

SPECIAL ISSUE

NUMBER 101



Institute of Policy Studies is a non-government think tank dedicated to promoting policy-oriented research and human development

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Institute of Policy Studies
Islamabad

2017-18
ANNUAL REPORT

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IPS at a Glance

Institute of Policy Studies (IPS), Islamabad, is an autonomous, not-for-profit, civil society organization dedicated to promoting policy-oriented research, awareness, and human development.

Areas of Research

Pakistan Affairs: Society and Culture, Politics, Security and Foreign Policy, Governance, Education, Economy

International Relations: Globalization, Global Issues and Politics, The Muslim World, Pakistan and its Neighbors

Faith and Society: Madrassah Education, Islam and the West, Islamic Thought

Programs

Research: In-house Research, Collaborations, Exchange Programs

Dialogue: Conferences, Seminars, Roundtable discussions and Lectures

IPS Press: Periodicals and Books

Outreach: Features, Articles, Briefings, Conferences and Participation in Electronic Media Programs

IPS LEAD: Youth Development, Professional and Management Training and Consultancy

Audience

Policy Makers: Politicians, Legislators, Bureaucrats

Opinion Makers: Analysts & Academics, Researchers, Advocacy groups, Media, Concerned citizens

Professionals: Diplomats, Business Community, Civil Society Organizations

Periodicals and Books

Policy Perspectives (Bi-annual)

Maghrib aur Islam (Urdu biannual)

Nuqta-e-Nazar (Urdu biannual)

IPS News (English quarterly)

IPS Update (Bilingual online monthly newsletter)

Library

Over 25,000 books.

Available to Patrons, Members, Sponsors, Associates and Students

Established:

May 1979

Chairman:
Professor Khurshid Ahmad

Director General:
Khalid Rahman

Legal Status

Registered under the Societies Act 1860 (Act XXI of 1860)

Tax Exemption

All donations to IPS are exempted from tax deduction under section 2(36) read with Section 61 and Clause 58 of 2nd schedule of Income Tax Ordinance, 2001.

NPO Certification

IPS has been evaluated by Pakistan Centre for Philanthropy and awarded NPO Good Practices Certificate in the areas of internal governance, financial management and program delivery.

Join Hands with IPS

IPS welcomes all those who share its vision and are willing to join hands by making contribution in any form in promoting policy research in Pakistan. The panel of associates mainly consists of experts, academia, young and mid-career scholars and researchers who join IPS on honorary basis. While senior associates have an opportunity to share their experience and knowledge and disseminate their ideas through IPS seminars, conferences, periodicals and publications, IPS facilitates and guides young scholars who wish to excel in the field of research in their academic endeavors on topics of mutual interest.

Along with associates contributing in research activities, there are associates who may not have a direct role in research but share the IPS vision and wish to contribute towards its development and are making their input in their respective areas of expertise such as planning, management and human development. For those who share the IPS vision, options for contribution are infinite such as sponsorships for on-going projects of IPS, various forms of collaborations and support including patronship, membership and volunteer services.

For further information, contact us at ips@ips.net.pk

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Prof Khurshid Ahmad addressing a session on 'Pakistan Day' (March 23, 2017)

IPS Ethos

Institute of Policy Studies (IPS) was established in 1979 as an autonomous, non-profit, civil society organization dedicated to promoting policy-oriented research and human development. The first private policy-research institution in Pakistan, the Institute has since been providing a forum for informed discussion and dialogue over national and international issues with the reference points of Pakistan and Islam.

The vision behind all IPS endeavors has been to work professionally, analyzing policies critically yet neutrally, recommending viable alternatives based firmly on facts and ground realities, and ensuring the outreach of the recommendations to all the primary stakeholders as well as to the common people for purpose of awareness raising. The suggestions and recommendations put forward by IPS are never supposed to be final verdicts, but the propositions for feasible and worthy options and alternatives which have to be spelled out before the nation.

Over the past 39 years, IPS has always strived to play a meaningful role in facilitating policy makers, legislators and key opinion leaders, nationally and internationally, by advising workable solutions and viable alternatives over key issues. The Institute's applied research – which is carried under the guidance of its 'National Academic Council' comprising renowned academics and experts brought together on one platform from all across the coun-

try – has yielded over 350 publications, 2000 research reports and around 1400 seminars, roundtables and conferences so far.

The Institute's continuous efforts through IPS LEAD – its learning, excellence and development Program – have also been contributing its bit in developing a knowledge economy, institutional excellence and good governance in Pakistan. One of the program's recent features is the initiative of 'Indigenizing Policy Research in Pakistan' which provides round-the-year guidance to young aspiring researchers pursuing PhD and MPhil/MS/LLM degrees in various universities of Pakistan to select meaningful research topics that are aimed at solving miscellaneous societal and governance issues of the country.

IPS Press – the publishing and bookselling arm of IPS – is also playing an important role in furthering the Institute's objectives by means of publishing content on different matters of critical importance.

The task of carrying out impactful research, its outreach and generating new ideas and solutions however demands sustainable resources of numerous sorts. In this view, IPS tends to extend its work-scope by taking on board likeminded individuals and benefactors who contribute to the Institute cause through their intellectual, financial and networking capacities.

Ever since its inception, IPS relies heavily on its indigenous resources in a bid to ensure that its independence, integrity and credibility is not compromised at any extent. While endowment-based resources have been the main source of the Institute's income, it also generates revenue from the sale of its publications, donations, trainings, workshops, commissioned research projects and collaborative ventures.

IPS ensures transparency in all its administrative and financial operations, an assertion that is endorsed by the successive renewals of NPO certifications in the areas of good governance, program delivery and financial management awarded by PCP - Pakistan Centre for Philanthropy - an independent organization with a

mandate to promote the volume and effectiveness of philanthropy for social development in Pakistan

The overall spirit behind all IPS endeavors has always been to ensure original, indigenous, policy-oriented applied research that is aimed at the betterment of Pakistan and Muslim world in particular, and the global community in general.

Professor Khurshid Ahmad

Founding Chairman, Institute of Policy Studies (IPS)

(Excerpted from his speech at the IPS' Governing Body meeting)



Call for Papers

POLICY PERSPECTIVES

Policy Perspectives is a peer-reviewed biannual journal with occasional special issues for disseminating the research carried out by IPS and its associates. The journal is distinctive in combining original research papers with reflective studies and analysis on varied themes and issues. Contributions to the journal appeal to a wide academic and professional readership, and reach an interdisciplinary and international audience.

The journal's e-edition is published and distributed online by Pluto Journals via Ithaca/JSTOR - one of the world's largest virtual platforms for quality research and publications subscribed by libraries and institutions across the globe. The journal is also indexed in International Political Science Abstracts (IPSA) database through both the print edition (published by Sage) and on the Ebsco and Ovid websites. The journal is also available on Factiva and affiliated international databases through Asianet-Pakistan.

Being published for the last 16 years, the journal is recognized by the Higher Education Commission (HEC) of Pakistan and accepts contributions from scholars, experts and practitioners on subjects related to security, society, economy, strategy and governance.

You can direct your submissions and questions to journal-pp@ips.net.pk



Year in Focus (2017-18)

IPS' endeavors for the year 2017-18 saw considerable amount of work being done on governance, education and economy under its thematic research area of Pakistan Affairs, on Pakistan's neighbors, Muslim world and global issues under the thematic area of International Relations, and on law and religious education under the theme of Faith and Society.

The Institute's major research works carried out during the year included the studies on statelessness in Pakistan, the review of country's federal budget, an appraisal of Pakistan's water policy, Pak-China ties in terms of CPEC, its energy component and beyond, different aspects of Pakistan's relations with the neighboring India, Iran and Afghanistan, geo-strategic issues such as Indo-US strategic partnership, US' presence and China's engagement in Afghanistan, regional situation reflecting on evolving dynamics between China and South Asia and the state of religious minorities in India, and global issues like human security in Central Asian states and maintaining international peace and security by regulating military use of the outer space.

The international seminar 'Pluralism vs. Exclusionism: The Case of Rising Extremism in India' was the most noteworthy event arranged by IPS in the period in which national and international speakers deplored nationalism-clad Hindutva extremism in India.

The addresses by H.E. Sun Wiedong, Chinese ambassador to Pakistan, and H.E. Mehdi Honardoost, Iranian ambassador to Pakistan, shed light on multifarious aspects of Pakistan's relations with both countries. The other important deliberations held during the period covered the achievements of Pakistan in 70 years and the opportunities lying ahead, the status of higher education in Pakistan, the national agenda for education in Pakistan, a review of country's water policy, and the discussions over the country's foreign policy, 16 years of U.S. presence in Afghanistan, the Kashmir issue, emergence of fourth industrial evolution with its implications and opportunities for Pakistan, and the future of Afghan refugees in Pakistan.

'Indigenizing Policy Research in Pakistan' has been one of the most significant initiatives of IPS around which considerable academic activity took place throughout the year. Held under the title 'Brainstorming Research Ideas', there were six separate sessions which encouraged emerging researchers and scholars – mainly M.Phil. and Ph.D. students working on their final dissertations – to think in the local context and identify indigenous solutions to the local problems.

