerging scholars to choose their research topics from local issues so that their work remains relevant and useable for the indigenous context.

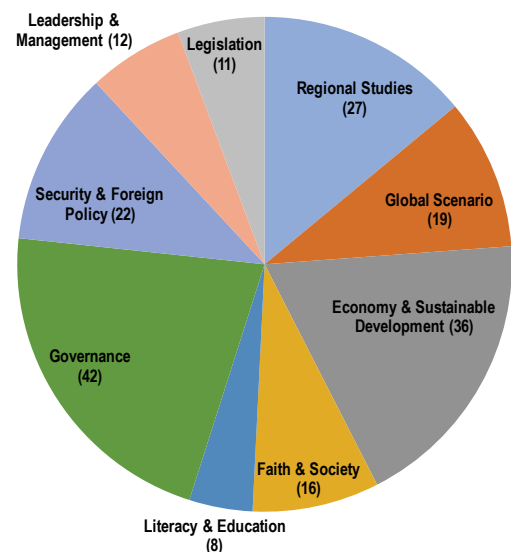
IPS Press (the publishing arm of the Institute), apart from participating in book fairs all across Pakistan, came up with two publications: i) *Tadreeb-ul-Muallimeen*, which served as a guide for Religious Education Institutions (i.e. Madrassas) over better teaching methodologies and improved management of classes, and ii) *Mushahidat-e-Zindagi*, which was a collection of observation-driven articles and stories penned down by renowned economist Fasih Uddin.

Over all, the distribution of IPS' work for the year in form of its activities as well as thematic research areas is as follows:

Research Activities



Research Themes





Research

The article **‘Realizing Sustainable Development Goals (SDGs): Need for an Indigenous Approach’** focuses on SDGs, looking into an all-important question as to how indigenous values and approaches can be brought into play in the journey towards attainment of these goals (*Policy Perspectives, Vol 13, No. 2*).

Author: Khalid Rahman, director general, IPS.

The article **‘Islamic Insurance: Evolution, Models and Issues’** sheds light on the historical development and evolution of the concept of Islamic insurance – *Takaful* – and diverse working models experienced over past three and half decades for its practical implementation, in different parts of the Muslim World (*Policy Perspectives, Vol 13, No. 2*).

Author: Dr Atiquzzafar Khan, assistant professor, International Institute of Islamic Economics (IIIE), Islamic International University, Islamabad (IIUI) and an IPS Associate.

The piece **‘Middle East Refugees’ Crisis: Europeans Three Dimensional Approaches’** explores as to how the

human-rights-championing European Union – its institutions, individual governments and the people at large have responded, rather reacted to the new wave of refugees affected by the ongoing wave of violence and instability in the Middle East, specifically Syria (*Policy Perspectives, Vol 13, No. 2*).

Author: Dr Bakare Najimdeen, Sr. IPS Associate and lecturer of International Relations at Islamabad based University.

‘Pan-Arabism: A Tool of Ruling Elites or a Politically-Relevant Ideology?’ is also related to the wider Middle East region, exploring whether Pan-Arabism is really any politically-relevant theory in today’s times or it is only a tool of the ruling elites of the region for their own vested interests (*Policy Perspectives, Vol 13, No. 2*).

Author: Faheem Sheikh, honors graduate in politics and business Management, Queen Mary University of London.

‘U.S.-Israel Special Aid Relationship Dynamics and Implications for Pakistan’ digs deep into the dynamics of this



peculiar bondage and its implications for that part of the world, as well as for the wider periphery and countries such as Pakistan (*Policy Perspectives*, Vol 13, No. 2).

Authors: Dr Murad Ali, assistant professor, Development Studies, University of Malakand, Pakistan, Glenn Banks, associate professor, Development Studies Programme, Massey University, New Zealand, and Nigel Parsons, senior lecturer, Politics, Massey University, New Zealand.

'Afghanistan: Finding Peace Amidst Chaos' gives an account of the efforts and initiatives aimed at achieving intra-Afghan peace, in recent months and the prospects ahead in this connection (*Policy Perspectives*, Vol 13, No. 2).

Author: Syed Ibrahim Moiz, a student at the University of Toronto and IPS associate.

'Gwadar: A Historical Kaleido- scope' argues that geo-strategic location has always rendered Gwadar as an important port for a long time—from ancient period to the British rule over India (*Policy Perspectives*, Vol 13, No. 2).

Author: Azhar Ahmed, Head of Humanities & Social Sciences at Bahria University, Islamabad and an IPS Associate.

'Nuclear Energy Security: Emerging Trends and Pakistan' contends that prevailing global nuclear regime is neither fair

enough nor responding to the ground realities of 21st century, as it tries to keep some countries out of the ambit of nuclear energy while opens the floodgates of expertise and technology for certain others (*Policy Perspectives*, Vol 13, No. 2).

Author: Dr Rizwana Abbasi, assistant professor, Strategic Studies Department, National Defence University (NDU), Islamabad.

'Review of Government's Performance in Power Sector (2013-2016)' analyses performance of the incumbent government in Pakistan *vis-a-vis* power generation and distribution during first three years of its tenure from 2013 to 2016 (*Policy Perspectives*, Vol 13, No. 2).

Author: Ashfaq Mahmood, former secretary, Ministry of Water and Power, and member, IPS Steering Committee *Tawanai* [Energy] Program.

'Pakistan and China Partnership, Prospects and the Course Ahead' covers the span of over six decades of persistent cordiality between Pakistan and China, and the recently added impetus to this relationship with the advent of China Pakistan Economic Corridor (CPEC) and the extraordinary prospects brought forth with it (*Policy Perspectives*, Special Issue: *Pakistan and its Neighbors*, Vol 14, No. 1).

Author: Rashida Hameed, former IPS team member and Ph.D student from Quaid-i-Azam University.



‘Pakistan-India Equation: Determinants, Dynamics and the Outlook’ reiterates the need of a sustainable conflict resolution mechanism between Pakistan and India, assisted by third party mediation, in order to restraint the region from arm race and the threat of nuclear war, as well as to ensure a prosperous and peaceful future for South Asia (*Policy Perspectives, Special Issue: Pakistan and its Neighbors, Vol 14, No. 1*).

Author: Waqar-un-Nisa, research team member, IPS.

‘Pak-Afghan Ties: Evolution, Challenges and the Way Forward’ summarizes the profile of Pakistan-Afghanistan relations, identifies the challenges, envisages the prospects and proposes ways for narrowing the gap between existing and desired format of relationship (*Policy Perspectives, Special Issue: Pakistan and its Neighbors, Vol 14, No. 1*).

Author: Mairaj-ul-Hamid, research team member, IPS.

‘Pak-Iran Relations: Evolving Dynamics, Prospects and Approaches’ juxtaposes Pakistan-Iran relations in the changing regional balance of power from two angles: i) history of the bilateral relations, ii) present issues and concerns. The article also makes plausible policy recommendations for strengthening bilateral ties between the two countries for the future (*Policy Perspectives, Special Issue: Pakistan and its Neighbors, Vol 14, No. 1*).

Author: Kulsoom Belal, research team member, IPS, and lecturer, University of Management and Technology (UMT), Sialkot.

‘The Maritime Neighbor: Pakistan’s Relations with Oman’ looks into the relationship of the neighbors connected through Arabian Sea rather than the land. The piece suggests that though Pak-Oman relations have generally remained cordial, they remain short of being as robust as the potential suggests, and should be cemented further by devising joint strategies (*Policy Perspectives, Special Issue: Pakistan and its Neighbors, Vol 14, No. 1*).

Author: Fatima Habib, research team member, IPS.

‘Pakistan and Regional Cooperation Organizations: Towards a Futuristic Approach’ studies Pakistan’s association with Economic Cooperation Organization (ECO), South Asian Association for Regional Cooperation (SAARC), and Shanghai Cooperation Organization (SCO), stressing the need that the inter-organization cooperation and sub-regional initiatives should be further explored and fostered (*Policy Perspectives, Special Issue: Pakistan and its Neighbors, Vol 14, No. 1*).

Author: Irfan Shahzad, lead coordinator, IPS.

The seminar brief **‘Developments in Kashmir: Dynamics and the Way Forward’** detailed a set of recommendations and underlined ways of projecting Kashmiri’s right of self-determination before the world community in an effective manner.

Author: IPS Task Force.