IPS also enjoyed a number of opportunities during the year to partake and voice its opinion on multifarious topics on national and

international platforms. The international representation of IPS in this regard were made in the Int'l Conferences on China-South Asia Communication under BRI, 19th CPC National Congress: Implications for China and the World, Opportunities and Challenges of Trans-Himalaya Regional Cooperation under BRI, and Asia-Pacific Public Security Forum 2018, whereas locally the Institute's representatives shared their viewpoints on the topics of FATA reforms, Indian influence in Indian Ocean, and Indian Secularism and Policy towards Religious Minorities.

IPS LEAD - the learning, excellence and development program of IPS – organized a number of activities in the year with a view to capacitate the participants over the topics like social media and policy research, research communication skills, modern research methods and approaches, media trends, media's depiction of Pakistan and its Impact, conflict reporting, and work place ethics.

Two issues of IPS flagship journal *Policy Perspectives* came out during the period encompassing articles on a wide range of topics. The Institute's research work was also published in form of individual policy briefs, situation briefs and recommendations which were circulated on internet as well as disseminated to the concerned stakeholders.

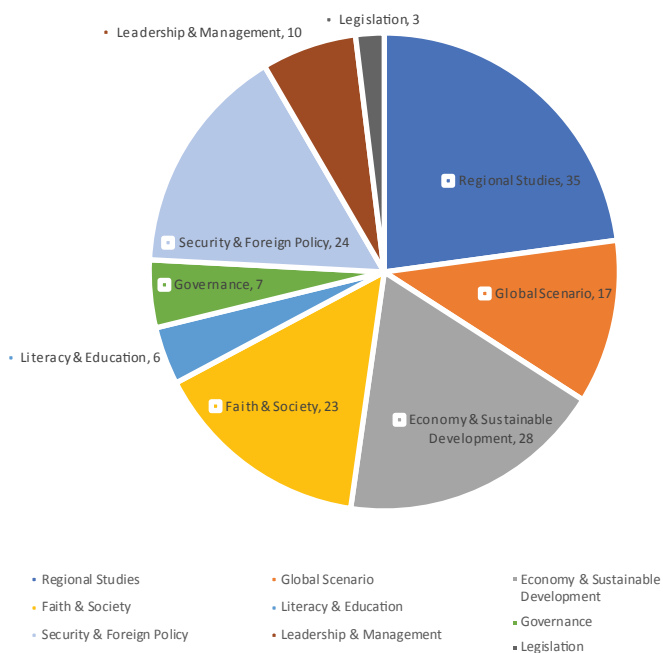
IPS' outreach activities for the year saw the institutes regularly

appearing in mainstream print and electronic media throughout the year while its reach for social media audience also enjoyed a considerable boost. In addition, the distribution of *Policy Perspectives* through Pluto Journals and Asia-net Pakistan, and of E-books through Amazon Kindle also helped in increasing the Institute's global outreach.

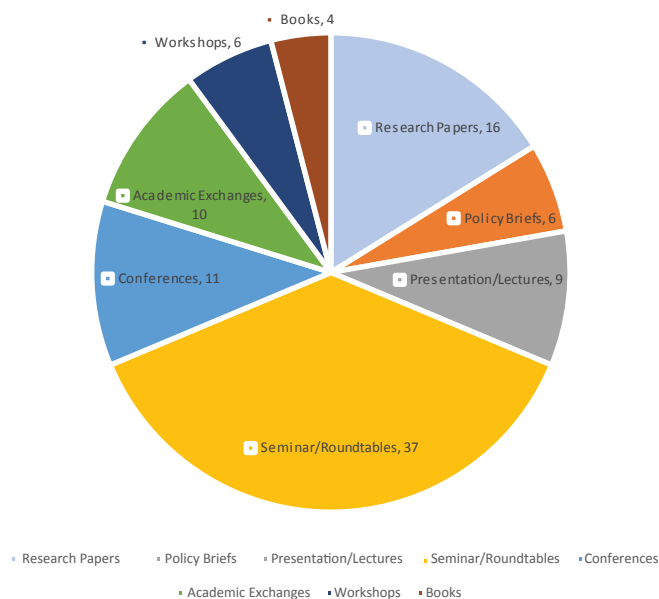
The Institute also signed a number of important memorandums of understanding including the ones with Xinhua News Agency, China, to benefit from its English news service, with Bahria University's department of law for entering into a formal arrangement aiming at the publication of selected papers, and with a leading UAE-based technology firm Time Dimensions Middle East & Africa (TDMEA) to promote and provide robotics and artificial intelligence education solutions from pre-primary to university level in Pakistan.

Apart from participating in all the major book fairs and exhibitions across Pakistan, IPS Press – the publishing arm of IPS – came out with one issue of its journal *Maghrib aur Islam*, and two publications *Islam's Political Order: The Model, Deviations and Muslim Response* and *Kamiyab Zindagi 3: Sehatmand Ravaiyya Apnaiye*, whereas one of its books *Economic Teachings of the Prophet Mohammad (PBUH)* was translated and published in Turkish language.

Research Themes 2017-18



Research Activities 2017-18





Research

A brief introduction of various research activities carried out by IPS during the year is as follows:

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The article **“Pakistan-China Relations: CPEC and Beyond”**, which was based on the proceedings of a session with a similar title organized by IPS and addressed by H.E. Sun Weidong, Chinese ambassador to Pakistan, Raja Zafar-ul-Haq, leader of the house, Senate of Pakistan, and DG-IPS Khalid Rahman, highlights that while CPEC has emerged as the most happening and talked about aspect of the ties between China and Pakistan; the relationship is much more broad-based, wide-ranging and all-encompassing. (*Policy Perspectives, Vol 14, No 2*)

Author: Executive President IPS Khalid Rahman.

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The article **‘Market, Regulation and Sustainability’** contends that market hegemony has over time overwhelmed collective wisdom and undermined individual and collective ability to take action in the face of multi-pronged threat to sustainable develop-

ment, which is a great peril to civilization and society. (*Policy Perspectives, Vol 14, No 2*)

Author: Prof Dr Naheed Zia Khan, former Dean, Faculty of social science, Fatima Jinnah women University, Rawalpindi.

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The piece **‘Indian Secularism and Religious Minorities: The Case of Muslims’** argues that the Indian constitution on one hand assures personal freedoms and declares the state as secular but on the other carries contradictory indications of anti-religious objectives and prominence of Hinduism. This confusion is not only threatening for minorities in India but also can have far-reaching effects on the region and the world at large. (*Policy Perspectives, Vol 14, No 2*)

Author: Executive President IPS Khalid Rahman.

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‘The Breakdown of Socialization and Political Re-assertiveness of European Far-Right’ discusses populist politics and re-assertiveness of far-right in Europe, concluding that as much as



far-right populism can upend public policy debate, it can equally pose serious challenges to the matters of foreign policy. (*Policy Perspectives, Vol 14, No 2*)

Author: Dr Bakare Najimdeen, Centre for International Peace and Stability (CIPS), National University of Science and Technology (NUST), Islamabad.

The paper **'Multilateral Export Control Regimes State-of-Affairs and Prospects'** analyses existing effectiveness of multilateral export control regimes (MECRs), deliberating that while states like India, Pakistan, Israel, and North Korea are not party to these regimes, they managed to attain their nuclear weapons capabilities by exploiting the weak links of MECRs. (*Policy Perspectives, Vol 14, No 2*)

Author: Prof Dr Zulfiqar Khan, head of Strategic Studies Department, NUST, Islamabad and Dr Rubina Waseem, NUST.

The article **'Maintaining International Peace and Security by Regulating Military Use of Outer Space'** maintains that while international law calls for only 'peaceful use' of space, there is a conflict of interpretation regarding the phrase which is often limited to 'non-military' or 'non-aggressive' use, thus inconsequence of such lacunas, the space has been used regularly for military purposes by employing technology to locate and target enemies. (*Policy Perspectives, Vol 14, No 2*)

Author: Dr Saadia Zahoor, senior lecturer, Department of Law, Bahria University (BU), Islamabad.

'Rising China and its South Asian Neighbors: Evolving Dynamics and the Outlook' surveys China's relations with its South Asian neighbors in the recent decade or so, and finds an intensification of economic and commercial cooperation between them. (*Policy Perspectives, Vol 14, No 2*)

Author: Talat Shabbir, who is pursuing PhD at the School of International Relations & Politics, Quaid-i-Azam University (QU), Islamabad.

'Indo-US Strategic Partnership: Implications for Pakistan' explores that in the scheme of American grand strategy for the new world order, US and India have complementary economic and strategic security interests as the former desires to maintain her economic and military supremacy in the world. Pakistan cannot afford to remain oblivious to these developments and must revive her economy and achieve more national cohesion so as to offset the negative effects of Indo-US strategic convergence. (*Policy Perspectives, Vol 15, No 1*)

Authors: Dr Sadaf Farooq, assistant professor, Department of Politics and International Relations, International Islamic University, Islamabad (IIUI), Ms Sadia Kazmi, director, Strate-



gic Vision Institute, Islamabad. And Ms Javaria Javed, research assistant, IIUI.

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‘India and Pakistan: Outlining a Path towards Peace’ is a multi-disciplinary analysis of the relationship between India and Pakistan, contending that much would be gained by Pakistan and India if normalization between the two could be achieved. The paper puts forth areas where there exist common interests and what they believe could be a path to peace between these nation-states. (*Policy Perspectives, Vol 15, No 1*)

Authors: Prof Michael Hirsh, professor, Sociology, Huston-Tillotson University, Austin, Texas, USA, Ahmad Hassan Awan, Defense and Diplomatic Studies Department, Fatima Jinnah Women University, Rawalpindi, Pakistan, and Jayanta Krishna Sarmah, associate professor, Department of Political Science, Gauhati University, Assam, India.

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‘Developments in Indian Missile Program: Options for Pakistan’ maintains that with the induction of new weapon systems in South Asia, notably BMDs, the region would gradually become prone to risk of war especially due to unresolved disputes such as Kashmir (*Policy Perspectives, Vol 15, No 1*)

Author: Shams-uz-Zaman, an independent scholar and visiting

faculty member at Roots International University College, Peshawar.

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‘China-South Asia Communications under BRI: The CPEC Model’ maintains that the physical and functional aspects of the ‘Belt and Road Initiative (BRI)’ would naturally attract the maximum attention of both friends and adversaries, thus an aggressive communication strategy advancing the spirit of BRI is a prerequisite to make the project a real success. (*Policy Perspectives, Vol 15, No 1*)

Author: Khalid Rahman, executive president, IPS.

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‘Maritime Politics in South Asia and Naval Compulsions of CPEC for Pakistan’ views that the development of sea-ports as part of BRI in general and Gwadar as part of CPEC in particular has provided a context to India to magnify its ‘concerns’ and aim for a renewed naval build-up. Islamabad needs to carefully evaluate its options and develop its strategic response accordingly, involving but not limited to continuous development of its naval capability and an even closer maritime cooperation with China. (*Policy Perspectives, Vol 15, No 1*)

Author: Attiq-ur-Rehman, lecturer, Department of international Relations, National University of Modern Languages (NUML), Islamabad.

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'Human Security and Central Asian States' opines that the lasting security and development cannot be obtained in the Central Asia unless and until various dimensions of human security become priority of the governments in the region. The improvement in this arena requires three level strategies: national, regional and international. (*Policy Perspectives, Vol 15, No 1*)

Author: Dr Saima A Kayani, head, Department of Defense and Diplomatic Studies, Fatima Jinnah Women University, Rawalpindi,

'Central Asia's Place in Turkey's Foreign Policy' beholds that with the geopolitical developments in Ukraine and dramatic slowdown of the Russian economy, Turkey's balancing act in Central Asia was seen as beneficial by Moscow. Moreover, after the failed military coup attempt in Turkey (July 2016), Russian and Turkish leaderships have showed friendly overtures to each other which can strengthen their relations and both these players can play constructive role towards the development of Central Asia region. (*Policy Perspectives, Vol 15, No 1*)

Author: Zeeshan Fida, lecturer, Department for Defense and Diplomatic Studies, Fatima Jinnah Women University, Rawalpindi.

'China's Engagement in Afghanistan: Implications for the Region' studies that over the last few years, China has increased its engagement with Afghanistan and its bilateral trade and invest-

ment in the country has also augmented considerably. The phenomenon is not only going to help the war-torn nation in its journey towards reconstruction and rehabilitation but would also play an important role in regional stability. (*Policy Perspectives, Vol 15, No 1*)

Authors: Adam Saud, senior assistant professor, International Relations and Dr. Azhar Ahmed, head, Department of Humanities and Social Sciences, Bahria University, Islamabad.

'16 Years of US Presence in Afghanistan: Objectives, Strategies and Emerging Scenario' views that with the U.S.' invasion of Afghanistan entering into the 17th year, it has already become the longest war in the U.S.' history and arguably the costliest one as well. While the fighting and consequent reconstruction costs have been estimated at more than \$1 trillion for the U.S., its commitments in support of the beleaguered Afghan government could well go into the 2020. (*Policy Perspectives, Vol 15, No 1*)

Author: Rahimullah Yusufzai, senior analyst and bureau chief, The News International, Peshawar.

The report **'Statelessness in Pakistan'**, which was prepared in collaboration with UNCHR (United Nations High Commissioner for Refugees), looked at the condition of Bengali, Bihari and Rohingya communities in Karachi.

Prepared by: IPS Task Force



The brief **‘Pak-Iran Relations’** draws mainly from the deliberations of a roundtable held on September 19, 2017. The work holistically studies the dynamics of relations between the two countries, factors causing friction amidst them despite having intertwined interests, potential areas to collaborate and the measures that can be taken to improve bilateral ties. (November 10, 2017)

Prepared by: IPS Task Force

The seminar brief titled **‘Afghan Refugees in Pakistan: A Policy Dialogue’** advises key points to formulate the Afghan refugee repatriation policy around, instead of adopting an ad-hoc approach which has seen the deadline extending for the 6th time up to March 31, 2018. (January 26, 2018)

Prepared by: IPS Task Force

The brief **‘Federal Budget 2018-19: A Review’** analyzes the economic outlook of the year’s fiscal plan from revenue, expenditure, development and taxation perspectives. (May 1, 2018)

Prepared by: IPS Task Force

The policy brief **‘Pakistan’s National Water Policy: An Apprais-**

al’ was based on, but not confined to, a roundtable session held at IPS on May 11, 2018. In the context of increasing water concerns, the brief maintains that the country’s first National Water Policy has outlined a framework for tackling the emerging water challenges in the country but misses certain important aspects. (May 24, 2018)

Prepared by: Naila Saleh, IPS research team member.
Edited by: Syed Nadeem Farhat, senior research coordinator, IPS.

The policy brief **‘Energy Dependence: CPEC and Pakistan’s Energy Portfolio’** views that gaining energy independence lies at the root of contemporary national energy policies across the globe. Though the projects under CPEC are addressing serious bottlenecks in Pakistan’s energy sector, yet the share of indigenous sources is insignificant in post CPEC energy mix. Import dependence for power generation will thus remain. A proper framework for development and exploitation of indigenous resources is the need of hour. (June 28, 2018)

Prepared by: Maryam Khalid and Naila Saleh, IPS research team members.

Edited by: Syed Nadeem Farhat, senior research coordinator, IPS.



The 2017 issue of IPS journal *Maghrib aur Islam* overviewed the status of state-religion relationship in Germany, Poland, Netherlands, Belgium, Great Britain, and the EU in general. The selected research articles also presented a look at the approach and evolution of laws that governed these relationships in each of these jurisdictions. When put together, the articles indicated that Christi-

anity that had been 'divorced' from public sphere and had been struggling for its existence even in personal lives, has been continuing to assert itself at the state level.

Editor: Dr Anis Ahmad, vice chancellor, Riphah International University (RIU).





Pluralism vs Exclusionism: The Case of Rising Extremism in India (February 22, 2018)

Dialogue

(Seminars, Conferences, Roundtables)

A brief introduction of multifarious dialogues held at IPS during the period is as follows:

The **'Consultative Meeting on Education Policy'**, which was held between IPS and the Institute of Research in Education, surveyed the overall scenario highlighting various issues related to education in the country. It was observed that numerous issues required a comprehensive, sustained and concerted effort that involved all stakeholders. It was decided to establish an 'Educational Dialogue Forum' with a view to initiate a series of activities planned mutually. (July 15, 2017)

Speakers: Executive President IPS Khalid Rahman, Professor Dr Mian Muhammad Akram, Professor Dr Rao Jalil Ahmad, Dr Mubasshir Ahmad Siddiqui, Dr Muhammad Nasir, Professor Dr M Izhair ul Haq, Muhammad Yousaf Almas, Dr Qazi Sultan Ahmad, Dr Muhammed Kashif, Tauqeer Hussain and Syed Nadeem Farhat.

The seminar **'Pakistan-China Relations: CPEC and Beyond CPEC'** viewed that the two countries shared common interests and aspirations of mutual growth and development, the significance of

this strategic partnership – that will serve as a pivot for regional connectivity, peace and stability – will eventually extend and benefit everyone far beyond. (August 10, 2017)

Speakers: Sun Wiedong, the Chinese ambassador to Pakistan, Raja Muhammad Zafar-ul-Haq, leader of the House, Senate of Pakistan and Executive President IPS Khalid Rahman.

The session **'Pakistan@70: Nation, State & Society — Achievements & Opportunities'** viewed that at the age of seventy, Pakistan has evolved from being a mere state of the Muslims of the subcontinent to a 'Pakistani nation', majority of the masses consider Pakistan a success story and they are happy to be part of it. (August 17, 2017)

Speakers: Dr Ijaz Shafi Gilani, chairman, Gallup Pakistan and Executive President IPS Khalid Rahman.

An exclusive session titled **'Higher Education in Pakistan'** viewed that the focus of Higher Education Commission (HEC) is to improve the quality of higher education and standard of academic



Pakistan-China Relations: CPEC and Beyond CPEC (August 10, 2017)

research in Pakistan and ensure that the research being produced is beneficial for the nation and society. The race for rankings and impact factor is of no use if the real impact of knowledge creation is absent. (September 12, 2017)

Speakers: Professor Dr Mukhtar Ahmed, chairman, Higher Education Commission (HEC) and Executive President IPS Khalid Rahman.