The brief **'Termination of Hindu Marriage on Conversion: A Discussion on Hindu Marriage Bill 2016'** argues that the recent controversy concerning the under-development Hindu marriage law in Pakistan - which deals with the termination of such marriages upon conversion of one spouse – is based on factual errors and misconceptions and it might further delay the passage of this much needed legislation.

Author: Syed Nadeem Farhat Geelani, research coordinator, IPS and Tauqeer Hussain, assistant research coordinator, IPS.

'Sustainability of Iran Nuclear Deal' views that it the deal was important both for Iran and P5+1 but several domestic, regional and global challenges were there on way. For its part, Iran had complied with the deal when it rolled back its nuclear program and now it's time for the US to show its commitment to the deal, which is important for a stabilizing influence on the region and also on the world.

Author: Kulsoom Belal, research team member, IPS.

The brief **'Pak-US Relations under Trump: Bilateral, Regional and Global Scenario'** maintains that the election of Donald Trump as the president of the United States of America has kicked off a period of uncertainty, confusion and fear, both internally in the US as well as globally and advises Pakistan to deal with the situation with caution and active diplomacy.

Author: IPS Task Force.

This brief **'18th Constitutional Amendments Oil and Gas: Impact on Exploration and Beyond'** urged the parliament to revisit the 18th amendment to remove confusions that have been creating hindrances in oil and gas exploration for the last six years virtually halting the activities of this vital sector of the national economy.

Author: IPS Task Force.

The write up **'The Return and Rehabilitation of TDPs: Status and the Needed Approach'** substantially draws from the discussion in a roundtable held by IPS in collaboration with Pakistan Study Center, University of Peshawar, maintaining that a decent return and rehabilitation program of TDP's is an opportunity to restore the broken trust of FATA people who have sustained huge troubles, particularly during the last two years as IDPs and financial and property losses. The information given in the brief covers development up-to December 27, 2016.

Author: Khalid Rahman, director general, IPS and Mairaj-ul-Hamid, research team member, IPS.

As per the brief **'FATA Reforms: Proposals, Consequences and Approaches'**, the mainstreaming the Federally Administered Tribal Areas (FATA) was no longer a matter of choice for Pakistan and must be carried out at the earliest according to wishes of the tribal people; the best methods for which could be a referendum or large-scale consultations with the tribal and key opinion leaders of the region.

Author: IPS Task Force.



The seminar brief **‘Pakistan and Afghanistan: Towards an Ideal Bilateral Arrangement’** recommended that Broad-based intelligence cooperation needs to be developed between the two countries. This will be a step towards building mutual confidence among the all-important security institutions of the two countries

Author: IPS Task Force.

The policy brief **‘CPEC: Opportunities for Pakistani Businesses in a Bigger Picture’** suggested that Pakistani businesses need to get ready and adopt a proactive approach to benefit from the opportunities that CPEC brings with it.

Author: IPS Task Force.

The write up **‘The Constitutional Status of FATA, Merger of FATA with KP: Issues & Strategy’** substantially draws from the discussion in a roundtable held on Oct 06, 2016. An analysis of the debates that took place at different academic circles and among the masses on the whole, following publication of the Committee’s report, reveals of the four options, only two have been focused in the discourse so far: first, merger of FATA with KP, and second making FATA into a separate province.

Author: IPS Task Force.

The brief **‘Fata Reforms Committee Report: The Way Forward’** analyzed the report of Committee on FATA Reforms made public by the Ministry of States and Frontier Regions (SAFRON) on

August 26, 2016, The recommendations presented in the brief were mainly derived from a discussions held in an IPS’ roundtable.

Author: IPS Task Force.

Mainly drawn from an IPS session held to introduce a report prepared by Defence of Human Rights (DHR) titled ‘Grief Untold’, the brief **‘Enforced Disappearances: Dimensions of Agony’** urged that apart from the government, social sector should play its role in providing legal as well as psychological support to the affected families.

Author: Syed Nadeem Farhat Geelani, research coordinator, IPS and Tauqeer Hussain, assistant research coordinator, IPS.

The brief **‘Kishanganga and Rattle Projects’** maintains that a comprehensive strategy is needed to overcome the current and emerging challenges *vis-à-vis* Pakistan’s water issues with India and the development of human resource at domestic level is the prerequisite. The prompt and timely response is a key to counter Indian designs of denying Pakistan its share of water in the Indus Basin.

Author: IPS Task Force.

The brief **‘Federal Budget 2017-18: A Review’** studies the 5th



consecutive budget put forth by the incumbent government, analyzing various proposals and measures presented in the budget for the fiscal year 2017-18 in view of the current state-of-affairs and national economy.

Author: IPS Task Force.

The brief '**Implementation of FATA Reforms Package: Setting the Priorities**' stresses that the process of FATA's integration entails constitutional, legal, administrative, political and economic readjustments. The whole process, while keeping the public confidence intact, is sure to take some time. So, where unnecessary delay is not called for, haste and rush too would mean further complications.

Author: IPS Task Force.

The issue brief '**Deal between Hezb-i-Islami and Afghan Unity Government**' delves into the recent development of Afghan National Unity Government (NUG) signing a 25-points peace deal with Hezb-i-Islami (HIA) leader Engineer Gulbuddin Hekmatyar, attempting to analyze the possible outcomes and implications of the happening.

Author: IPS Task Force.

A paper '**Islamic Civilization: Characteristics and Contribution in Contemporary Scenario**' was prepared for International Seminar to be held in Beijing, China by the title 'Int. Confucian Forum: A Dialogue Between Asian Civilizations' (July 8-11, 2016).

Author: Khalid Rahman, director general, IPS.

Published in two parts in 'The News', the newspaper article '**Pakistan's Economic Problems**' analyses the economic condition of the country, keeping in view the available financial resources, their consumption, incumbent government's economic and financial policies as well as its priorities (August 1 & 2, 2016).

Author: Prof Khurshid Ahmad, chairman, IPS.

A paper '**CPEC: Overall Economic Advantages to China**' was prepared for Islamabad Policy Research Institute (September 20-21, 2016).

Author: Khalid Rahman, director general, IPS.

An article '**Perspectives on CPEC Priority Sectors, Challenges and the Way Forward**' was written for China South Asia Think Tank Forum (CSATTF) held in Kunming, China (June, 2016).

Author: Khalid Rahman, director general, IPS.



The article '**CPEC and Regional Economic Cooperation**' was published in China Daily (May 2, 2017)

Author: Khalid Rahman, director general, IPS.

The article '**Mutual trust is key to Sino-Pakistani ties**' was published in China Daily (June 14, 2017).

Author: Khalid Rahman, director general, IPS.

The article '**Pak-China Relations in Contemporary Era**' was published in Jahangir's World Times (May 2017).

Author: Khalid Rahman, director general, IPS.





Developments in Kashmir: Dynamics & the Way Forward (July 26, 2016).

Dialogue

The outcomes of the roundtable '**South-China Sea: Emerging Scenario – A View from Pakistan**' was that the events and happenings of past few years in SCS highlight that it is in the interests of all the parties as well as peace and stability at large that all the issues, claims and counter-claims concerning SCS are resolved amicably, avoiding tensions and conflicts (July 13, 2016).

Speakers: Khalid Rahman, director, IPS, Irfan Shahzad, lead coordinator, IPS and Fareeha Sarwar, research team member, IPS.

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The speakers of the seminar '**Developments in Kashmir: Dynamics & the Way Forward**' urged the world community to take notice of the recent and continuous violations of international humanitarian law by Indian forces in Kashmir (July 26, 2016).

Speakers: Ambassador (r) Ayaz Wazir, Ahmer Bilal Soofi, chairperson, United Nations Human Rights Expert Advisory Committee and former federal law minister, Ghulam Muhammad Safi, convener, *Tehreek-e-Huriyyat*, Kashmir and representative of Syed Ali Geelani, Khalid Rahman, director general, IPS.

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The session '**Pakistan's Exclusive Economic Zone: Opportunities, Challenges and Strategies**' viewed that an overarching authority at the federal level should look after the maritime affairs of the country (August 11, 2016).

Speakers: Commander (r) Dr Azhar Ahmed, head of Social Science, Bahria University, Islamabad and senior IPS associate and Rear Admiral (r) Salim Akhtar.