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The session '**Pak-Iran Relations**' viewed that Pak-Iran Gas pipeline is indispensable for CPEC's energy needs and success, stressing that the two nations should be working together in the areas like trade, energy, regional peace etc. as such cooperation will only yield mutually beneficial rewards. (September 19, 2017)

Speakers: Iranian ambassador to Pakistan H.E. Mehdi Honardoost, Ambassador (r) Khalid Mehmood, chairman, Institute of Strategic Studies, Islamabad (ISSI) and Executive President IPS Khalid Rahman.

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The session '**16 Years of US presence in Afghanistan**' discussed that despite broad consensus that there is no military solution to the Afghan crisis, all sides continue to focus on war instead of peace. On top of it, the new US policy announced by President Donald Trump in his speech on August 21 is a declaration of a new round of war that has no end in sight. (October 5, 2017)

Speakers: Rahimullah Yusufzai, veteran journalist and analyst on

Afghan affairs, Ambassador (r) Mohammad Sadiq, former secretary, National Security Division and Executive President IPS Khalid Rahman.

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The session '**Kashmir: Today and Tomorrow**' stressed that India was deliberately trying to blur the lines between freedom struggle and terrorism to hide its atrocities and the presence of over seven lacs Indian forces in the occupied region, which was indicative of the fact that there are crimes against humanity taking place there, there is suppression and there are attempts to doctor the population's ratio to support the Indian narrative. (October 18, 2017)

Speakers: President Azad Jammu and Kashmir (AJK) Sardar Masood Khan and Executive President IPS Khalid Rahman.

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Energy experts and policy analysts in the roundtable '**Status of Petroleum E&P Pakistan**' warned that if immediate measures were not taken by the federation and the provinces to sort out their policy differences on the interpretation and application of the 18th constitutional amendment *vis-à-vis* oil and gas exploration, the consequences could be disastrous. (November 9, 2017)

Speakers: Mirza Hamid Hassan, member, IPS National Academic Council (NAC) & chairman, IPS' steering committee on Energy, Water and Climate Change, Mohammad Raziuddin, CEO, Khyber Pakhtunkhwa Oil & Gas Company Limited (KPOGCL), Ashfaq Mehmood, former federal secretary, Muhammad Arif, President, Energy Lawyers Association of Pakistan (ELAP), Salman Amin,



Kashmir: Today and Tomorrow (October 18, 2017)

executive director, NEPRA (Tariff division), Abdul Qadus Khan, provincial director (Balochistan), Directorate General Petroleum Concession (DGPC), Khalid Rahim, advisor, Centre for Global & Strategic Studies, Javaid Akhtar, energy lawyer, and Ahmed Saeed, deputy director of Arizona State University's US-Pakistan Center for Advanced Studies in Energy (USPCASE) at National University of Science & Technology (NUST).

The session titled **'The Fourth Industrial Revolution: Implications for Pakistan'** pointed that Pakistanis as a nation were still living in the second industrial era and not responding adequately to the future challenges unfolding with the wake of the fourth industrial revolution. The biggest challenge is for our governments, legislators and policy-makers who are not building their capacity to cope up with the requirements of the fast approaching intelligence age. (December 21, 2017)

Speakers: Zaheeruddin Dar, CBI expert and executive consultant/trainer, Centre for International Entrepreneurship and Trade, Mirza Hamid Hasan, former secretary, Ministry of Water and Power, member IPS-National Academic Council and chairman, IPS' steering committee on Energy, Water and Climate Change, and Executive President IPS Khalid Rahman.

The first annual educational dialogue forum titled **'Pakistan at 70 – National Agenda for Education'** urged that Pakistan's education system must fuel nation-building. It stressed on the need to revise the scheme of studies in the country by injecting

into it the sense of national cohesion while aligning the education system to address the country's multifarious needs. (December 27-28, 2017)

Speakers: Dr Mian Muhammad Akram, president, Tanzeem-e-Asatiza Pakistan and Executive President IPS Khalid Rahman.

A **condolence reference** was held in the memory of **Muhammad Akram Zaki (late)** – a veteran diplomat, statesman, intellectual, and a senior member of IPS National Academic Council – with a view to commemorate his invaluable services for Pakistan and precious contributions to the academic world. (December 30, 2017)

Speaker's: Begum Tahira Jahan Zaki, wife of the late ambassador, EP-IPS Khalid Rahman, Ambassador (r) Ashraf Jehangir Qazi, Ambassador (r) Ayaz Wazir, Ambassador (r) Qurban, Brig (r) Said Nazir, Saeed Ahmed Qureshi, former deputy chairman, Planning Commission and member IPS-National Academic Council, Qasim Bughio, chairman, Pakistan Academy of Letters, Shoaib Suddle, former IG police, and Professor Dr Sajid Khakwani.

In the **review meeting of the draft National Education Policy for Pakistan (2017)**, the assembly of senior academicians, researchers and intellectuals generally endorsed the approach adopted in devising the much-awaited policy after analyzing it from varied angles including the goals, objectives and key areas of education



Pakistan @ 70: Nation, State & Society - Achievements and Opportunities (August 17, 2017)

policy and different forms of education prevalent in the country (January 5, 2018)

Speakers: Mian Muhammad Akram, president, Tanzeem-e-Asati-za Pakistan, Executive President IPS Khalid Rahman, Prof Rao Jaleel Ahmed, associate professor, School of Social Sciences and Humanities, University of Management and Technology (UMT), Dr Abdus Sattar Abbasi, head, Centre of Islamic Finance at COM-SATS Institute of Information Technology (CIIT), Lahore, Dr Qazi Sultan Mehmood, assistant professor, Hazara University, Prof Muhammad Ibrahim, Dr Shahzad Iqbal Sham, and Shagufta Omar from International Islamic University, Islamabad (IIUI).

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A session titled '**Hindutva: Origin, History and Philosophy**' was organized by IPS, discussing and dissecting the topic at length. (January 14, 2018)

Speaker: Dr Waqar Masood Khan, former secretary, Ministry of Finance.

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The session '**UN resolutions on Kashmir: An Insight**' maintained that the Kashmir issue must be resolved in accordance with UN Security Council resolutions as the Indian argument over the matter did not rest with the real principles of plebiscite as determined by the United Nations Commission for India and Pakistan (UNCIP) Resolution of August 13, 1948. (January 23, 2018)

Speakers: Ambassador (r) Tajammul Altaf, Executive President IPS Khalid Rahman and Muhammad Abdul Qadeer, research associate, Strategic Studies Institute Islamabad (SSII).

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The '**Policy dialogue on Afghan refugees in Pakistan**' discussed that it is simply not possible to send back 2.4 million registered and an unknown number of unregistered refugees currently residing in the length and breadth of the country without a comprehensive plan and research-backed policy. (January 26, 2018)

Speakers: Ambassador (r) Tajammul Altaf, Ambassador (r) Ibrar Hussain, Professor Dr Adnan Sarwar, Dr Shehryar Khan, Ambassador (r) Ayaz Wazir, Brigadier (r) Said Nazir Mohmand, Sarwat Sultana, Waqar-un-Nisa, and an Afghan refugee PhD scholar Zakir Hussain.

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The speakers at a seminar titled '**Pakistan and its Neighbors: A Foreign Policy Analysis**' viewed that Pakistan's relationships, especially with the neighboring countries, should be determined by its economic interests and not only by the political ones. (February 8, 2018)

Speakers: Dr Adnan Sarwar, HoD, International Relations, National University of Modern Languages (NUML), Islamabad, Ambassador (r) Tajammul Altaf and Executive President IPS Khalid Rahman.

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Status of Petroleum E&P in Pakistan (November 9, 2017)

The seminar **'The Dynamics of Fourth Industrial Revolution: Opportunities for Pakistan'** discussed that Pakistan had a youth bulge of over 60% in its population, yet it was surprising to see why the country doesn't develop. Education should be the top-most priority for the country in these circumstances as the country needs open minds to think, innovate and adopt to the changes brought forth by the AI revolution. (February 16, 2018)

Speaker's: Dr Gulfaraz Ahmed, former Federal Secretary, Petroleum, Mirza Hamid Hasan, former secretary, Ministry of Water and Power, member IPS-National Academic Council and chairman, IPS' steering committee on Energy, Water and Climate Change, and Executive President IPS Khalid Rahman.

Deep concerns were expressed in the international seminar titled **'Pluralism vs Exclusionism: The Case of Rising Extremism in India'** over the aggravating environment of extremism in India, with the experts from Pakistan and abroad censuring the promotion of exclusionism in the garb of nationalism under the present government's tenure in the country. (February 22, 2018)

Speaker's: Raja Zafar-ul-Haq, leader of the house, Senate of Pakistan, Ambassador (r) Abdul Basit, former Pakistani High Commissioner to India, Ambassador (r) Zamir Akram, Ambassador (r) Salman Bashir, Ambassador (r) Jalil Abbas Jilani, Dr Syed Rifaat Hussain, Dr Waqar Masood Khan, Dr Junaid Ahmad, Dr Mujeeb Afzal, Iftikhar Gilani, a prominent Indian journalist and the chief of national bureau, Daily News Analysis (DNA), Murtaza Shibli, a British-Kashmiri journalist, Ye Hailin, director, Center for Regional Security Studies, School of Advanced International and

Areas Studies, East China Normal University (ECNU), China, Syed Muhammad Ali, international security expert, Air Commodore (r) Khalid Iqbal, and Executive President IPS Khalid Rahman.