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Speakers in the seminar '**CPEC Opportunities & Impediments: Prospects for Business Community**' advised business owners to invest in research and development for integration into the new global value chains (August 26, 2016).

Speakers: Zaheeruddin Dar, CBI expert and Saeed Qureshi, former deputy chairman Planning Commission and member IPS-National Academic Council.

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An insightful presentation on the topic of '**Inheritance Laws and Practices in Pakistan**' was delivered in a session studying the



Grief Untold: Defence of Human Rights (December 2, 2016).

subject at length from multifarious, yet critical perspectives (September 5, 2016).

Speaker: Asma Mushtaq, advocate and IPS associate.

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The session on '**Fata Reforms Committee Report**' looked at the report from different perspectives at length and deliberated upon its merits and demerits (September 7, 2016)

Speakers: Ambassador (r) Ayaz Wazir, Brig (r) Said Nazir, and senior journalists Hassan Khan and Mulla Khel.

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The presentation on '**Balochistan Discontent: Genesis and Aspects**' apprised the participants with comprehensive insights over the subject (September 19, 2016).

Speakers: Syed Nadeem Farhat Geelani, research coordinator, IPS and Khalid Rahman, director general, IPS.

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The Participants of the session '**15 Years of 9/11 & War on Terror: Pakistan-Impact and Future Approaches**' were of the opinion that General Musharraf was forced to comply with US demands *vis-à-vis* the military action in Afghanistan due to India's offer to provide bases to NATO for the same and to counter its

maneuvering to portray Pakistan as an unreliable ally of the US and a supporter of terrorism (September 29, 2016).

Speakers: Lt. Gen (r) Asad Durrani, former DG-ISI, Ambassador (r) Zameer Akram and Air Commodore (r) Khalid Iqbal, sr. IPS associate.

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In roundtable '**18th Constitutional Amendment: Oil and Gas – Impact on Exploration and Beyond**' speakers urged the parliament to revisit the 18th amendment to remove confusions that have been creating hindrances in oil and gas exploration for the last six years (October 4, 2016).

Speaker: Mirza Hamid Hasan, former secretary, Water and Power, and member IPS-National Academic Council.

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On the occasion of **World Teacher's Day**, IPS LEAD - the learning, excellence and development program of IPS - in collaboration with NCHD (National Commission for Human Development) organized a motivational seminar highlighting the significance of teacher's role in the development of a society (October 5, 2016).

Speakers: Razina Alam Khan, chairperson NCHD, Iqbal-ur-Rehman, director education, NCHD and Khalid Rahman, director general, IPS.



15 Years of 9/11 & War on Terror: Pakistan-Impact and Future Approaches (September 29, 2016).

The roundtable '**Integration of FATA with KP: Issues and Challenges**' viewed that this was the right time and a historic opportunity for the merger of FATA with KPK, which should be seized without further delay (October 6, 2016).

Speakers: Inayatullah Khan, senior minister, Khyber Pakhtunkhwa and DG-IPS Khalid Rahman.

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The **annual meeting of IPS-National Academic Council** - a supervisory consultative body comprising renowned academicians, intellectuals and experts in different fields brought together on one platform from all over Pakistan - was held at the Institute, reviewing the progress of the Institute as well planning the future research and academic activities for the forthcoming year (October 8, 2016).

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A session on '**REDD+ Governance**' discussed ways of reducing of emissions from deforestation and forest degradation in developing countries as well as enhancement of their forest carbon stocks (October 25, 2016).

Speaker: Kanwar Javed Iqbal, IPS associate and program director, Institute of Sustainable Development (ISD).

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As part of its ongoing study on recent legislative trends and approaches in Pakistan, a session **reviewing the new legislation in Punjab Family Laws** (Amendment) Act 2015 (Act XIII of 2015) discussed the law that inter alia emphasizes for accurately filling all columns of the *Nikahnama* at the time of wedding and increases penalty for polygamy without following due course (November 4, 2016).

Speaker: Asma Mushtaq, advocate and IPS associate.

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A session titled '**Central Asia @ 25: Evolution, Current Status and Prospects Ahead**' discussed how different states in Central Asia have developed post-Soviet Union dissolution in comparison with each other (November 8, 2016).

Speakers: Fehmeeda Khalid, assistant research coordinator, IPS, Irfan Shahzad, lead coordinator, IPS and Khalid Rahman, director general, IPS.

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'**Grief Untold**', a research study conducted by an Islamabad-based rights group Defence of Human Rights (DHR) looking at length into the plights of 100 women family members of missing persons in Pakistan, was launched and discussed in a session held at IPS (December 2, 2016).



Pakistan's Energy Sector: Status and Prospects (January 10, 2017).

Speakers: Amna Masood Janjua, chairperson DHR, Justice (r) Javed Iqbal, head of the Commission of Inquiry on Enforced Disappearances (ColoED), Asad Umar, MNA, DG-IPS Khalid Rahman, M Akram Zaki, former secretary general foreign affairs, Barrister Shahzad Akbar and Dr Asma Humayun, psychologist.

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Jointly organized by IPS and Pakistan Study Centre, University of Peshawar, the roundtable '**Repatriation of IDPs: Status and the Way Forward**' regarded the model of repatriation of Swat IDPs as a success story which could be replicated in the tribal areas as well. (December 6, 2016)

Speakers: Rustam Shah Mohmand, ex Pakistani ambassador to Afghanistan and former chief secretary and commissioner of Afghan refugees. Prof Dr Fakhru Islam, director, Pakistan Study Centre, University of Peshawar, Khalid Rahman, director general, IPS, Prof Dr Nasreen Ghufran, chairperson, Department of International Relations, University of Peshawar, Dr Qibla Ayaz, former vice-chancellor, University of Peshawar, Dr Babar Shah, director, Centre for Regional Studies, Brigadier (r) Said Nazir and Mairaj ul Hamid Nasri, research team member, IPS.

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'**Brainstorming Research Ideas in Legal Studies**', the second session under IPS LEAD's 'Indigenizing Policy Research in Pakistan' initiative provided young researchers to discuss their research proposals with senior scholars and practitioners in the field (December 16, 2016).

Speakers: Ahmer Bilal Soofi, advocate, federal law minister and president, Research Society of International Law (RSIL), Prof Dr Shehzad Iqbal Shaam, former faculty of Shari'ah and Law, International Islamic University (IIUI), Shari'ah Academy, IIUI, Dr Salahuddin Mengal, chairman, Press Council of Pakistan, Justice Muhammad Raza Khan, former chief justice, Peshawar High Court and member, Council of Islamic Ideology, Pakistan and Prof Ahmad Ali Khan, former head, Department of Law, Bahria University, Islamabad.

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IPS hosted the Uzbek ambassador to Pakistan H.E. Furqat Sidiqov for his lecture titled '**Uzbekistan: 25 Years of Independence and Post-Karimov Scenario**' on the eve of the 25th year of independence of Uzbekistan along with the other Central Asian Republics (December 29, 2016).

Speakers: H.E. Furqat Sidiqov, Uzbek ambassador to Pakistan and M Akram Zaki, senior IPS associate and former secretary-general, Foreign Affairs.

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Energy experts in a policy roundtable '**Pakistan's Energy Sector: Status and Prospects**' urged the government to promote integrated long-term planning in the energy sector and check lacunas in the management and implementation capacity of energy projects, especially those related to CPEC (January 10, 2017).



Pakistan's Exclusive Economic Zone: Opportunities, Challenges and Strategies (August 11, 2016).

Speakers: Syed Akhter Ali, member energy in the Planning Commission, Ashfaq Mahmood, former secretary, Ministry of Water & Power, former federal secretaries and energy policy analysts Masud Daher and Salahuddin Rifai, and IPS associates Brig (r) Said Nazir and Ameena Sohail.

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A roundtable session '**Net Metering: An Alternate Source of Power for Electricity Consumers?**' stressed on the need of popularizing and incetivizing the use of solar technology for electricity generation in households to benefit from the Net Metering technology on a large scale (January 19, 2016).

Speakers: Mirza Hamid Hassan, former federal secretary and chairman of IPS' *Tawanai* (energy) program, Mazhar Iqbal Ranjha, director, Standard Department, NEPRA, Wajid Ali Kazmi, chief engineer planning, IESCO, and Faiz Muhammad Bhutta, member, Energy Committee, Pakistan Engineering Council (PEC).

Experts in roundtable **Energy Efficiency & Conservation Act 2016: Review of Implementation Strategy**' urged to involve the private sector in the strategy actively as well as to make a credit line available through banks and financial institutions for the industry to opt for (January 26, 2017).

Speakers: Ashfaq Mahmood, former secretary, Water and Power and patron of the Energy Management Programme at COMSATS, K M Zubair, former managing director, ENERCON (predecessor of NEECA), Ahmad Sohail, technical advisor, Arizona State

University (based at UET, Peshawar), Ata-ul-Haque Akhtar, former director general, Public Works Department (PWD), Masud Daher, former federal secretary, Dr Musarrat Jabeen, assistant professor, National Defence University (NDU) and DG-IPS Khalid Rahman.

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A session titled '**Evolving World Order: Implications and Opportunities for Pakistan**' discussed at length the emerging shape of the world order, looking at it from a futuristic view while mootting upon its impact on Pakistan as well as the prospects to benefit from (February 13, 2017).

Speakers: Abdullah Khurram from Johns Hopkins University, a fellow at PoliTact, and strategic advisor at the Gulf State Analytics, Syed Muhammad Ali, senior research fellow, Centre for International Strategic Studies (CISS), Ambassador (r) Ayaz Wazir, Zaheeruddin Dar, CBI Expert & Trainer, Centre for International Entrepreneurship and Trade, Khalid Rahman, director general, IPS and the research faculty of the Institute.

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As part of its ongoing fellowship program, IPS organized a lecture series by renowned economist Professor Dr Shahida Wizarat on the topic of '**Pakistan Economy in a Transforming Global Economic Order**' (February 14-17, 2017).

Speakers: Professor Dr Shahida Wizarat, former director, Applied Economics Research Centre (AERC), University of Karachi, and current dean of College of Economics and Social Development



Implementation of FATA Reforms Package: Setting the Priorities (March 16, 2017).

(CESD), Director Research and Chief Editor, Pakistan Business Review (PBR), Institute of Business Management (IoBM), Karachi.

The roundtable **‘Pak-US Relations under Trump: Bilateral, Regional and Global Scenario’** extensively discussed the future of Pak-US bilateral Relations under Trump’s tenure, advising Pakistan to avoid both defeatist and optimistic approaches while adopting a strategy of caution and active diplomacy (February 27, 2017).

Speakers: Professor Khurshid Ahmad, former senator and chairman, IPS, Ambassador (r) M Akram Zaki, senior IPS associate and former secretary-general, Foreign Affairs, Air Commodore (r) Khalid Iqbal, senior IPS associate and analyst, Khalid Rahman, director general, IPS, Ambassador (r) Salman Bashir, Ambassador (r) Ayaz Wazir, Dr. Waqar Masood Khan, former secretary finance, M Riyazul Haque, former additional secretary, Punjab, Barrister (r) Sadia Abbasi, Brig (r) Said Nazir, Air Commodore (r) Khalid Banuri, Saeed Ahmad Qureshi, former deputy chairman, Planning Commission, Zaheeruddin Dar, CBI Expert & Trainer, Centre for International Entrepreneurship and Trade and Ashfaq Mahmood, former secretary, Ministry of Water & Power.

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‘Trump’s South Asia Policy: Quadrilateral interaction between Pakistan, China, India and USA and Challenges to CPEC’ studied at length the United States’ policy towards South Asia under Donald Trump’s tenure as well as the nature and significance of interaction between U.S., Pakistan, China and India

in this regard. The session also discussed the challenges the situation may pose to CPEC as well as the ways of dealing with it (March 3, 2017).

Speakers: Three-member delegation from China Institutes of Contemporary International Relations (CICIR) led by Hu Shisheng, director, CICIR’s Institute of South, Southeast Asian and Oceanic Studies, Brig (r) Said Nazir, Irfan Shahzad, lead coordinator, IPS, and the Institute’s research team members Fareeha Sarwar and Waqar-un-Nisa.

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The conference **‘Implementation of FATA Reforms Package: Setting the Priorities’** called for immediate constitutional and legislative measures to mainstream FATA and expressed apprehensions that any further delay may provide opportunity to people having vested interests to sabotage this historic and critical move (March 16, 2017).

Speakers: Khalid Aziz, former chief secretary, Khyber Pakhtunkhwa (KP), Muzaffar Said, KP’s minister of finance, Haji Fazal Ilahi, Advisor to Chief Minister, KP, Afrasiab Khattak, former senator and central leader of Awami National Party, Akhundzada Chattan, central leader of Pakistan People’s Party and former MNA from FATA, Shahryar Afridi, PTI leader and MNA, Senator Sajjad Hussain Turi, Ambassador (r) Ayaz Wazir, Brig (r) Said Nazir, Sardar Khan, president, FATA Political Alliance, Dr Ashraf Ali, Dr. Shahryar Khan and Karam Elahi.

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Kishanganga & Ratle Projects: Deliberating on IWT's Dispute Resolution Mechanism and the Way Forward (April 5, 2017).

Organized in collaboration between IPS Press and Indus Cottage Libraries Network (ICLN), the book screening of **'Maya Naaz Hero: MM Alam'** – a biography of the legend authored by journalist Rafique Shahzad – commemorated the life and services of Sqdr Ldr MM Alam, reiterating the importance of highlighting the feats of real-life heroes to the coming generations of Pakistan (March 18, 2018).

Speakers: Khalid Rahman, director general, IPS, Dr Shaheena Awais, sister of MM Alam, Group Captain SMA Hussaini, Agha Noor Mohammad Pathan, Rafique Shehzad, the book's author, Naufil Shahrukh, GM Operations IPS and others.

Founding chairman of IPS, Professor Khurshid Ahmad, celebrated **'Pakistan Day'** with IPS team members and talked about his memories of the independence movement, the making of Pakistan and his life-long contributions for the country and the Muslim world. (March 23, 2017)

Speaker: Prof Khurshid Ahmad, founding chairman, IPS.

The session **'Islamophobia, Islam & Politics'** viewed that as Islamophobia is on the rise, the only solution to the problem is that Muslims regain their strength and work towards positive engagement in the society (March 30, 2017).

Speakers: Professor John L Esposito, American scholar of religion and international affairs, Professor Dr Anis Ahmad, vice chancellor, Riphah International University, Khalid Rahman, director general,

IPS, Dr Salman Sayyid, Research Fellow at University of Leeds and Abdul Malik Mujahid, an Imam and Muslim community leader based in Chicago.

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The session **'Kishanganga & Ratle Projects: Deliberating on IWT's Dispute Resolution Mechanism and the Way Forward'** maintained that a clear legal interpretation by International Court of Arbitration bars construction of any Indus Water Treaty (IWT)-pertaining project without its prior dispute resolution, and this exegesis should stringently be followed as its binding for both the countries (April 5, 2017).

Speakers: Shamila Mahmood, international law and development expert, Ashfaq Mahmood, water and energy expert & former secretary, Water & Power, and Mirza Hamid Hasan, former secretary, Water & Power.

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Organized in Quetta, in collaboration with Balochistan Bar Council, the session **'Balochistan: Current Situation and the Way Forward'** attempted to identify the measures the people of Balochistan want to be taken by the federation to address their grievances (April 13, 2017).

Speakers: Khalid Rahman, director general, IPS, Abdul Rauf Mengal, former MNA, Dr Ishaque Baloch political leader, Dr Abdul Hakeem Lehri, Abdul Hayee Baloch former senator, Aslam Bhootani, former speaker, Balochistan.

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Islamophobia, Islam & Politics (March 30, 2017).

A full-day training session on **'Zakat Collection, Utilization & Investment in Welfare Organizations'** was held for the officials of NGO's, trusts, hospitals, and other not-for-profit organizations by Ihsan Trust (May 17, 2017).

A session titled **'Current Investment Climate and Opportunities in Pakistan'** was held with a delegation of Chinese investors discussing emerging business opportunities in the country. It was highlighted that the rate of investment was on the rise in the country and the GDP had also been going up for the last six years (May 20, 2017).

Speakers: Delegation of Chinese investors, Khalid Rahman, director general, IPS, Masud Daher, former federal secretary and

ex-chairman, National Tariff Commission, and Amanullah Khan, former president, Rawalpindi Chamber of Commerce and Industry (RCCI).