The session **'Dynamics of India-Pakistan Relation'** studied the turbulent nature of bilateral relations between the two countries from variegated perspectives. (February 23, 2018).

Speaker's: Syed Iftikhar Gilani, bureau chief, Daily News and Analysis (DNA), India, and Murtaza Shibli, a prominent british-kashmiri journalist.

The session **'Media Trends, Media's Depiction of Pakistan, and its Impact'** discussed that deliberate efforts were being made by external powers to defame different institutions of Pakistan; it was thus the need of time for the country's media to play a mature and responsible role in this regard instead of becoming a puppet that is controlled by external elements. (March 21, 2018).

Speaker's: Zahoor Ahmed Niazi, former editor, Jang, London, head, Minhaj-ul-Quran International.

The session **'Emerging Regional and Global Scenario: A Perspective from Iran'** criticized that the United Nations had failed to stamp its authority by not playing the required role to improve the situation in Kashmir and Palestine, Afghanistan and Syria were also burning but UN was doing nothing in this regard as well. (March 26, 2018).



The Dynamics of Fourth Industrial Revolution (February 16, 2018)

Speakers: Shamshad Ahmad Khan, former foreign secretary of Pakistan, Iranian ambassador to Pakistan H.E Mehdi Honardoost and Executive President IPS Khalid Rahman.

In the session titled '**Cultural Impact of CPEC in Pakistan**', a panel of experts unanimously viewed that the expected increase of Chinese businessmen, professionals and workforce in the country *vis-à-vis* CPEC may have a potential to make an impression, yet it should not be seen as a 'cultural invasion' – a term being used by anti-CPEC propagandists to promote negativity about the historic project. (May 8, 2018)

Speakers: Executive President IPS Khalid Rahman, Prof Zamir Ahmed Awan, deputy dean, Chinese Studies Center of Excellence, National University of Science and Technology (NUST), Ambassador (r) Tajammul Altaf, Dr Noor Fatima, chairperson & assistant professor, department of International Relations & Political Science, International Islamic University, Islamabad (IIUI), Rashida Hameed, Quaid-i-Azam University (QAU), Islamabad, and Li Yi, director, Chinese Academy, Islamabad.

The roundtable session '**Pakistan's National Water Policy: An Appraisal**' suggested to build smaller dams in Pakistan if large ones attract controversies. The intellectual gathering saw many

other viable recommendations put on board as well including the efficient utilization of water coming from Kabul river and the striking of an agreement similar to the Indus Water Treaty with China and Iran as well. (May 11, 2018)

Speakers: Mirza Hamid Hasan, former federal secretary and chairman, IPS' steering committee on Energy, Water and Climate Change, Syed Akhter Ali, former member, Energy, Planning Commission of Pakistan, Executive President IPS Khalid Rahman and Ambassador (r) Tajammul Altaf.

The session on '**Pakistan's Foreign Policy**' studied objectives, determinants and formulation of Pakistan's foreign policy, indicating that it is not the Foreign Office only formulates the policy, instead the policy is prepared in coordination with country's other important institutions such as the parliament, senate and the armed forces. (May 29, 2018)

Speakers: Amb (r) Tajammul Altaf and Executive President IPS Khalid Rahman.

A presentation on '**Iran's Kashmir Policy**' offered perceptive details over the topic. (June 13, 2018)

Speaker: Kulsoom Belal, IPS' research team member.





Asia-Pacific Public Security Forum 2018 (April 17, 2018)

Academic Exchanges

IPS remained part of various academic exchanges and sessions organized by other institutions throughout the year. A brief summary of such exchanges is as follows:

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On the invitation of Islamabad Policy Research Institute (IPRI), Executive President IPS Khalid Rahman participated in a conference 'Violations of Rights of Religious Minorities (Muslims & Sikhs) in India'.

EP-IPS delivered a presentation on the occasion titled '**Indian Secularism and Policy towards Religious Minorities: Myth and Reality**', viewing in his presentation that India, after its independence, opted for a secular state due to its inescapable political needs rather than any commitment to the ideology's core values. (July 12, 2017)

-

IPS and Tanzeem-i-Asatiza Pakistan joined hands to initiate a **series of annual conferences on education**. To discuss the peculiarities of joint venture, a consultative meeting was arranged between the two parties (July 15, 2017)

-

IPS was represented at the **Local Forest Community's Consultative Assembly** at Mingora, Swat. (October 22, 2017)

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IPS was represented by its research coordinator Mairaj ul Hamid Nasri as a discussant in a roundtable titled 'Implementation of FATA Reforms: Challenges Ahead' organized by the Institute of Strategic Studies, Islamabad (ISSI). The IPS representative said that despite the broad general consensus over the region's reforms, there still exist numerous challenges pertaining to trust deficit, pace of reforms, sequencing and prioritization that need be addressed. (October 31, 2017)

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Executive President IPS Khalid Rahman represented the Institute in an International Think-Tank Symposium held in Beijing, China. Organized under the theme 'The 19th CPC National Congress: Implications for China and the World', the event was jointly sponsored by the Chinese Academy of Social Sciences (CASS), and the China Center for International Economic Exchanges (CCIEE). (November 16, 2017)

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Trans-Himalaya Cooperation under BRI: Opportunities and Challenges (April 20-21, 2018)

IPS' executive president Khalid Rahman was invited by the Institute of South Asian Studies, Sichuan University, Chengdu, at their Wangjiang Campus to participate in the International Conference '**China-South Asia Communication under BRI: The Sixth China-South Asia Cultural Forum**'. DG-IPS spoke on the topic of '**China-South Asia Communication under BRI**' stating that 'Belt and Road Initiative' was rooted in the spirit of 'community with shared destiny' and its much emphasized win-win strategy and approach represented a journey towards the reformation of global system. (December 17-19, 2017)

On the invitation from National University of Modern Languages (NUML), executive president IPS Khalid Rahman participated in the international conference 'The Kashmir Dispute: Past, Present and the Future'. DG-IPS chaired the second session of the first day of the three-day conference which was themed 'Kashmir Dispute: Psycho-Social, Environmental and Water Issues'. (February 27, 2018)

IPS research fellow Irfan Shahzad attended a briefing 'New social and developmental initiatives taken by the Kazakh president Nursultan Nazarbayev'. The briefing was attended by a select group of academics and journalists from twin cities of Rawalpindi and Islamabad. (April 6, 2018)

On the invitation of CGE Peace Development Foundation, executive president IPS Khalid Rahman visited Sanya, a city of China's Hainan Island, to attend the 'Asia-Pacific Public Security Forum 2018'. The forum, where Rahman delivered a speech on the topic of 'The Dilemma of the Anti-Terrorism Campaign', aimed at establishing a new public security order in the Asia-Pacific region and promoting regional security cooperation under OBOR initiative. (April 17, 2018)

Executive President IPS Khalid Rahman visited Leshan University in Sichuan, China to attend the international conference 'Opportunities and Challenges of Trans-Himalaya Regional Cooperation under Belt and Road Initiative'. The conference was focused on prospects and significance of regional cooperation among Trans-Himalayan countries. (April 20-21, 2018)

Sr. IPS associate Dr Waqar Masood Khan addressed Pakistan Economic Forum (PEF) participants on the topic of 'The Tide of Hindutva in India' at Islamabad Club (April 27, 2018)

IPS was represented by Waqar-un-Nisa, the Institute's research team member, in the panel discussion of a focused talk on 'Growing Indian Influence on Western Indian Ocean: Response Options for Pakistan'. The session was organized by Institute of Maritime Affairs (IMA), Bahria University, Islamabad. (June 6, 2018).