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As part of the traditional exercise at IPS to provide research-based inputs to the federal government on budget-making, the budget proposed for the year 2017-18 was reviewed by an IPS Task Force, during a session **'Review of Federal Budget 2017-18'** (May 31, 2017).

Speakers: Masud Daher, former federal secretary, ex-chairman, National Tariff Commission and sr IPS associate, Irfan Shahzad,





Pakistan's Economy in Transforming Global Economic Order (February 14-17, 2017).

Academic Exchanges

DG-IPS Khalid Rahman chaired a two-day conference on '**State of Pakistan's Economy: Issues and Challenges in the 21st Century**' organized by Institute of Business Management (IoBM) with a view to initiate a debate on the country's economic fluctuations, deliberating upon several aspects pertaining to the country's economy (September 27-28, 2016).

On the invitation of Department of Law, Bahria University (BU), Islamabad, DG-IPS Khalid Rahman addressed a roundtable discussion on '**National Cyber Security Issues: Cyber Crimes to Cyber Warfare**' and presented a perceptive presentation on the occasion titled '**The Dynamics of War and Cyber Warfare**' (October 21, 2016).

IPS research team member Fatima Habib participated in a two-day event – comprising a conference on '**Contemporary Nuclear History**' on the first day and a workshop '**Researching International Nuclear History**' on the second day – hosted by Center for Security, Strategy and Policy Research (CSSPR) at the University of Lahore (October 30-31, 2016).

Irfan Shahzad, lead coordinator IPS, visited Shanghai International Studies University (SISU) in China and interacted with the faculty, researchers and students of the university on issues related to **China-Pakistan Economic Corridor**. He also delivered a presentation in a roundtable discussion with the scholars of Middle East Studies Institute, SISU, titled '**CPEC: The Road to a Prosperous Future for the Region**' (December 10 to 14, 2016).

As a member of **Bahria University's Corporate Advisory Committee**, DG-IPS Khalid Rahman attended a meeting discussing important matters pertaining to corporate management and academic affairs of the alma mater (December 30, 2016).

Irfan Shahzad, lead coordinator IPS, participated in an international conference titled '**Silk Road and Transport Diplomacy**' organized by *Tabataba'i* University (Tehran) in Chabahar, Sistan and Balochistan province, Iran. He delivered a presentation on '**CPEC: A Catalyst for Transport Diplomacy in**



Belt and Road Global Think Tank Forum (May 14- 15, 2017).

the **Silk Road Region**' and also facilitated a session on 'Geo-Economics in the Region'. (January 25-26, 2017).

As part of its Fellowship Program, IPS launched a lecture series on the theme of '**Pakistan Economy in Transforming Global Economic Order**' by eminent economist, former director, Applied Economics Research Centre (AERC), University of Karachi, and currently Dean College of Economics and Social Development (CESD) & Director Research, Chief Editor, Pakistan Business Review (PBR), Institute of Business Management (IoBM), Karachi, Prof Dr Shahida Wizarat.

The first lecture of this series on the topic '**Challenges Faced by the Developing Countries and Our Response**' was held at IPS (February 14, 2017).

The second lecture titled '**Food Security - Global Scenario and Pakistan**' held at International Islamic University, Islamabad (February 15, 2017).

The third lecture '**Economic Governance in Pakistan: Issues and Strategies**' was held at Bahria University, Islamabad Campus (February 16, 2017).

The fourth and last lecture of the series was delivered at Quaid-i-Azam University, Islamabad on the topic of '**Challenges Faced by the Developing Countries and Our Response**' (February 17, 2017).

DG-IPS Khalid Rahman participated in and addressed an international conference '**Ilm-o-Fikar, Taleem, Muashra aur Tamaddun ki Islami Tanaazur mai Tameer-e-Nau: Dr Mahmood Ahmad Ghazi ki Khidmaat ka Ilmi Jayeza**' (Reconstruction of Thought, Education, Society and Civilization from Islamic Perspective: An Academic Overview of Services of Dr Mahmood Ahmad Ghazi)', which was organized by Da'wah Academy, International Islamic University, Islamabad.

DG-IPS presented a paper on the occasion titled '**Dr Mahmood Ahmad Ghazi aur Policy Studies ka Maidaan: Institute of Policy Studies ke Saath Wabastagi ke Tanazur Mai**' (Dr Mahmood Ahmad Ghazi and the arena of policy studies: In light of his association with Institute of Policy Studies), in which he paid tributes and shed light on the invaluable policy-oriented academic contributions of the scholar from the time of his formal association with the Institute (February 22-23, 2017).

Lead Coordinator IPS Irfan Shahzad spoke on the '**Third Wave of Modernization in Kazakhstan**' at a discussion session organized by the Embassy of Kazakhstan, Islamabad. He contended that if implemented in letter and spirit, the measures announced in the third wave will take Kazakhstan several notches above the present level of development (March 17, 2017).

A 35-member group of female students from the Islamabad campus of **Jamia Al-Mustafa, Qom, Iran**, visited IPS and had an



Balochistan: Current Situation and the Way Forward (April 13, 2017).

interactive session with the Institute's director general Khalid Rahman (April 4, 2017).

Organized in Quetta, in collaboration with Balochistan Bar Council, the session '**Balochistan: Current Situation and the Way Forward**' attempted to identify the measures the people of Balochistan want to be taken by the federation to address their grievances (April 13, 2017).

On the invitation of China Center for International Economic Exchanges (CCIEE), DG-IPS Khalid Rahman attended the '**Belt and Road Global Think Tank Forum (BRF)**' held in Beijing, China, followed by a participation in '**Fifth Global Think Tank**

Summit' having a theme 'Gathering Wisdom for Promoting Global Growth'. Rahman delivered a presentation on the latter occasion titled '**Connectivity and BRI: A Shifting Paradigm**' (held respectively on May 14 and 15, 2017).

IPS was represented by its research team members Mairaj ul Hamid Nasri and Waqar un Nisa in a conference titled '**Pakistan in Regional Context**' which was organized by University of Management and Technology (UMT), Sialkot campus (May 24, 2017).





Delegation from 'China Institutes of Contemporary International Relations' (March 3, 2017).

Delegations and Visits

As part of its China studies program, IPS hosted two-member Chinese delegation comprising Dr Zeng Xiangyu and Ji Jingfeng from **Institute of South Asian Studies (ISAS), Sichuan University, Chengdu**. In a roundtable session held with IPS research team, the two scholars made presentations on 'Water as a Security Challenge' and 'Xinjiang's Opening Policies towards Pakistan', respectively (July 28-29, 2016).

An Iranian delegation headed by Dr Seyed Kazem Sajjadpour, president, Institute for Political and International Studies (IPIS) - a foreign policy research think tank affiliated with ministry of foreign affairs, Iran - signed a MoU with IPS for joint projects on regional issues and diplomacy (August 9, 2016).

A six-member **delegation of Turkish students** who were on a trip to Pakistan as part of a student exchange program, visited IPS. The guests were briefed about the Institute's history and activities in a presentation, before exchanging views with IPS' team members on the topics of mutual interest (September 22, 2016).

Renowned author and scholar **Juma Khan Sufi** visited IPS and had a heart to heart discussion with DG-IPS Khalid Rahman and IPS' research team member Mairij ul Hamid Nasri (November 17, 2016).

Headed by Zhu Fei, deputy director general, Department of Commerce of Yunnan Province, a 10-member delegation from **Academy of Commerce of Yunnan province, China**, visited IPS and signed a MoU for institutional cooperation and collaboration in capacity building activities for regional development, cooperation and integration (December 1, 2016).

A six-member delegation comprising researchers and officials from **Communication University of China (CUC), Beijing** visited IPS. Their sitting with the Institute's team was followed by a formal signing of an MoU in order to facilitate cooperation between the two institutions under various discussed areas (December 8, 2016).

Led by Professor Chen Lijun, deputy director, **Institute of South Asian Studies, Yunnan Academy of Social Sciences**



Delegation from 'Institute for Political and International Studies' (August 9, 2016).

(**ISAS-YASS**), a seven-member Chinese delegation, visited IPS and had an interactive session with the Institute's research team (December 14, 2016).

A group of **madrassah and school teachers from Quetta, Balochistan** visited IPS as part of an exposure visit organized by Balochistan Rural Support Program (BRSP) and had an interactive session with the Institute's research team member Syed Nadeem Farhat Geelani (December 23, 2016).