International Development Law Organization, The Hague (October 26, 2017)

Delegations and Visits

Several national and international delegations visited IPS during the year and exchanged views over matters of mutual interest. A list of all such visits is as follows:

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A delegation of students from the **International Islamic University, Islamabad (IIUI)** visited IPS as part of an exposure trip. The delegates were apprised by IPS' senior research coordinator Syed Nadeem Farhat Geelani about various endeavors of the Institute. The session was presided by Executive President IPS Khalid Rahman, who then answered different questions asked by the students. (August 08, 2017)

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A delegation comprising **students from Afghanistan, Iran, India and Central Asia** visited IPS on an exposure trip. The visit, which was facilitated by Hanss Siedel Foundation, Islamabad, was arranged by the Department of Political Science, University of Peshawar, and led by Assistant Professor Dr Ayub Jan. The visitors had insightful discussion with EP-IPS Khalid Rahman and the Institute's team. (August 17, 2017)

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Senior Afghan leader and the country's former education minister Dr Ghulam Farouq Azam visited IPS and had a meeting with the Institute's executive president Khalid Rahman. They cordially discussed various matters pertaining to Pak-Afghan relations. Abdul Hadi Mulla Khel, resident editor, Daily Islam was also present on the occasion. (September 15, 2017)

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A delegation of **Khateeb**s from armed forces of Pakistan visited IPS as part of an exposure trip which was organized by Da'wah Academy, International Islamic University, Islamabad (IIUI). The visitors were apprised about the significance of the role of think tanks and research institutions in the modern day polity. (September 18, 2017)

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A delegation of **madrassah teachers from Quetta** visited IPS as part of a trip organized by Balochistan Rural Support Program (BRSP). The guests had an interactive session with EP-IPS Khalid Rahman. They were earlier briefed by GM Operations Naufil Shahrkh about the role of institutions like IPS in the country's policy arena. (October 03, 2017)

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Delegates from United Nations High Commissioner for Refugees Organization (June 13, 2018)

Ahsan Shafiq, representative of **IKAM (Research Centre for Islamic Economics)**, **Istanbul, Turkey** visited IPS and held meeting with EP-IPS Khalid Rahman and other senior team members of the Institute. IPS associate and Islamic finance expert, Prof Dr Atiquzzafar Khan was also present on the occasion. (October 20, 2017)

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Ted Hill, Head, **International Development Law Organization, the Hague** visited IPS and had a meeting with executive president IPS Khalid Rahman discussing various matters of mutual interest. (October 26, 2017)

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A group comprised of 40 male and 35 female students from the **English Department of Jamia tu Al-Kauthar** visited IPS as part of an exposure trip. They had an interactive session with EP-IPS Khalid Rahman. Earlier, senior research coordinator Nadeem Gilani gave them a detailed presentation on the Institute's history and achievements as well its achievements in policy arena since its establishment back in 1979. (Nov 29, 2017)

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A 22-member delegation of **Imams and Khateeb**s attending a course at Da'wah Academy visited IPS on an exposure trip. They were apprised about the Institute and its activities before having an interactive discussion with EP-IPS Khalid Rahman on the matters of mutual concern. (January 2, 2018)

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A delegation from Da'wah Academy visited IPS and discussed matters of mutual interest. (April 4, 2018)

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A nine-member delegation from **Afghanistan Institute of Civil Society (AICS)** visited IPS in a bid to learn about the development of civil society sector in Afghanistan. They were advised by IPS team to formulate indigenous framework to develop their civil-society sector. The visit was organized by Pakistan Centre for Philanthropy (PCP) – a government authorized organization that evaluates NGOs in Pakistan. (April 25, 2018)

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The **LLM students from Bahria University (BU), Islamabad**, who were studying a course on 'Human Rights and Global Security', visited IPS as part of an exposure visit. They had an insightful discussion with EP-IPS Khalid Rahman and the Institute's senior research coordinator Syed Nadeem Farhat Geelani over the issues like right to fair trial, drone attacks, missing persons, ISIS, Al-Qaeda, GWoT, etc. (May 15, 2018)

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MPhil scholars from the Department of Leadership and Management Studies, National Defence University (NDU), Islamabad, led by their teacher Dr Zia Ur Rehman, visited IPS as part of an exposure visit. The purpose of this visit was to show the students the working model of the Institute and provide them



Delegation from Afghan Institute of Civil Society (April 25, 2018)

information about the overall functions and processes of research, training, publishing and outreach at IPS. (16 May 2018)

A delegation of UNHCR Pakistan led by its Assistant Representative (Protection) Igor Ivancic visited IPS. (June 13, 2018)



M.Phil scholars from Dept. of Leadership & Management, National Defence University (May 16, 2018)





Brainstorming Research Ideas (September 21, 2017)

IPS LEAD

(The Learning, Excellence and Development Program of IPS)

There were several human development and capacity building activities carried out during the year under IPS LEAD – the learning, excellence and development program of IPS. A list of all such activities is as follows:

-

A session titled '**Work Place Ethics**' was organized as part of IPS' Team Development Program. The session was aimed at capacitating the workforce of IPS both on personal and professional fronts. (July 03, 2017)

Facilitator: Syed Ikram-ul-Haque, renowned trainer and CEO, Centric Consulting.

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A training session titled '**Health Issues for Office Workers**' was held at IPS as part of the IPS' team development program. The session was aimed at creating health awareness among the participants. (August 1, 2017)

Facilitator: Dr Tariq Khan, veteran medical practitioner and IPS associate.

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A session titled '**Programming Your Sub-Conscious Mind to Be**

Your Best' was held at IPS as part of the Institute's team development program. The session apprised the participants on how one can reprogram his subconscious mind and channelize his thoughts in order instill positivity and hence be able to make the best use of his abilities. (September 11, 2017)

Facilitator: Sardar Khalid Mehmood, renowned HR guru and senior IPS associate.

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IPS LEAD organized an exclusive session titled '**Brainstorming Research Ideas**' for the upcoming researchers. The session was attended by a good number of research students, senior researchers, policy analysts and practitioners.

Speakers: Dr Tahir Hijazi, former member, Governance & Reforms, Planning Commission of Pakistan, Air Commodore (r) Khalid Banuri, director general ACDA, Strategic Plans Division (SPD), and Executive President IPS Khalid Rahman.

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The IPS team development program '**Be your Best**' advised the



Workshop on Crisis Communications Skills (February 27, 2018)

participants that spending time with good people instills positivity. It is unanimously accepted that success breeds success, and this means that the more you keep the company of successful people, the greater the chances for you to unlock the doors of success for yourself. (October 9, 2017)

Facilitator: Sardar Khalid Mahmood, renowned training and development expert and IPS associate.

A series of skill development sessions on **'Modern Research Methods and Approaches'** was organized with a view to capacitate the Institute's research team.

In the first session, the speaker presented the overview of his ongoing analytical study **'Legal Analysis of Fair Trial under the International Crimes Tribunal Bangladesh'**, whereas the second session titled **'Paper Writing: From Conception to Submission'** enlightened the participants over different stages of dissertation preparation as per the standards followed internationally. (November 2, 8 and 14, 2017)

Facilitator: Abdullah Faizi, a member of IPS' research faculty currently pursuing his doctorate from Malaysia.

A workshop on **'Research Communication Skills'** was held at IPS as part of its team development program. The workshop

facilitator apprised the participants with the fundamental aspects and practical details of the art of research communication. (January 1, 2018)

Facilitator: Dr Najam Sheikh, an expert on research outreach and communication.

A session titled **'Journey from Human to Artificial Intelligence'** apprised the participants about the technological history of artificial intelligence while also shedding light on the forecasted future of AI. (January 2, 2018)

Facilitator: Waseem Asrar Ahmed, an AI expert and former faculty member of HIIT, Hamdard University and NED University, Karachi.

A two-day workshop on **'Youth Volunteerism and ICT4Governance'** was organized by IPS LEAD in collaboration with PYCA – Pakistan Youth Change Advocates. Organized especially for the students of Quaid-i-Azam University (QAU), Islamabad, the workshop aimed at capacitating and empowering University's youth on the use of innovative, accessible and inclusive ICTs/mobile technology enabled solutions in order to promote democratic governance values for efficient public services, transparency and accountability. (January 15-16, 2018)



Workshop on Youth Volunteerism and ICT4Governance (January 15-16, 2018)

IPS LEAD hosted a session of '**Brainstorm Research Ideas**' for the alumni of the department of Government & Public Policy, National Defence University (NDU), Islamabad as part of its initiative of 'Indigenizing Policy Research in Pakistan'. (February 13, 2018)

-

IPS LEAD, in collaboration with Riphah Institute of Media Sciences (RIMS), organized a session at the latter's premises apprising the students with tips, techniques and insights of '**Conflict Reporting**'. (February 23, 2018)

Speaker: Syed Iftikhar Gilani, a prominent Kashmiri journalist who is the bureau chief of Daily News Analysis (DNA), India.

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IPS LEAD, in collaboration with Bridge PR, organized a one-day training workshop on '**Crisis Communication and Media Handling**' for the plant management team of Hub Power Company, at Hub, Balochistan (February 27, 2018)

Facilitator: Yasir Masood Afaq, CEO, Mymacom and IPS LEAD associate.

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An insightful session on '**Social Media and Policy Research**' was organized by IPS LEAD as part of the IPS' team development program. (March 16, 2018)

Facilitator: Rehan Allahwala, renowned entrepreneur and tech savvy.