IPS hosted the Uzbek ambassador to Pakistan H.E. Furqat Sidiqov for his lecture titled '**Uzbekistan: 25 Years of Independence and Post-Karimov Scenario**' on the eve of the 25th year of independence of Uzbekistan along with the other Central Asian Republics (December 29, 2016).

A group of **teachers from Kurram Agency, FATA** visited IPS had an interactive session with DG-IPS Khalid Rahman and Institute's other team members on the topics of shared interests (January 20, 2017).

The students of the English department of **Al-Kauthar Islamic University, Islamabad** visited IPS as part of an exposure trip and learned about the working model of the Institute as well as the significance of such institutions in the modern-day polity (January 23, 2017).

A delegation of **BACE (Balochistan Advisory Council for Education)** visited IPS and had an interactive session with the Institute's research team on the role of think tanks in policy making as well as over the issues related to education policies at the federal and provincial levels, especially Balochistan (February 3, 2017).

Facilitated by Da'wah Academy of International Islamic University, Islamabad (IIUI), a delegation comprising **Imams and Khateeb**s visited IPS on an exposure trip. The visitors were given an insight by DG-IPS over the vision and services of the Institutes before having deliberations over various matters of common interests (February 20, 2017).

A three-member delegation from **China Institutes of Contemporary International Relations (CICIR)** visited IPS. Led by Hu Shisheng, director, CICIR's Institute of South, Southeast



Delegation from 'Center for International Studies' (April 26, 2017).

Asian and Oceanic Studies, China, the delegation had an insightful discussion with the IPS' research team comprising DG-IPS Khalid Rahman, Lead Coordinator Irfan Shahzad, Brig (r) Said Nazir and researchers Fareeha Sarwar and Waqar-un-Nisa, terming emerging nexus between Pakistan, China and Russia to be a defining development for the region's flourishing future (March 3, 2017).

A **group of college teachers** from across Pakistan visited IPS as part of an exposure trip arranged by Da'wah Academy, International Islamic University, Islamabad (IIUI). The visitors had an insightful session with DG-IPS Khalid Rahman mainly deliberating upon multifarious issues faced by the education sector in Pakistan (March 8, 2017).

A delegation from **Idara-e-Ilm-o-Tehqeeq** visits IPS and deliberated upon various matters of mutual interests with the Institute's research team (March 12, 2017).

A delegation of the **representatives of Chinese Consortium**, which has acquired 40 per cent stakes in PSX, visited IPS and had a perceptive discussion with the Institute's research team on the matters of shared interests (March 17, 2017.)

-Shereen Akhtar, Parliamentary Secretary for Education, Gilgit-Baltistan visited IPS and had a meeting with DG-IPS Khalid Rahman, expressing that the Gilgit-Baltistan government was interested in benefiting from the invaluable research work and years of experience that the Institute had to offer (March 19, 2017).

A 35-member **group of female students from the Islamabad campus of Jamia Al-Mustafa, Qom, Iran**, visited IPS as part of an exposure trip. The visitors had a very perceptive interactive session with EP-IPS Khalid Rahman on the occasion (April 4, 2017).

A delegation of **Imams and Khateeb**s visited IPS and had a discussion with IPS' research coordinator Syed Nadeem Farhat, who briefed them about the vision and activities of the Institute. The visit was facilitated by Da'wah Academy, International Islamic University (April 19, 2017).

A delegation from **Italian think tank Center for International Studies (Ce.I.S. - Centro Studi Internazionali)**, comprising the think tank's President Andrea Margelletti and analysts Gabriele Lacoino and Francesca Maneti, visited IPS and had a session with the Institute's team. IPS on the occasion was represented by DG-IPS Khalid Rahman alongwith team members Irfan Shahzad,



Delegation from 'Balochistan Advisory Council for Education' (February 3, 2017).

Syed Nadeem Farhat, Brig (r) Said Nazir, Mairaj ul Hamid Nasri and Waqar un Nisa (April 26, 2017).

A four-member delegation from **Pakistan Study Center (PSC), Sichuan University, Chengdu, China**, visited IPS. The Chinese delegates, comprising Dr Song Zhihui, executive director, PSC, Tiansu Li, chairman, Chengdu Chamber of Commerce, and two other researchers discussed matters of shared interests with the Institute's team (April 5, 2017).

Headed by Fu Xiaoqiang, director, CICIR Institute of Security and Arms Control Studies, a four-member delegation from

China Institutes of Contemporary International Relations (CICIR) visited IPS and had an insightful discussion on various regional developments e.g. the emerging scenario in the region especially *vis-à-vis* Afghanistan, the security situation of the region and the role that CPEC can play in uplifting the economic outlook of the South Asian region as whole (May 16, 2017).

Students from Jamia Nauman, Karachi visited IPS on an exposure visit which was facilitated by Character Education Foundation (June 14, 2017).





IPS Outreach

The outreach section of IPS comprises three operational areas: i) Media and Communication, that deals with all the institutional interactions with media, government, civil society sector and other institutions, ii) IPS LEAD, the learning, excellence and

development program of the Institute that focuses on human development and promotion of knowledge economy for individual, organizational and societal excellence, and iii) IPS Press, the publishing and bookselling arm of the Institute.

Media and Communication

The institutional outreach of IPS saw its research, major events, and the consequently generated discourses getting notable coverage in both conventional as well as new media. Apart from that, the work done at IPS was also disseminated to selected lists of academics, policy practitioners, civil servants and other concerned stakeholders through its quarterly newsletters, monthly e-newsletters and annual report. IPS' bilingual websites and the Institute's social media outlets too were successful in engaging a wide variety of audiences on the back of sustained outreach strategy.

Collaborations:

Dr Seyed Kazem Sajjadpour, president, **Institute for Political and International Studies (IPIS), Tehran** - a foreign policy research think tank affiliated with ministry of foreign affairs, Iran - signed a MoU with IPS for joint projects on regional issues and diplomacy during his visit to IPS with a five-member delegation (August 9, 2016).

Headed by Zhu Fei, deputy director general, Department of Commerce of Yunnan Province, a 10-member delegation from



Academy of Commerce of Yunnan province, China, visited IPS and signed a MoU for institutional cooperation and collaboration (December 1, 2016).

Aimed at exploring different challenges and prospects that the future might hold for Pakistan, a MoU was signed between IPS and **AGAHI** - an Islamabad-based not-for-profit organization - to establish Pakistan's first 'Foresight Lab' (December 28, 2016).

A MoU was signed between IPS and **Defence and Diplomatic Studies (DSS), Department of Fatima Jinnah Women University (FJWU)**, Rawalpindi, for entering into a formal arrangement aimed at the publication of the papers presented in FJWU-organized international conference on 'Peace and Security in Central Asia' in IPS' flagship journal *Policy Perspectives* (January 18, 2017).

The list of other institutions IPS interacted with during the period includes:

- Centre for International Strategic Studies (CISS)
- Chartered Institute of Management Accountants
- Chengdu People's Association for Friendship with Foreign Countries
- China Institute of Contemporary International Relations (CICIR)
- China Institute of International Studies (CIIS)
- 'China-South Asian Countries Think-Tank Forum (CSATTF)
- Collaborative Innovation Center for Security and Development of West Frontier China, Sichuan University (CWF)
- COMSAT
- CSRS, Kabul
- Embassy of China
- Embassy of Uzbekistan
- Energy, Planning Commission of Pakistan
- Friedrich Naumann Stiftung für die Freiheit
- Helping Hand for Relief and Development (HHRD)
- High Council of Religious Affairs, Govt. of Turkey
- AFAQ
- Allameh Tabataba'i University, Tehran
- Bahria University, Islamabad and Karachi
- Balochistan Rural Support Program (BRSP)



- IBA Centre for Excellence in Islamic Finance
- IESCO
- Institute of South Asian Studies (ISAS)
- International Islamic University, Islamabad
- International Youth Forum, Turkey
- Islamia English School Abudhabi, UAE
- Islamic Culture Centre Abudhabi
- Law Student Council
- Markaz Elm o Tehkeek
- MymaCom
- National Defence University, Islamabad
- NCHD
- NEPRA
- Norwegian Institute of International Affairs (NUPI), Norway
- NUST, Rawalpindi
- Pakistan Engineering Council (PEC)
- Pakistan Youth Change Advocates (PYCA)
- Republic State Institute, Kazakhstan
- Riphah International University
- Strategic Plans Division (SPD)
- Sustainable Development Centre (SDC)
- United Nations Office for Sustainable Development Goals (UNOSD)
- University of Oslo, Norway
- University of Peshawar
- World Assembly of Muslim Youth (WAMY)
- And others.