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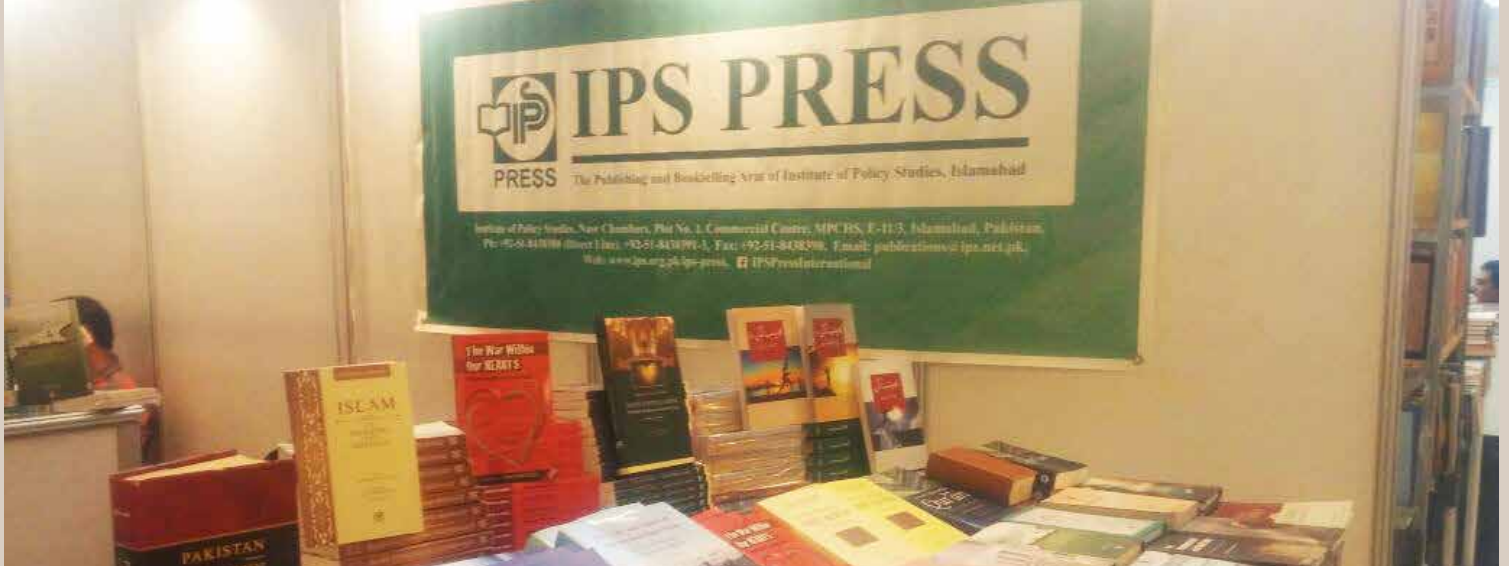
Under its initiative of 'Indigenizing Policy Research in Pakistan', IPS LEAD hosted four sessions of '**Brainstorming Research Ideas**' as part of its arrangement with National Defence University's Government & Public Policy Department. The session was aimed at publishing of papers from the thesis of MPhil and PhD level research dissertations of GPP alumni. (April 12, April 16 and May 10, 2018)

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A training session for '**Robotics Education**' was held at IPS for the teachers of IIUI School, Faisalabad,

Facilitators: Khaled Al-Asadi, head, RoboTami Middle East & Africa & Pakistan, Naufil Shahrukh, GM Operations, IPS, and Syed Burhan Ali, Marketing & Outreach Specialist of RoboTami MEAP. (June 5, 2018)





IPS Press bookstall at National Book Foundation's Book Fair (April 6-9, 2018)

IPS PRESS (The publishing arm of Institute of Policy Studies)

Following publications were brought forth by IPS Press – the publishing and bookselling arm of IPS, during the period.

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The English version of Sayyid Ab'ul A'la Mawdudi's famous book *Al-Khilafah Wa Al-Mulukiyah* was published by IPS Press under the title of **Islam's Political Order: Model, Deviations & Muslim Response**. The central theme of this book relates to the nature of the Islamic caliphate and its makeup.

Translated by: Tarik Jan, eminent scholar.

Edited by: Prof Dr Anis Ahmad

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The third part of the series of publications titled **Kamyab Zindagi: Sehatmand Ravaiyya Apnaiye (Adopt Healthy Behaviour)** came out during the period. Based on short speeches of Executive President IPS Khalid Rahman, which were prepared for *Raushni* – his program on Radio Pakistan, the book comprises articles written in a light-hearted manner aimed at the improvement of behavioral aspects of our lives, starting from our thoughts, our relations with elders, children and other people in life, and finally contemplating

upon our habits and lifestyles with a view of leading a successful life.

Author: Khalid Rahman, executive president, IPS.

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HZ. PEYGAMBER' İN(sav) İKTİSADİ ÖĞRETİLERİ - the Turkish version of IPS Press' publication **Economic Teachings of the Prophet Mohammad (PBUH)** was co-published by IGIAD – *Türkiye İktisadi Girişim ve İş Ahlakı Derneği* (Turkey Venture Economics and Business Ethics Association) as part of its agreement signed with IPS Press. First published jointly by IPS and International Institute of Islamic Economics (IIIE) in 1989, the book was translated by the co-publishing non-governmental organization based in Istanbul.

Author: M Akram Khan, renowned Islamic economist.

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One issue of IPS journal **Maghrib aur Islam** – which is a valuable resource for understanding Western perceptions about Islam and building basis for constructive dialogue between the two civilizations - came out during the period.



IPS Press bookstall in International Islamic University, Islamabad (IIUI) Book Fair (March 28-30, 2018)

Editor: Dr Anis Ahmad, vice chancellor, Riphah International University (RIU).

In addition to the aforementioned publications, IPS Press also participated in all the major book fairs held across the country's landscape during the period. The list includes:

- Premier International Book Fair, Lahore (August 3-7, 2017)
- NBF - National Book Foundation Book Fair, Quetta (August 14-18, 2017)
- Agriculture University Book Fair, Peshawar (October 16-19, 2017)
- Karachi International Book Fair (December 7-12, 2017)
- Islamia College Peshawar Book Fair (December 19-21, 2017)
- SIST - Shifa Inter-Scholastic Tournament, Islamabad (January 13-14, 2018)
- Safe University Book Fair, Peshawar (March 13-15, 2018)
- NUML – National University of Modern Languages Book Fair, Islamabad (March 19-21, 2018)
- International Islamic University Book Fair, Islamabad (March 28-30, 2018)
- NBF – National Book Foundation Book Fair, Islamabad (April 6-9, 2018)
- Da'wah Academy Book Fair, Islamabad (April 11-16, 2018)





IPS Outreach

IPS signed a number of agreements with different institutions during the year, a brief summary of which is as follows:

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IPS signed a MoU with a Karachi-based research consultancy firm, **Pulse Consultants** for cooperation and collaboration in areas of mutual interest. The document was signed by Naufil Shahrukh, GM Operations, IPS, and Kashif Hafeez, CEO, Pulse Consultants. (October 27, 2017)

-

IPS LEAD – the learning, excellence and development program of IPS - signed MoU with **PYCA – Pakistan Youth Change Advocates**, aimed at empowering university's youth through different capacity building activities. The MoU was signed by Naufil Shahrukh, IPS' GM Operations and Areeba Shahid from PYCA. (January 15-16, 2018)

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An agreement between IPS and **Xinhua News Agency** was signed for the subscription of the latter's English news service. Xinhua News Agency, which was founded in 1931, is now one of the most prestigious national news agencies in China. (March 8, 2018)

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A Memorandum of Understanding (MoU) was signed between IPS and the **Department of Law, Bahria University (BU), Islamabad**, for entering into a formal arrangement aiming at the publication of selected papers. (March 9, 2018)

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IPS signed MoU with **Ashfaq Mehmood**, former federal secretary, Water and Power, Government of Pakistan, for the publication of his book **Hydro-Diplomacy: Preventing Water War Between Nuclear-Armed Pakistan and India** by IPS Press - the Institute's publishing arm. (March 30, 2018)

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Time Dimensions Middle East & Africa (TDMEA) – a leading UAE-based technology firm with exclusive regional rights to South Korean robotic education brand, **RoboTami** – signed a tripartite memorandum of understanding with the Association for Academic Quality (AFAQ) and Institute of Policy Studies, to promote and provide robotics and artificial intelligence education solutions from pre-primary to university level in Pakistan. (June 7, 2018)

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IPS also interacted with a number of institutions throughout the



year in different capacities. A list of all such institutions is as follows:

- Al-Kauthar University
- Al-Mustafa University
- American Academy of Religion
- BACE (Balochistan Advisory Council for Education)
- Bahria University (BU)
- Balochistan Bar Council
- Balochistan Rural Support Program (BRSP)
- Center for International Studies (Ce.I.S. - Centro Studi Internazionali)
- Centre for International Entrepreneurship and Trade
- Centre for International Strategic Studies (CISS)
- China Center for International Economic Exchanges (CCIEE)
- China Institute of Contemporary International Relations (CICIR)
- College of Economics and Social Development (CESD)
- Da'wah Academy, IIUI
- Defence of Human Rights (DHR)
- Embassy of Kazakhstan, Islamabad
- FATA Political Alliance
- Fatima Jinnah Women University (FJWU)
- FUUAST (Federal Urdu University of Arts, Science and Technology)
- Government of Khyber Pakhtunkhwa
- Helping Hand for Relief and Development (HHRD)
- Higher Education Commission (HEC)
- Higher Education Commission (HEC)
- Idara-e-Ilm-o-Tehkeek
- Ihsan Trust
- International Islamic University, Islamabad (IIUI)
- Islamabad Library
- Jamia-e-Nauman, Karachi
- Minister of Finance, Khyber Pakhtunkhwa
- Ministry of Education, Gilgit-Baltistan
- Ministry of States and Frontier Regions, Govt. of Pakistan
- National Commission for Human Development (NCHD)
- National Defence University (NDU)
- NEECA (National Energy Efficiency & Conservation Authority)



- Pakistan Business Review (PBR), Institute of Business Management (IoBM)
- Pakistan Study Center, Chengdu, China
- Pakistan Study Center, University of Peshawar
- Pakistan Study Centre (PSC), Sichuan University, Chengdu, China
- Pakistan Youth Change Advocates (PYCA)
- Quaid-i-Azam University (QAU), Islamabad
- Shariah Academy, IIUI
- Sichuan Chamber of Commerce and Commercial Services (SCCCS)
- Sichuan Chamber of Commerce, China
- Tabataba'i University (Tehran), Iran
- United Nations High Commissioner for Refugees (UNHCR)
- University of Management and Technology (UMT)
- Youth Association of Pakistan (YAP)
- Youth Impact





A group Photo from the annual meeting of IPS-National Academic Council (October 7, 2017)

National Academic Council

The IPS' National Academic Council (NAC) is a supervisory consultative body comprising renowned academicians, intellectuals and experts in different fields and philosophical areas gathered on one platform from all over Pakistan to oversee the research work being carried out at the Institute.