Brainstorming Research Ideas in Legal Studies (December 16, 2016).

IPS LEAD (Learning, Excellence and Development)

IPS LEAD – the learning, excellence and development program of IPS - organized a consultative meeting for its '**Indigenizing Policy Research in Pakistan**' Initiative. The meeting deliberated upon ideas and suggestions to establish an ecosystem that could help reap the benefits of the country's knowledge economy by setting its direction towards indigenous needs and meaningful, futuristic results (August 18, 2016).

A two-day workshop on '**Citizen Journalism**' was organized in collaboration with Pakistan Youth Change Advocates (PYCA) for male and female students of media sciences/mass communication separately with a view to engage them in meaningful citizen journalism and capacitate them for information sharing with a larger national and international audiences (July 28-29 and August 1-2, 2016).

IPS LEAD partnered with HHRD – Helping Hand for Relief and Development – in organizing the '**International Youth Conference**'. Naufil Shahrukh, the head of Outreach, Trainings and Publications at IPS spoke as a guest speaker on the occasion (August 1-2, 2016).

Held exclusively for aspiring researchers and students of advanced studies as part of IPS' 'Indigenizing Policy Research in Pakistan' Initiative, the year's first of the series of programs '**Brainstorming Research Ideas**', which was addressed by leading policy researchers and practitioners of the country, conveyed that while it was important for a researcher in Pakistan to get his/her research published in an international journal, it was even more important that the research being produced is also useful for the country as well as the society (September 21, 2016).

Speakers: Dr Asad Zaman, vice chancellor, PIDE University, Khalid Rahman, DG-IPS, Dr Tahir Hijazi, member, Governance & Reforms, Planning Commission of Pakistan, Air Cdre (r) Khalid Banuri, DG-ACDA, Strategic Plans Division (SPD), Ahmer Bilal Soofi, advocate, Supreme Court of Pakistan, former law minister and president, Research Society for International Law, and Dr Naheed Zia Khan, dean, humanities & social sciences, Fatima Jinnah Women University (FJWU).

A six-member **delegation of Turkish students** who were on a trip to Pakistan as part of a student exchange program, visited IPS. The guests were briefed about the Institute's history and activities



Brainstorming Research Ideas (September 21, 2016).

in a presentation, before exchanging views with IPS' team members on the topics of mutual interest (September 22, 2016).

IPS LEAD collaborated with National Commission for Human Development (NCHD) to celebrate **World Teachers' Day**. The seminar featured an exclusive motivational session titled 'Teacher as a Leader' by DG-IPS Khalid Rahman alongside speeches by Razina Alam Khan, chairperson, NCHD and Iqbal-ur-Rehman, director, Education, NCHD, highlighting the significance of teacher's role in the development of a society (October 5, 2016).

IPS LEAD partnered with Youth Association of Pakistan (YAP) to organize **'2nd Indigenous Entrepreneurship Conference'**. Irfan Shahzad, the lead coordinator at IPS, also spoke on the occasion. (October 22, 2016.)

'Brainstorming Research Ideas in Legal Studies' was the second program of the series of seminars being held under IPS' 'Indigenizing Policy Research in Pakistan' Initiative. The seminar provided participating young researchers an ample opportunity to discuss in different groups their research proposals on various issues and aspects of law with established scholars and practitioners in the field (December 16, 2016).

Speakers: Khalid Rahman, DG-IPS, Ahmer Bilal Soofi, advocate,

Supreme Court of Pakistan, former federal law minister and president, Research Society of International Law (RSIL), Prof Dr Shehzad Iqbal Shaam, former faculty of Shari'ah and Law, IIUI and Shari'ah Academy IIUI, and head of department of Islamic Studies, University of Gujrat, Dr Salahuddin Mengal, chairman, Press Council of Pakistan, Justice Muhammad Raza Khan, former chief justice, Peshawar High Court and member Council of Islamic Ideology, Pakistan, and Prof Ahmad Ali Khan, former head, Department of Law, Bahria University Islamabad.

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A group of **madrassah and school teachers from Quetta, Balochistan** visited IPS as part of an exposure visit organized by Balochistan Rural Support Program (BRSP) and had an interactive session with the Institute's research team member Syed Nadeem Farhat Geelani (December 23, 2016).

On the invitation of the **department of law of Federal Urdu University of Arts, Science and Technology (FUUAST)**, DG-IPS



Workshop on 'Citizen Journalism' (July 28-29 and August 1-2, 2016).

Khalid Rahman delivered a lecture on the topic of '**Narrative and the Dynamics of Contemporary Warfare**' to the students and faculty members of the University's law department (December 30, 2016).

A group of teachers from Kurram Agency, FATA visiting IPS had an insightful session with the Institute's team on the topics of mutual interests (January 20, 2017).

The students of the English department of **Al-Kauthar Islamic University, Islamabad** visited IPS as part of an exposure trip and learned about the working model of the Institute as well as the significance of such institutions in the modern-day polity (January 23, 2017).

A delegation of **BACE (Balochistan Advisory Council for Education)** visited IPS and had an interactive session with the Institute's research team on the role of think tanks in policy making as well as over the issues related to education policies at the federal and provincial levels, especially Balochistan (February 3, 2017).

Facilitated by Da'wah Academy of International Islamic University, Islamabad (IIUI), a delegation comprising **Imams and Khateeb**s visited IPS on an exposure trip. The visitors were given an insight over the vision and services of the Institutes before having deliberations over various matters of common interests (February 20, 2017).

A group of college teachers from across Pakistan visited IPS as part of an exposure trip arranged by Da'wah Academy, International Islamic University, Islamabad (IIUI). The visitors had an insightful session with DG-IPS Khalid Rahman mainly deliberating upon multifarious issues faced by the education sector in Pakistan (March 8, 2017).

A delegation from **Idara-e-Ilm-o-Tehqeeq** visited IPS and had a discussion on matters of shared interests with IPS' research team (March 12, 2017).

A 35-member group of female students from the Islamabad campus of **Jamia Al-Mustafa, Qom, Iran**, visited IPS as part of an exposure trip. The visitors had a very perceptive interactive session with DG-IPS Khalid Rahman on the occasion (April 4, 2017).



Session on 'World Teachers' Day' (October 5, 2016).

A delegation of **Imams and Khateeb**s visited IPS and had a discussion with IPS' research coordinator Syed Nadeem Farhat, who briefed them about the vision and activities of the Institute. The visit was facilitated by Da'wah Academy, International Islamic University (April 19, 2017).

DG-IPS Khalid Rahman delivered a presentation on '**Personal Development and Health**' at Army Medical College, Rawalpindi (May 19, 2017).

Three **interns from the Department of Law, Bahria University, Islamabad**, presented their work summary at the completion of a

six-week internships period at IPS. They were supervised by Syed Nadeem Farhat, research coordinator at IPS (May 29, 2017.)

A session '**Leadership Lessons from the Prophet's (PBUH) Seerah**' was addressed by Abdul Samad Khan, IPS LEAD associate and CEO, Youth Impact, who shared his research on the development and role of Prophet Muhammad (PBUH) as the most successful leader of all times (June 01, 2017).

Students from Jamia Nauman, Karachi visited IPS on an exposure visit which was facilitated by Character Education Foundation (June 14, 2017).





The launching ceremony of *Mushahidat-e-Zindagi* (February 2, 2017).

IPS Press

The bookshop of IPS Press was shifted to a new location (Nasr Chambers, Plot No. 1, MPCHS, Commercial Center, E-11/3, Islamabad) alongside the offices and other facilities of the Institute. The relocation of the bookshop was celebrated in an Eid Milan and Open House session held at the Institute's new premises. The event was attended by esteemed guests hailing from diverse professional backgrounds (July 16, 2018).

The book *Tadreeb-ul-Muallimeen* was published by IPS Press as an outcome of concerted efforts made by the Institute and its associates. Edited and compiled by IPS team members Syed Nadeem Farhat and Syed Muttaqin-ur-Rahman, the first edition of the book not only spells ideas for better management of classes and the institution, but also guides the madrasa teachers at length regarding the teaching of their specific subjects.