The esteemed members of the council for the period of 2016-17 included:



L-R: Mufti Muneeb-ur-Rehman, Saeed Ahmad Qureshi and Amb (r) Shamshad Ahmad Khan (October 7, 2017)



Khurshid Ahmad, Prof.
Chairman,
Institute of Policy Studies



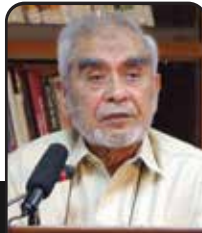
Adnan Sarwar, Dr.
Dean, Social Sciences,
University of Peshawar



Ahmer Bilal Soofi
Advocate, Supreme Court
of Pakistan, Former Minister



Amanullah Khan
Chairman, Neutech Group
& Former President, Rawalpindi
Chamber of Commerce & Industry



Anis Ahmad, Dr. Prof.
Vice Chancellor, Riphah
International University



Ehsan ul Haq, Gen (r)
Former Chairman,
Joint Chiefs of Staff Committee



Fasih Uddin
Former Chief Economist,
Government of Pakistan



Dr. Fateh Muhammad Burfat
Vice Chancellor University
of Sindh, Jamshoro



Hasan Sohaib Murad, Dr.
Rector, University of Management
& Technology, Lahore



Javeid Iqbal, Prof. Dr.
Vice Chancellor,
University of Baluchistan



Khalid Iqbal, Air Cdr (r)
Former Assist. Chief of Air Staff,
Pakistan Air Force



M Akram Zaki
Former Secretary General,
Ministry of Foreign Affairs



Masood Khan
Amb (r)
Former Diplomat



Masud A. Daher
Former Secretary,
Government of Pakistan



Mirza Hamid Hasan
Former Secretary,
Ministry of Water and Power



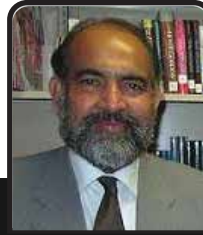
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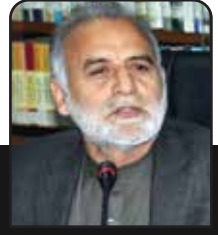
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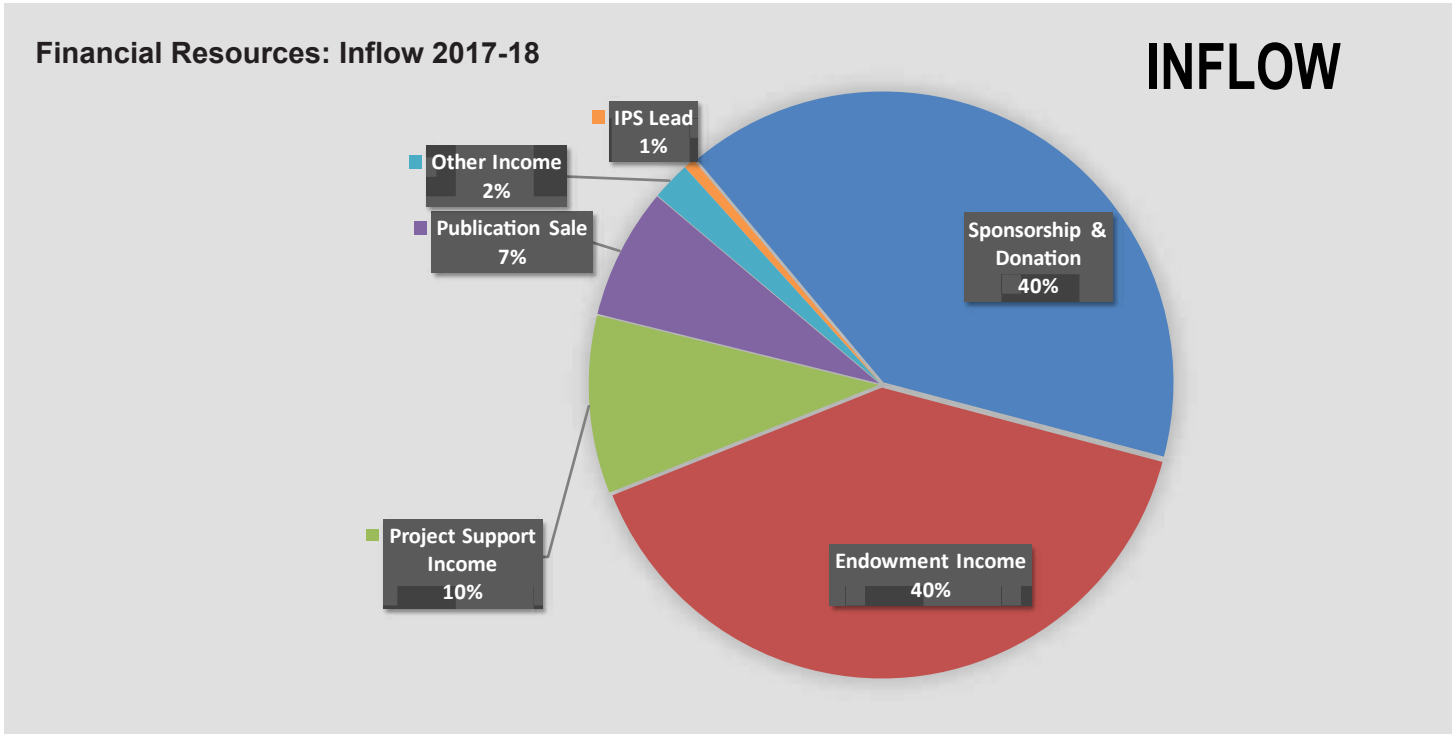
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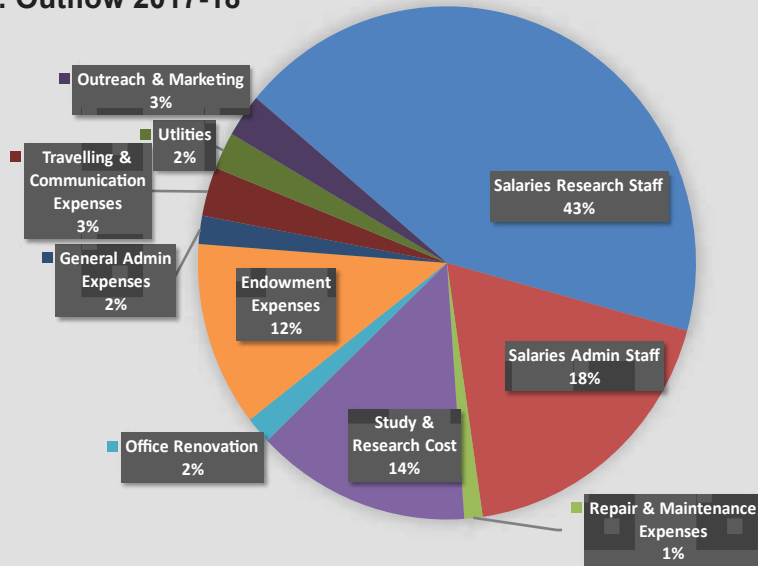


Financials

The financial inflows and outflows of IPS for FY 2017-18 are as follows:



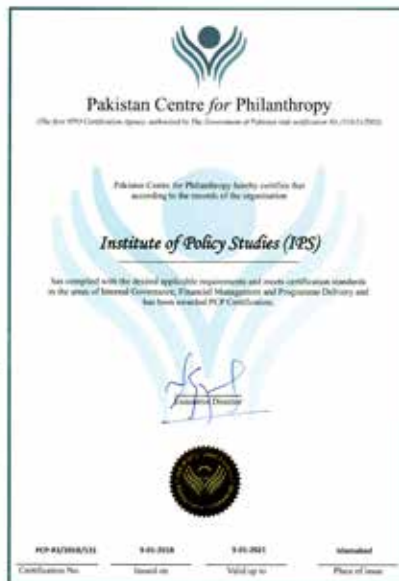
Financial Resources: Outflow 2017-18



PCP Certification

In FY2017-18, IPS was audited by Pakistan Centre for Philanthropy (PCP), which is an independent nonprofit support organization having a mandate to promote the volume and effectiveness of philanthropy and social development in Pakistan. As a result of this evaluation, the Institute's NPO certification was renewed the fourth

successive time for the period of three years (2018-2020), while securing an even improved accumulative score of 91% in the areas of good governance, program delivery and financial management.





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