Authored by Fasih Uddin, a renowned economist, senior IPS associate and former chief economist of the Planning Commission of Pakistan, the book *Mushahidat-e-Zindagi* (Observations from Life) was published and then launched by IPS Press in a special

ceremony which had Sartaj Aziz, the adviser to PM on foreign affairs, as a chief guest (February 2, 2017). The book is a collection of observation-driven articles and stories penned down by the writer on multifarious topics.

In addition, IPS Press also participated in all the major book fairs held across Pakistan including:

- Kashmir -e-Arakeen in Rawalpindi via Ummat Publications (October 7-8, 2016).
- Karachi Talent Expo in Karachi via Karachi Jamiat (October 15, 2016).
- Azakhail Ijtema in Azakhail, Peshawar (October 20-23, 2016).
- Ijtema-e-Arakeen in Lahore (October 27-30, 2016).
- Worker Convention in Karachi via Islamic Publication (November 26-27, 2016).
- Education Expo at International Islamic University, Islamabad (November 28-30, 2016).



IPS Press in different Book Fairs (2016-17)

- SAFE Book Fair at Islamia College, Peshawar (December 13-15, 2016).
 - Karachi International Book Fair (KIBF) in Karachi (December 15-19, 2016).
 - National Book Foundation Book Fair in Quetta (December 27-30, 2016).
 - Lahore International Book Fair in Lahore (February 2-6, 2017).
 - Shifa Interscholastic Tournament (SIST) Book Fair in Islamabad (February 18-19, 2017).
 - Mehmood Ahmed Ghazi Conference in Islamabad (February 22-23, 2017).
 - SAFE Book Fair at Peshawar University (March 13-15, 2017).
 - Quaid-i-Azam University Book Fair in Islamabad (March 15-16 & 20-21, 2016).
 - Arid Agriculture University Faisalabad Book Fair in Faisalabad (March 27-28, 2017).
 - Da'wah Book Fair in Faisal Mosque, Islamabad (March 30-April 3, 2017).
 - Fatima Jinnah University in Rawalpindi (April 19-20, 2017).
 - National Defence University Book Fair in Islamabad (April 20-21, 2017).
 - National Book Foundation Book Fair at Pak-China Friendship Centre, Islamabad (April 21-24, 2017).
 - Social Science Expo at Pak-China Friendship Centre, Islamabad (May 16-17, 2017).
- And more than 50 Indoor Book Fairs.





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Annual Meeting of IPS-National Academic Council (October 8, 2016)

National Academic Council

The IPS' National Academic Council (NAC) is a supervisory consultative body comprising renowned academicians, intellectuals and experts in different fields and philosophical areas gathered on one platform from all over Pakistan to oversee the

research work being carried out at the Institute.

The esteemed members of the council for the period of 2016-17 included:





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Chairman,
Institute of Policy Studies



Abdul Hameed
Ex. Chairman,
Pakistan Academy of Letters



Adnan Sarwar, Dr.
Dean, Social Sciences,
University of Peshawar



Ahmer Bilal Soofi
Advocate, Supreme Court
of Pakistan, Former Minister



Akbar Saeed Awan,
Maj. Gen. (r)
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Chairman, Neutech Group
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Chamber of Commerce & Industry



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Ehsan ul Haq, Gen (r)
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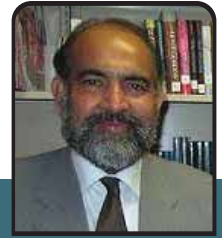
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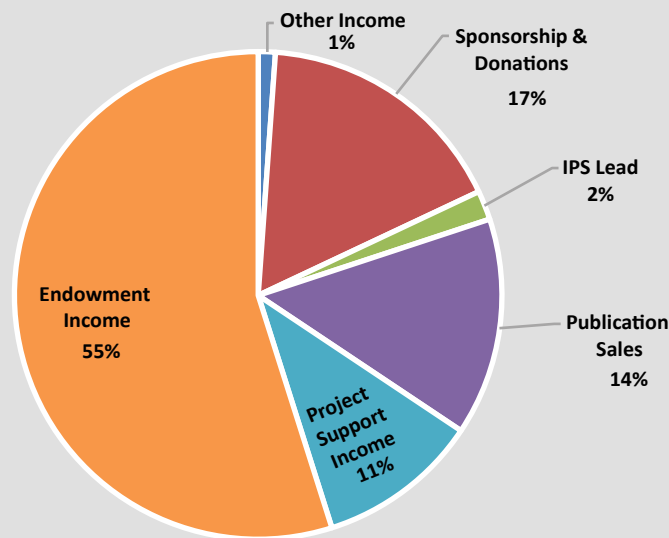


Financials

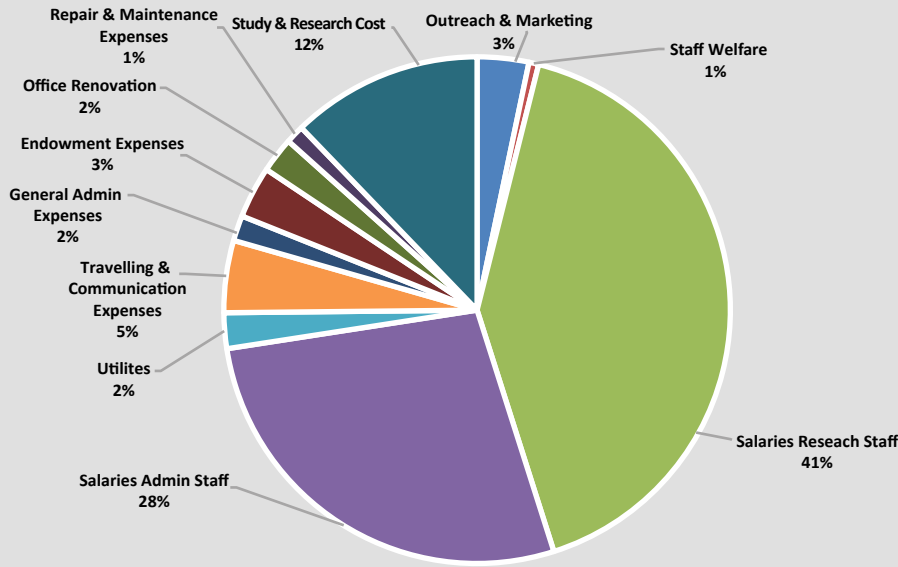
IPS relies heavily on endowment-based resources for its sustenance while it also generates revenues from its publication's sales, donations, training workshops, commissioned research projects and collaborative ventures.

The Institute ensures transparency in its financials, and the details of its monetary inflows and outflows are duly reflected in the audited accounts.

INFLOW (2016-17)



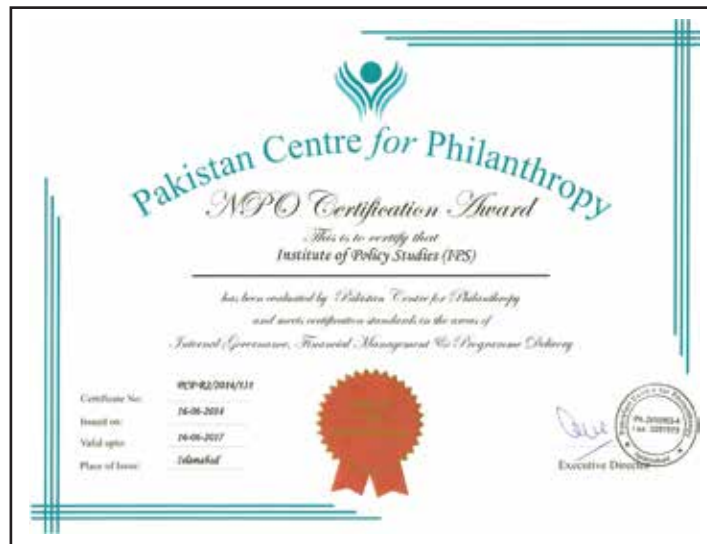
OUTFLOW (2016-17)



PCP Certification

IPS was audited by Pakistan Centre for Philanthropy (PCP) - an independent nonprofit support organization with a mandate to promote the volume and effectiveness of philanthropy for social development in Pakistan - and was awarded the renewal of NPO

certification for the third time for the period of three years in the areas of good governance, program delivery and financial management.





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